

# Wentzville R-IV School District

St. Charles County, Missouri, USA www.wentzville.k12.mo.us



# 2019-2020 Annual Budget





# **Annual Budget**

for the

# Wentzville R-IV School District 2019-2020 Fiscal Year

Curtis Cain, Ph.D. – Superintendent Pam Frazier, M.B.A., CPA – Chief Financial Officer Emilie Vaughan, CPA – Director of Accounting

http://www.wentzville.k12.mo.us

Missouri School District: 092-089

District Administration Center 280 Interstate Drive Wentzville, Missouri 63385



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# WENTZVILLE R-IV SCHOOL DISTRICT

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# WENTZVILLE R-IV SCHOOL DISTRICT

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# INTRODUCTORY SECTION



2019-2020 Annual Budget



#### A MESSAGE FROM THE SUPERINTENDENT

The Wentzville School District is committed to its mission of "learning today, leading tomorrow." The District earned a 99.1% score on our Annual Performance Review through the Missouri Department of Elementary and Secondary Education. Our students and staff continue to excel in every facet of the educational process. A continued focus on instructional improvement has generated higher achievement levels across the District. Increased rigor has been a trademark of the WSD's curriculum advances and our students continue to respond to new challenges.

The WSD is leading the way in providing relevant experiences for students that will help prepare them for future success. The District continues to encourage participation in Project Lead the Way (PLTW), a hands-on, project-based program that emphasizes Science, Technology, Engineering and Math (STEM) to prepare students for highly technical careers. The three PLTW strands are Engineering, Biomedical Sciences, and Computer Science. The District offers introductory PLTW courses in 6th grade and the middle schools leading to the three strands in the high schools. More than 2,900 students participated in the PLTW program this past year.



In addition to Project Lead the Way, the District took the lead in developing a new county-wide program called Center for Advanced Professional Studies or CAPS. CAPS is an opportunity for students to be completely immersed in a profession and work side by side with industry professionals. All five school districts in the county have joined together to establish a St. Charles County CAPS consortium. The CAPS consortium includes strands in Global Business, Healthcare, and Technology. Students have access to some of the top hospitals and companies in St. Charles County to learn directly from professionals in the field.



Student achievement continues to improve in nearly all subject areas, placing the Wentzville School District in the top 11% of Missouri school districts based on composite Measures of Academic Progress (MAP) scores over the past nine years. This level of academic performance can only be made possible through the efforts of all staff, particularly our teachers, to engage in ongoing professional development. District staff members are being trained in ever increasing numbers on STEM-related curriculum and the effective use of technology to enhance student learning.

The District just completed its Comprehensive School Improvement Plan for the next five years with a renewed focus to provide a safe environment, a whole-child, trauma-informed culture, and multi-tiered level of supports to ensure all children have an opportunity to learn and develop their abilities. The District has a well-developed curriculum with identified essential elements. To support student learning and reduce barriers to learning, our schools implement the following: Positive Behavior Intervention Support (PBIS) strategies, trauma-informed strategies, Life Space Crisis Intervention (LSCI), mindfulness and sensory breaks, and we strive to connect students with caring adults. All of our students who need support through a social or emotional crisis may connect with one of our Educational Support Counselors, who are clinical mental health professionals and the District is adding 12 new School Support Interventionist positions this year to help address the growing social/emotional needs of our students. With a continuum of academic and emotional supports in place, the Wentzville School District strives to help students develop into young adults who are college and career ready with resiliency to manage life's array of challenges.

A new demographic study was conducted this year which indicates that the WSD's enrollment could continue to increase until it reaches more than 22,000 in 2028-29. In 2000, the total district enrollment was 6,000 students, and for the next school year, that number is projected to be more than 17,200 students. In April 2018, voters approved Proposition E, a no-tax-increase bond issue to fund \$125 million in additional facilities throughout the District. The projects include a fourth high school, a new elementary school, a gym addition at Holt High School and classroom additions at Peine Ridge Elementary, Barfield Early Childhood Special Education Center and Pearce Hall. Staffing and equipping the buildings when they are complete was an important part of the budget planning process.





As we embark on another school year, a point of pride continues to be our ability to manage sustained enrollment growth while providing a first class education for all of our students. We are extremely proud of the accolades our students and staff have amassed over the last year and we know none of that would be possible without a team effort. The WSD is a highly respected and sought-after school district, as our enrollment and job application numbers continue to illustrate. Our continued fiscal stewardship has supported both our growth and high student achievement while our per pupil spending is still the lowest among county districts. Effective planning and strong community support has helped the WSD stay ahead of the highest enrollment growth in the state in the 21st century. With growth comes opportunity, and the WSD has successfully leveraged growth for the benefit of our students. We are pleased to present the 2019-2020 school year budget which reflects the priorities and standards of the District.

Sincerely,

Curtis Cain, Ph.D. Superintendent





#### **EXECUTIVE SUMMARY**

The Wentzville R-IV School District (hereinafter the "District") has completed its budgeting process for fiscal year 2019-2020 (FY20). The Annual Budget represents the financial plan for the District for the coming year. This document is designed to inform the Board of Education and the greater district community on all financial matters, and act as financial guide for the upcoming year using the District's current and historical financial information. The budget was developed with input from staff, community members, administration, and the Board of Education.





#### MISSION, VALUES, AND GOALS

The District's mission, values, and goal statements were created by a committee consisting of representatives from all of the District's stakeholder groups-administrators, staff members, parents, and community members--and approved by the Board of Education. The mission, vision, and values provide brief, cohesive statements establishing clear direction on how the District plans to increase student achievement over the next several years. The Comprehensive School Improvement Plan Goals provide a map to achieve the Mission, Vision, and Values.

#### **Mission Statement**

Learning Today, Leading Tomorrow

#### **Vision Statement**

Wentzville School District will be a model of excellence that sets the standard and maximizes the potential of every student. We will excel academically, be at the forefront of technology implementation, proactively plan for growth, and be financially responsible.

#### **Values**

- Learning Equipping students, staff, and community to apply skills and knowledge necessary to excel in a changing world.
- Community Respecting the stakeholders' perspectives with honesty and transparency as we create a world class educational system.
- Excellence Fostering a culture which supports the highest level of individual success.
- Integrity Dedicating ourselves to making courageous decisions and providing resources for the continuous improvement of the Wentzville School District.

#### **Comprehensive School Improvement Goals**

- 1. Expand opportunities and experiences to ensure all students are prepared to engage in an ever-changing, connected world.
- 2. Develop and maintain a safe, caring and inclusive school culture and community with members who value and support the whole child.
- 3. Provide financial resources to support the ever-changing needs of students, staff and facilities.



#### **BOARD OF EDUCATION MEMBERS**

Dr. Natalie DeWeese	President
Mrs. Betsy Bates	Vice President
Mr. Brad Buchanan	Secretary
Mr. Dale Schaper	Director
Mrs. Heather Reiter	Director
Ms. Barbara Fine	Director
Mrs. Sandra Garber	Director



#### **EXECUTIVE ADMINISTRATION**

Curtis Cain, Ph.D	Superintendent
Cheri Thurman	Asst. Supt. Special Services
Pam Frazier, M.B.A., CPA	Chief Financial Officer
Mary LaPak	Chief Communications Officer
John Schulte	Asst. Supt. Administrative Services
Megan Stryjewski, Ed.DAss	t. Supt. Curriculum, Instruction & Assess
Jennifer Hecktor, Ed.D	Asst. Supt. Human Resources



#### ORGANIZATIONAL SUMMARY

#### DISTRICT OVERVIEW

The Wentzville R-IV School District is located in St. Charles County, one of the fastest growing counties in the nation and the fastest growing area in Missouri. The county boasts a good blend of commercial, industrial, and residential growth. The Wentzville R-IV School District is geographically located in the western part of the county or 40 miles west of downtown St. Louis.

The Wentzville R-IV School District currently provides education to approximately 16,800 students Kindergarten through 12th grade, and an additional 500 students in its early childhood education programs. Student population in the District increased dramatically during the past ten years and continues to grow by approximately 400 students per year. The District continues to see rapid growth by most community standards. Green space remains available for rapid development.

#### **FACILITIES**

The District's educational facilities include twelve elementary, three middle, three high schools, an early childhood special education center, an alternative education center and a neurocognitive center. The District also has a variety of operational support buildings and an administration building. In total, the District maintains approximately 2.5 million square feet of space.





#### PERSONNEL RESOURCES

The District will employ over 2,450 staff members in the upcoming year to assist in student learning. Personnel costs account for 83.5% of the District's total operating expenditures. The student to teacher ratio is 21:1 for the District as a whole, with more than 78% of teaching staff possessing an advanced degree.

#### **Staffing History**

	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20
Staffing	Actual	Actual	Actual	Actual	Actual	Budget
Certified Staff (FTE)	1,015.88	1,063.42	1,129.79	1,189.74	1,237.09	1,291.46
Support Staff	886	927	996	1,095	1,141	1,159
Administrators/Other Exempt Staff	73	78	83	90	98	101
Total	1,975	2,068	2,209	2,375	2,476	2,551





#### **BUDGET OVERVIEW**

Developing the annual budget for the District involves all stakeholders within the community. Input is given from the Board of Education, district administration, building administration, school staff, and the general public. The process is separated into four segments: planning, preparation, adoption, and implementation. There are two objectives driving the budget process. First, the goal of the District is to provide each student with a quality education. Second, the District focuses its resources in the most efficient and effective way to support the first objective. The annual budget creates a detailed analysis of the District's revenues and expenditures and allows the administration to focus its financial resources in a manner that supports student learning.

The planning process begins in the fall of the prior school year. A calendar is developed to outline the main activities and deadlines during the budget process. The calendar is used to gauge the District's progress toward adopting a budget for the next fiscal year.

Revenues for the coming year are projected by January and adjusted as more information becomes available. Preparation of the expenditure budget begins in early January as administrators make requests for staffing and facility needs. Budget allocations for general operations are established and distributed for administrators to prioritize at the building or program level. Budget conferences are held as needed to clarify needs and priorities.

In the spring, the district administration shares preliminary budget information with the Board of Education on projected revenues and any staffing or programming decisions required for the coming year. Discussions are held within the context of negotiations regarding salary increases for staff.

Preliminary budget information is provided to the Board of Education during the spring. Work sessions are scheduled as needed to review priorities and specific challenges in any given year. The Board may request modifications of the preliminary budget during these meetings or at any time prior to adopting the budget. Final adoption occurs in June.

Upon approval of the budget, the Finance Department loads the new budget into the financial software system and the budget is available to use during the next fiscal year.



#### **BUDGET CALENDAR**

DATE	ACTION
October 19, 2018	Complete update of long-range budget plan.
January 18, 2019	<ul> <li>Building administrators and directors submit prioritized staffing requests with rationale to the Assistant Superintendent of Human Resources.</li> <li>Any proposed revision of budget codes, elimination of unused codes, addition of new codes for refinement of accounting, and new codes for added programs should be forwarded to the Director of Accounting.</li> <li>Administrators should be considering a summer maintenance project list for future submission.</li> </ul>
January 18, 2019	<ul> <li>Budget allocations sent to administrators for budget planning purposes.</li> <li>Prioritized request list for summer facility improvement projects due to the Executive Director of Facilities.</li> </ul>
February 21, 2019	Report to BOE on significant summer capital improvement projects (outside of bond projects) – seek approval for bids if required.
February 22, 2019	<ul> <li>Building administrators and directors submit first draft of budget to the Chief Financial Officer and Director of Accounting for review.</li> <li>Budget and summer project review conferences scheduled as needed with administrators and directors.</li> <li>District prioritization of new programs and positions prepared for BOE (grants included).</li> </ul>
March 21, 2019	<ul> <li>Review conferences with administrators and directors completed.</li> <li>Report to BOE on preliminary budget for FY20.</li> </ul>
April 26, 2019	<ul> <li>First draft of the FY20 budget completed including personnel recommendations.</li> <li>District administrative conferences to revise draft budget - as necessary.</li> </ul>
June 20, 2019	Budget presented to Board of Education for adoption.



#### FINANCIAL SUMMARY

The following tables, charts, and graphs summarize the District budget for the coming year. Key facts to recognize are as follows:

Revenue- All Funds	\$ 243,602,149
Expenditures- All Funds	\$ 327,620,823
Over/ (Under)	\$ (84,018,674)
Revenue- Operating Funds*	\$ 198,671,975
Expendutures- Operating Funds*	\$ 201,652,269
Over/ (Under)	\$ (2,980,294) **

<sup>\*</sup>Operating Funds refers to a combination of the General Fund (Fund 1) and the Teachers' Fund (Fund 2).

Total balances in all funds will decrease by \$84,018,674. The majority of this decrease (\$80,549,250) is due to the expenditures in the Capital Projects Fund for the Proposition E projects. Revenue from the Proposition E bonds was received in Fiscal Year 2019. Operating balances are projected to decline by \$2,980,294 (according to the budget). Operating fund balances at year end are projected to be \$49,451,660, which represents approximately 2.9 months of operating expenditures. A more detailed explanation of the expenditures can be found in the Financial Section.



<sup>\*\*</sup>Although the District has budgeted an operating deficit, the amount is fiscally minimal in proportion to the entire budget. The contribution of fund balances to cover budgeted operational costs is acceptable given the District's history of not expending 3% to 4% of budgeted amounts in recent years.



#### **OPERATING FUND BALANCES**

Operating Fund						
Fiscal Year	Balance	Fund Balance %				
2011	33,929,594	29.28%				
2012	40,344,563	33.36%				
2013	49,183,794	38.74%				
2014	49,820,784	36.26%				
2015	49,674,686	34.18%				
2016	52,182,510	34.71%				
2017	56,346,787	34.85%				
2018	57,722,011	33.16%				
Est 2019	52,431,954	27.17%				
Est 2020	49,451,660	24.52%				

The June 2019 projected balance is based on the FY19 budget as amended. However, year end balances are anticipated to be higher due to unexpended funds throughout various budget codes and revenue that came in higher than budgeted. Final balances will be a few percentage points higher, which would translate into the new fiscal year (FY20) as well.





#### **BUDGET CONSIDERATIONS FOR FY20**

The budget development process includes input from a wide variety of sources. The most relevant data available is used to establish parameters for budget development to support the educational goals of the District. Key variables for FY20 include the following:

- District enrollment is projected to increase by approximately 400 students districtwide.
- Class sizes are expected to remain near current averages with the addition of appropriate staff. Class sizes are below the maximum standard established by the Missouri Department of Education.
- The number of certified staff positions is budgeted to increase by 57.32 full time equivalents.
- The number of support staff positions is budgeted to increase by 18 full time equivalents.
- Salary increases for current staff members.
- Employee medical insurance costs are expected to increase by 9.7%.
- Employee dental and vision insurance are not expected to increase.
- Continued support of the technology budget to continue the 1:1 initiative at the high school level and middle school levels.
- Maintenance Department capital projects budget will remain flat and will accommodate projects that will be completed in the 2020 fiscal year.



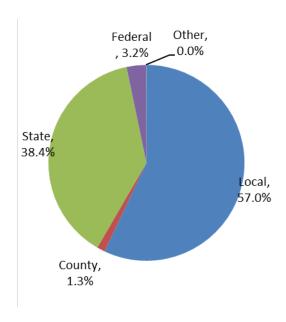


#### **REVENUE BUDGET**

Total revenue for FY is projected to be \$243,602,149. The chart below shows the distribution by source. While local property taxes make up the largest portion of the District's revenues, a significant new source of revenue for the next budget year is from state sources. The state foundation formula generates additional funds for the District due to increasing student enrollments and the overall structure of the current formula established in 2005. The following chart indicates the distribution of revenue sources.

#### **Budgeted Revenue by Source FY20**

	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	%
	Actual	Actual	Actual	Budget	Budget	Change
Revenues:						
Local	116,653,934	119,231,837	134,357,605	138,183,919	138,924,003	0.5%
County	3,234,396	3,281,312	3,293,584	3,246,000	3,226,000	-0.6%
State	70,889,958	77,105,779	82,303,536	84,253,807	93,508,129	11.0%
Federal	6,460,446	6,465,139	5,237,397	7,929,874	7,824,017	-1.3%
Other	29,472,258	86,798	11,323,024	157,410,000	120,000	-99.9%
Total Revenues	226,710,993	206,170,865	236,515,145	391,023,600	243,602,149	-37.7%





# **Budgeted Revenue All Funds by Object FY20**

		2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	%
Object Code	Title	Actual	Actual	Actual	Budget	Budget	Change
	Local:						
5111	Current Taxes	80,638,321	86,357,746	91,344,454	96,306,360	102,078,589	6.0%
5112	Delinquent Taxes	3,330,652	3,871,861	5,664,704	3,618,805	4,301,539	18.9%
5113	Prop C Sales Taxes	13,207,132	14,210,743	14,991,583	15,612,300	16,595,775	6.3%
5114	Financial Institution Taxes	112,415	199,696	293,490	100,000	75,000	-25.0%
5115	M & M (Surcharge Taxes)	837,136	859,833	922,495	900,000	900,000	0.0%
5116	In Lieu of Tax	2,167,040	1,919,144	1,853,678	1,698,401	1,660,000	-2.3%
5141-5143	Earnings on Investments	5,872,064	614,804	2,780,064	9,066,597	2,519,000	-72.2%
5151-5161	Food Service - Program	2,318,500	2,416,973	2,766,044	3,713,500	3,225,000	-13.2%
5165	Food Service - Non-Program	1,471,715	1,383,937	1,079,778	1,378,000	1,600,000	16.1%
5171-5179	Student Activities	3,440,615	3,677,222	2,565,165	1,950,000	1,950,000	0.0%
5181	Community Services	2,188,349	2,403,386	2,632,770	2,509,956	2,749,100	9.5%
5191-5198	Other Local	1,069,996	1,316,494	7,463,378	1,330,000	1,270,000	-4.5%
0.0.0.0	Total Local	116,653,934	119,231,837	134,357,605	138,183,919	138,924,003	0.5%
	County:	,,	110,201,001	10 1,001,000	100,100,010	100,02 1,000	0.070
5211	Fines/Forfeitures/Escheats	292,049	307,069	345,645	300,000	280,000	-6.7%
5221	State Assessed Utility Taxes	2,942,348	2,974,243	2,947,938	2,946,000	2,946,000	0.0%
OLL !	Total County	3,234,396	3,281,312	3,293,584	3,246,000	3,226,000	-0.6%
	State:	0,201,000	0,201,012	0,200,004	0,210,000	0,220,000	0.070
5311	Basic Formula	56,214,495	61,629,040	65,398,781	69,897,835	73,897,582	5.7%
5312	Transportation Aid	1,832,919	1,543,680	1,648,486	1,700,000	2,100,000	23.5%
5314	Early Childhood Special Education	4,713,021	4,640,693	5,437,888	3,900,000	5,310,000	36.2%
5319	Classroom Trust	5,418,000	5,875,242	6,243,850	6,400,964	6,553,708	2.4%
5324	Parents as Teachers	379,336	387,591	446,933	350,000	400,000	14.3%
5332	Career Education	45,118	47,362	48,494	72,008	72,008	0.0%
5333	Food Service	42,990	44,097	44,269	43,000	46,000	7.0%
5366	MO DNR Energy Loan	42,990	44,097	44,209	43,000	3,073,831	7.070
5359	Career Educ Enhancement Grant	68,703	107,635	198,696	-	3,073,031	
5369	Residential Placement/Excess Cost	55,488	165,092	34,402	55.000	55.000	0.0%
5381	High Need Fund-Special Education	2,119,889	2,665,277	2,763,506	1,835,000	2,000,000	9.0%
5397	Other State	2,119,009	70	38,231	1,635,000	2,000,000	9.076
5597	Total State	70,889,958	77,105,779	82,303,536	84,253,807	93,508,129	11.0%
	Federal:	70,009,950	77,105,779	02,303,536	04,253,007	93,500,129	11.0%
5412	Medicaid	159.344	183,761	181,938	100.000	100.000	0.0%
-	Individuals with Disabilities (IDEA)	2,393,605	2,283,581	1,600,008	4,407,793	4,407,793	0.0%
5442	* *						
_	Early Childhood Special Education	337,486	606,471	758,691	1,200,000	173,407	-85.5%
5445	School Lunch Program	1,753,352	1,571,088	1,530,275	-	1,600,000	
5446 5447	School Breakfast Program	314,616	300,325	274,451	-	300,000	
5447	Special Milk Program	- 44 204	- 0.000	40.000	-	10,000	
5448	After School Snack Program	11,301	8,686	10,238	4 000 000	10,000	FC 001
5451, 5452	Title I	1,028,006	1,044,399	626,027	1,622,200	775,116	-52.2%
5427,5455-5499	Other Federal	462,736	466,827	255,769	599,881	457,701	-23.7%
	Total Federal	6,460,446	6,465,139	5,237,397	7,929,874	7,824,017	-1.3%
5004	Other:			5 000			
5631	Net Insurance Recovery	-	-	5,920	-	-	100.00
5611, 5692	Sale/Refunding of Bonds	29,336,393		11,075,000	157,290,000	-	-100.0%
5641, 5651	Sale of School Buses/Property	37,387	22,816	108,330	-		
58xx	Tuition from Other Districts/Contracte	98,478	63,982	133,773	120,000	120,000	0.0%
	Total Other	29,472,258	86,798	11,323,024	157,410,000	120,000	-99.9%
	Total Revenues	226,710,993	206,170,865	236,515,145	391,023,600	243,602,149	-37.7%

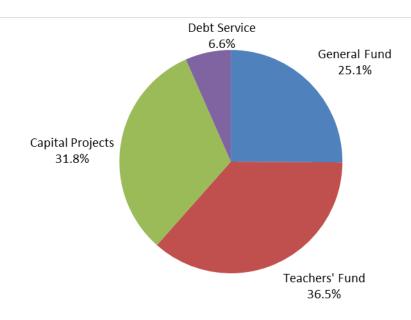


#### EXPENDITURE BUDGET

Total budgeted expenditures for FY20 are projected to be \$327,620,823. Salary and benefit increases make up the most significant portion of the budget. Salaries for existing staff were increased at the Board's direction and benefits were budgeted to increase by 9.5%, due to additional staff and a 9.7% increase in medical insurance. A total of 75.32 additional FTE were approved to accommodate enrollment growth across the District. A primary emphasis for FY20 is to provide the necessary staffing and student supplies to keep up with the constantly increasing enrollment. Technology and ongoing maintenance projects also continue to be a point of emphasis. There is a large increase in expenditures in the Capital Projects fund due to the expenditures for the Proposition E projects. The following chart identifies the distribution of expenditures by fund.

#### **Budgeted Expenditures by Fund FY20**

	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	%
	Actual	Actual	Actual	Budget	Budget	Change
Expenditures:						
General Fund	59,151,746	64,547,924	70,285,396	80,376,001	82,225,455	2.3%
Teachers' Fund	90,931,470	96,676,446	103,803,389	112,619,640	119,426,814	6.0%
Capital Projects	12,580,154	15,155,849	23,454,685	37,217,334	104,305,189	180.3%
Debt Service	49,139,904	19,767,933	16,380,820	75,524,671	21,663,364	-71.3%
Total Expenditures	211,803,274	196,148,152	213,924,290	305,737,646	327,620,823	7.2%





# **Budgeted Revenue by Source and Expenditure by Function FY20**

	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	%
	Actual	Actual	Actual	Budget	Budget	Change
Revenues:	Actual	Actual	Aotuui	Daaget	Dauget	Onunge
Local	116,653,934	119,231,837	134,357,605	138,183,919	138,924,003	0.5%
County	3,234,396	3,281,312	3,293,584	3,246,000	3,226,000	-0.6%
State	70,889,958	77,105,779	82,303,536	84,253,807	93,508,129	11.0%
Federal	6,460,446	6,465,139	5,237,397	7,929,874	7,824,017	-1.3%
Other	29,472,258	86,798	11,323,024	157,410,000	120,000	-99.9%
Total Revenues	226,710,993	206,170,865	236,515,145	391,023,600	243,602,149	-37.7%
Instructional Expenditures:	220,7 10,333	200,170,000	200,010,140	331,023,000	240,002,140	-51.170
Elementary	30,318,466	31,777,132	39,380,666	44,267,736	43,899,068	-0.8%
Middle	13,477,337	14,487,003	10,989,066	12,794,965	12,987,770	1.5%
Senior High	18,650,598	20,499,878	21,010,824	21,677,626	23,038,140	6.3%
Summer School	219,772	568,360	1,295,124	1,018,126	1,985,434	95.0%
Special Instruction	18,077,542	20,429,201	22,578,787	22,491,736	22,847,712	1.6%
· '		, ,				
Supplemental Instruction	1,193,622	1,250,502	1,708,875	1,885,225	1,996,747	5.9%
Early Childhood Special Education	4,358,938	4,963,437	4,945,918	2,800,109	3,153,824	12.6%
Career Education	201,697	141,404	133,644	42,000	72,008	71.4%
Student Activities	4,932,090	5,527,877	5,375,457	3,988,111	5,105,223	28.0%
Tuition & Contracted Education	2,301,849	1,537,345	1,330,955	1,953,862	2,180,229	11.6%
Total Instructional Expenditures	93,731,912	101,182,139	108,749,318	112,919,495	117,266,155	3.8%
Support Services Expenditures:	4 407 445	4 000 005	4 570 050	0.040.505	0.000.004	50 <b>7</b> 0/
Attendance	1,167,115	1,300,895	1,576,250	2,012,585	3,033,261	50.7%
Guidance	4,839,527	5,259,065	5,569,712	4,120,599	3,979,754	-3.4%
Health, Psych, Speech & Audio	2,034,241	2,239,730	2,644,081	11,235,441	11,943,438	6.3%
Improvement of Instruction	2,843,067	3,125,573	2,633,130	3,181,502	3,531,221	11.0%
Professional Development	530,544	562,546	670,071	837,422	790,351	-5.6%
Media Services	2,546,374	2,620,654	3,062,804	3,041,294	3,120,369	2.6%
Board of Education Services	1,011,235	1,127,634	962,821	1,070,878	1,278,868	19.4%
Executive Administration	830,721	780,508	804,182	1,752,261	2,461,256	40.5%
Building Level Administration	8,088,246	8,844,693	9,917,525	10,887,858	10,920,989	0.3%
Business/Central Services	1,434,630	1,558,704	1,547,515	1,869,280	1,993,508	6.6%
Operation of Plant	18,424,692	20,269,619	19,999,990	20,643,446	21,760,106	5.4%
Pupil Transportation	8,806,915	8,984,893	10,307,462	12,590,980	11,803,105	-6.3%
Food Services	5,644,909	5,808,333	6,095,346	6,601,351	6,780,984	2.7%
Central Office Support Services	3,406,014	3,557,490	3,323,067	3,868,855	3,781,916	-2.2%
Total Support Services Expenditures	61,608,230	66,040,337	69,113,956	83,713,752	87,179,126	4.1%
Total Instruction & Support Expenditures	155,340,143	167,222,476	177,863,274	196,633,247	204,445,281	4.0%
Community Services Expenditures	1,516,237	1,781,764	2,347,909	3,505,704	2,921,390	-16.7%
Facilities Acquisition & Construction Exp.	2,996,366	3,472,412	13,523,459	25,347,043	94,526,304	272.9%
Principal & Interest Expenditures	51,950,528	23,671,500	20,189,648	80,251,652	25,727,847	-67.9%
Total Expanditures	244 002 272	106 140 450	242 024 202	205 727 640	227 620 022	7 00/
Total Expenditures	211,803,273	196,148,152	213,924,290	305,737,646	327,620,823	7.2%
Yearly Increase (Decrease)	14,907,720	10,022,713	22,590,855	85,285,954	(84,018,674)	
Fund Balance - July 1	69,677,749	84,585,469	94,608,182	117,199,037	202,484,992	72.8%
Fund Balance - June 30	84,585,469	94,608,182	117,199,037	202,484,992	118,466,318	-41.5%



#### INFORMATIONAL SUMMARY

#### REVENUE AND EXPENDITURE TRENDS AND PROJECTIONS

The state funding formula has continued to provide additional revenues due to the increasing enrollment. Future projections are generally conservative in nature, but can change materially in either direction as conditions change over time. The District remains in a healthy financial position and expects to continue on solid footing.

# BUDGET FORECASTS REVENUES BY SOURCE, EXPENDITURES BY OBJECT ALL FUNDS

	2019-2020	2020-2021	2021-2022	2022-2023
	Budget	Forecast	Forecast	Forecast
Revenues:				
Local	138,924,003	143,012,762	150,097,521	156,396,054
County	3,226,000	3,256,000	3,289,000	3,319,000
State	93,508,129	95,081,161	99,421,539	104,516,646
Federal	7,824,017	7,902,105	8,070,229	8,214,653
Other	120,000	120,000	120,000	120,000
Total Revenues	243,602,149	249,372,028	260,998,288	272,566,353
Expenditures:	1			
Salaries	124,662,011	128,952,888	134,111,004	138,804,889
Benefits	43,702,680	45,342,542	47,491,171	49,776,974
Purchased Services	14,888,874	15,132,479	15,326,955	15,522,321
Supplies	18,398,704	19,398,704	19,898,704	20,398,704
Capital Outlay	100,240,706	51,362,758	12,400,000	12,562,000
Other	15,000	15,075	15,150	15,226
Debt Service	25,712,847	20,711,680	21,530,340	21,997,968
Total Expenditures	327,620,823	280,916,126	250,773,325	259,078,082
Yearly Increase (Decrease)	(84,018,674)	(31,544,097)	10,224,964	13,488,271
	-			
Fund Balance - July 1	202,484,991	118,466,317	86,922,220	97,147,184
Fund Balance - June 30	118,466,317	86,922,220	97,147,184	110,635,455



#### BUDGET FORECASTS REVENUES BY SOURCE, EXPENDITURES BY OBJECT GENERAL, TEACHERS', AND CAPITAL PROJECTS FUNDS

	2019-2020	2020-2021	2021-2022	2022-2023
	Budget	Forecast	Forecast	Forecast
Revenues:				
Local	117,214,331	120,651,800	126,730,315	131,860,488
County	2,825,000	2,855,000	2,888,000	2,918,000
State	89,733,129	91,306,161	95,646,539	100,741,646
Federal	7,674,017	7,752,105	7,920,229	8,064,653
Other	120,000	120,000	120,000	120,000
Total Revenues	217,566,477	222,685,066	233,305,083	243,704,787
Expenditures:				
Salaries	124,662,011	128,952,888	134,111,004	138,804,889
Benefits	43,702,680	45,342,542	47,491,171	49,776,974
Purchased Services	14,888,874	15,132,479	15,326,955	15,522,321
Supplies	18,398,704	19,398,704	19,898,704	20,398,704
Capital Outlay	100,240,706	51,362,758	12,400,000	12,562,000
Other	15,000	15,075	15,150	15,226
Debt Service	4,049,483	4,122,167	4,118,980	4,115,158
Total Expenditures	305,957,458	264,326,613	233,361,965	241,195,273
Yearly Increase (Decrease)	(88,390,981)	(41,641,547)	(56,882)	2,509,515
Fund Balance - July 1	180,474,777	92,083,795	50,442,249	50,385,367
Fund Balance - June 30	92,083,796	50,442,249	50,385,367	52,894,882





#### BUDGET FORECASTS REVENUES BY SOURCE, EXPENDITURES BY OBJECT GENERAL AND TEACHERS' FUNDS

	2019-2020	2020-2021	2021-2022	2022-2023
	Budget	Forecast	Forecast	Forecast
Revenues:				
Local	102,201,660	105,939,800	111,404,315	115,860,488
County	2,517,000	2,547,000	2,580,000	2,610,000
State	86,159,298	90,806,161	95,146,539	100,241,646
Federal	7,674,017	7,752,105	7,920,229	8,064,653
Other	120,000	120,000	120,000	120,000
Total Revenues	198,671,975	207,165,066	217,171,083	226,896,787
Expenditures:				
Salaries	124,662,011	128,952,888	134,111,004	138,804,889
Benefits	43,702,680	45,342,542	47,491,171	49,776,974
Purchased Services	14,888,874	15,132,479	15,326,955	15,522,321
Supplies	18,398,704	19,398,704	19,898,704	20,398,704
Capital Outlay	-	-	-	-
Other	-	-	-	-
Debt Service	-	-	-	-
Total Expenditures	201,652,269	208,826,613	216,827,834	224,502,888
Yearly Increase (Decrease)	(2,980,294)	(1,661,546)	343,249	2,393,899
Fund Balance - July 1	52,431,954	49,451,660	47,790,114	48,133,363
Transfers - Out	_	_	_	_
Fund Balance - June 30	49,451,660	47,790,114	48,133,363	50,527,262





#### BUDGET FORECASTS REVENUES BY SOURCE, EXPENDITURES BY OBJECT GENERAL FUND

	2019-2020	2020-2021	2021-2022	2022-2023
	Budget	Forecast	Forecast	Forecast
Revenues:				
Local	69,985,281	72,434,766	76,056,504	79,098,764
County	1,430,000	1,460,000	1,490,000	1,520,000
State	13,067,362	13,328,709	13,795,214	14,415,999
Federal	2,904,394	2,962,482	3,110,606	3,235,030
Other	120,000	120,000	120,000	120,000
Total Revenues	87,507,037	90,305,957	94,572,324	98,389,793
Expenditures:				
Salaries	34,780,161	35,475,764	36,894,795	38,186,113
Benefits	16,337,945	16,746,394	17,751,177	18,549,980
Purchased Services	12,708,645	12,908,645	13,058,645	13,208,645
Supplies	18,398,704	19,398,704	19,898,704	20,398,704
Capital Outlay	-	-	-	-
Other	-	-	-	-
Debt Service	-	-	-	-
Total Expenditures	82,225,455	84,529,507	87,603,321	90,343,442
Yearly Increase (Decrease)	5,281,582	5,776,450	6,969,003	8,046,351
Fund Balance - July 1	52,431,953	49,451,659	47,313,342	47,629,460
Transfers - Out	8,261,876	7,914,767	6,652,885	5,685,921
Fund Balance - June 30	49,451,659	47,313,342	47,629,460	49,989,891





# BUDGET FORECASTS REVENUES BY SOURCE, EXPENDITURES BY OBJECT TEACHERS' FUND

	2019-2020	2020-2021	2021-2022	2022-2023
	Budget	Forecast	Forecast	Forecast
Revenues:				
Local	32,216,379	33,505,034	35,347,811	36,761,723
County	1,087,000	1,087,000	1,090,000	1,090,000
State	73,091,936	77,477,452	81,351,325	85,825,648
Federal	4,769,623	4,789,623	4,809,623	4,829,623
Other	-	-	-	
Total Revenues	111,164,938	116,859,109	122,598,759	128,506,994
Expenditures:				
Salaries	89,881,850	93,477,124	97,216,209	100,618,776
Benefits	27,364,735	28,596,148	29,739,994	31,226,994
Purchased Services	2,180,229	2,223,834	2,268,310	2,313,676
Supplies	-	-	-	-
Capital Outlay	-	-	-	-
Other	-	-	-	-
Debt Service	-	-	-	-
Total Expenditures	119,426,814	124,297,106	129,224,513	134,159,446
Yearly Increase (Decrease)	(8,261,876)	(7,437,996)	(6,625,754)	(5,652,452)
Fund Balance - July 1	1	1	476,772	503,903
		-	-	-
Transfers	8,261,876	7,914,767	6,652,885	5,685,921
Fund Balance - June 30	1	476,772	503,903	537,372





#### BUDGET FORECASTS REVENUES BY SOURCE, EXPENDITURES BY OBJECT CAPITAL PROJECTS FUND

	2019-2020	2020-2021	2021-2022	2022-2023
	Budget	Forecast	Forecast	Forecast
Revenues:				
Local	15,012,671	14,712,000	15,326,000	16,000,000
County	308,000	308,000	308,000	308,000
State	3,573,831	500,000	500,000	500,000
Federal	-	-	-	-
Other	-	-	-	-
Total Revenues	18,894,502	15,520,000	16,134,000	16,808,000
Expenditures:				
Salaries	-	-	-	-
Benefits	-	-	-	-
Purchased Services	-	-	-	-
Supplies	-	-	-	-
Capital Outlay	100,240,706	51,362,758	12,400,000	12,562,000
Other	15,000	15,075	15,150	15,226
Debt Service	4,049,483	4,122,167	4,118,980	4,115,158
Total Expenditures	104,305,189	55,500,000	16,534,131	16,692,384
Yearly Increase (Decrease)	(85,410,687)	(39,980,000)	(400,131)	115,616
Fund Balance - July 1	128,042,823	42,632,135	2,652,135	2,252,004
Transfers In	-	-	-	
Fund Balance - June 30	42,632,135	2,652,135	2,252,004	2,367,620





#### BUDGET FORECASTS REVENUES BY SOURCE, EXPENDITURES BY OBJECT DEBT SERVICE FUND

	2019-2020	2020-2021	2021-2022	2022-2023
	Budget	Forecast	Forecast	Forecast
Revenues:				
Local	21,709,672	22,360,962	23,367,205	24,535,566
County	401,000	401,000	401,000	401,000
State	3,775,000	3,775,000	3,775,000	3,775,000
Federal	150,000	150,000	150,000	150,000
Other	-	-	-	-
Total Revenues	26,035,672	26,686,962	27,693,205	28,861,566
Expenditures:				
Principal	10,871,508	11,218,131	13,200,000	14,190,000
Interest	10,781,856	9,483,549	8,320,340	7,797,968
Other	10,000	10,000	10,000	10,000
Total Expenditures	21,663,364	20,711,680	21,530,340	21,997,968
Yearly Increase (Decrease)	4,372,308	5,975,282	6,162,865	6,863,598
Fund Balance - July 1	22,010,215	26,382,522	32,357,804	38,520,670
Fund Balance - June 30	26,382,522	32,357,804	38,520,670	45,384,268





#### **DEBT OBLIGATION**

The Wentzville R-IV School District's Debt Service Fund obligations for FY20 total \$21,653,364. This total is composed of \$10,871,508 in principal, \$10,781,856 in interest. The debt service levy is expected to be .9304 per hundred dollars of assessed valuation. The ending year reserve is expected to be \$26.4 million. The following tables summarize the outstanding debt and interest payments of the District.

#### **Bond Amortization Schedule**

	September 1 Interest	March 1 Interest	March 1 Principal	Total
FISCAL YEAR	Payment	Payment	Payment	Payments
2020	6,107,299	4,674,557	10,871,508	21,653,364
2021	4,333,340	5,150,209	11,218,131	20,701,680
2022	4,160,170	4,160,170	13,200,000	21,520,340
2023	3,898,984	3,898,984	14,190,000	21,987,968
2024	3,609,034	3,609,034	15,355,000	22,573,068
2025	3,361,300	6,804,325	10,726,975	20,892,600
2026	3,152,350	4,741,908	13,480,443	21,374,700
2027	2,976,450	5,817,819	13,023,631	21,817,900
2028	2,839,700	4,764,124	14,835,576	22,439,400
2029	2,598,450	3,673,321	16,000,130	22,271,900
2030	2,320,750	2,320,750	11,250,000	15,891,500
2031	2,152,000	2,152,000	11,650,000	15,954,000
2032	1,919,000	1,919,000	12,100,000	15,938,000
2033	1,677,000	1,677,000	12,600,000	15,954,000
2034	1,425,000	1,425,000	13,150,000	16,000,000
2035	1,162,000	1,162,000	13,650,000	15,974,000
2036	889,000	889,000	14,250,000	16,028,000
2037	604,000	604,000	14,800,000	16,008,000
2038	308,000	308,000	15,400,000	16,016,000
TOTALS	\$49,493,827	\$59,751,200	\$251,751,393	\$360,996,419



#### **BONDING CAPACITY**

With the current level of outstanding debt, the District is estimating \$92 million will be available in bonding capacity. Future bond issues will be dependent upon growth in assessed values. The following table reflects the bonding capacity information for the District.

					Debt to
	Assessed	Bonding	Total End-of-	<b>Available</b>	Assessed
Fiscal Year	Value	Capacity	Year Debt	Capacity	Value
2010	\$1,505,878,632	\$225,881,795	\$204,398,677	\$21,483,118	13.57%
2011	\$1,519,900,195	\$227,985,029	\$199,898,677	\$28,086,352	13.15%
2012	\$1,476,024,277	\$221,403,642	\$194,083,677	\$27,319,965	13.15%
2013	\$1,501,010,846	\$225,151,627	\$186,963,677	\$38,187,950	12.46%
2014	\$1,465,943,345	\$219,891,502	\$178,963,677	\$40,927,825	12.21%
2015	\$1,500,880,613	\$225,132,092	\$171,003,677	\$54,128,415	11.39%
2016	\$1,630,683,877	\$244,602,582	\$168,650,445	\$75,952,137	10.34%
2017	\$1,727,114,927	\$259,067,239	\$158,585,445	\$100,481,794	9.18%
2018	\$1,946,271,226	\$291,940,684	\$147,335,446	\$144,605,238	7.57%
2019	\$2,024,469,310	\$303,670,397	\$133,459,873	\$170,210,524	6.59%
Est 2020	\$2,222,130,547	\$333,319,582	\$240,879,885	\$92,439,697	10.84%

Note: Assessed valuations are based on December 31 values of previous calendar year.





## PROPERTY TAX INFORMATION

Property taxes represent approximately 44% of total district revenues. The District saw an increase in assessed value in FY15 for the first time in several years. This year assessment values are expected to increase again. By state statute the tax rate can adjust within certain parameters related to changes in property values. The tax rate for FY20 is estimated to decrease by approximately 25 cents. The final tax rate will be set by the Board of Education in September. The following information provides background on the tax base and the related tax rates.

# **Assessed Value / Market Value History of Taxable Property**

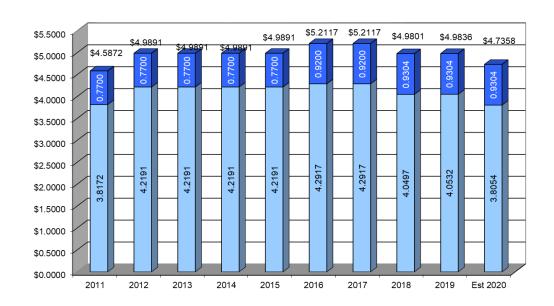
	Assessed	% Increase		Assessed vs.
Fiscal Year	Value	(Decrease)	Market Value	Market Ratio
2011	\$1,519,900,195	0.93%	\$6,914,867,427	21.98%
2012	\$1,476,024,277	-2.89%	\$6,675,395,400	22.11%
2013	\$1,501,010,846	1.69%	\$6,776,709,461	22.15%
2014	\$1,465,943,345	-2.34%	\$6,641,175,270	22.07%
2015	\$1,500,880,613	2.38%	\$6,783,095,507	22.13%
2016	\$1,630,683,877	8.65%	\$7,407,326,655	22.01%
2017	\$1,727,114,927	5.91%	\$9,017,318,158	19.15%
2018	\$1,946,271,226	12.69%	\$8,852,503,508	21.99%
2019	\$2,024,469,310	4.02%	\$9,203,605,203	22.00%
Est 2020	\$2,222,130,547	9.76%	\$10,169,266,902	21.85%

Note: Assessed valuations are based on December 31 values of previous calendar year.





# **Property Tax Rate History**



Fiscal Year

■Total Operating ■ Debt Service

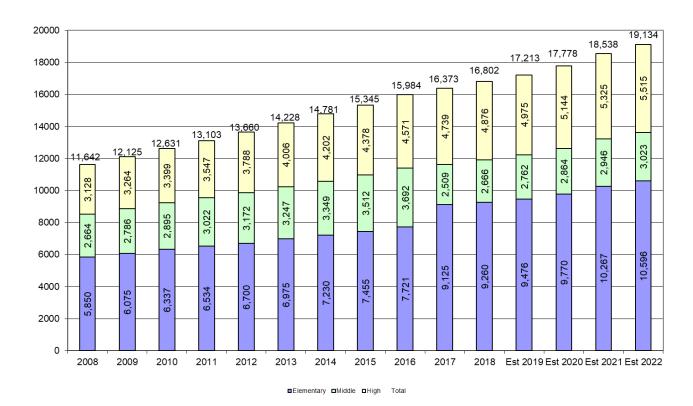




## ENROLLMENT PROJECTION METHODOLOGY AND ANALYSIS

Projecting enrollment is a key planning tool for any district, but takes on an even more critical role for Wentzville R-IV, as the fastest growing school district in the state. The District uses a combination of data points to predict enrollment. Cohort survival is the underlying basis for enrollment assumptions, modified by a variety of other factors. The District analyzes birth rate data, permits for new housing construction, and historical growth trends by school location to establish enrollment projections. The Wentzville School District has grown by approximately 5,000 students in the past decade and continues to grow by an average of over 400 students per year. The availability of undeveloped lots and unoccupied housing adds to the existing young family population creating an expectation of continued enrollment growth.

# **September Enrollment History and Projections**



School Level	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
Elementary	5,850	6,075	6,337	6,534	6,700	6,975	7,230	7,455	7,721	9,125	9,260	9,476	9,770	10,267	10,596
Middle	2,664	2,786	2,895	3,022	3,172	3,247	3,349	3,512	3,692	2,509	2,666	2,762	2,864	2,946	3,023
High	3,128	3,264	3,399	3,547	3,788	4,006	4,202	4,378	4,571	4,739	4,876	4,975	5,144	5,325	5,515
Total	11,642	12,125	12,631	13,103	13,660	14,228	14,781	15,345	15,984	16,373	16,802	17,213	17,778	18,538	19,134

# PERSONNEL INFORMATION

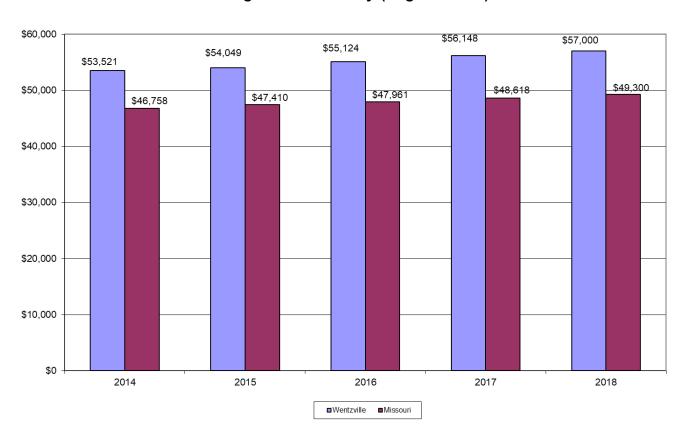
# **Personnel Data**

	Year	2014	2015	2016	2017	2018
Average Teacher Salary (Regular Term)	Wentzville	\$53,521	\$54,049	\$55,124	\$56,148	\$57,000
	Missouri	\$46,758	\$47,410	\$47,961	\$48,618	\$49,300
Average Teacher Salary (Total*)	Wentzville	\$54,661	\$55,204	\$56,378	\$57,372	\$58,000
	Missouri	\$47,849	\$48,493	\$49,113	\$49,762	\$50,483
Average Administrator Salary	Wentzville	\$103,935	\$105,132	\$104,169	\$105,000	\$108,000
	Missouri	\$87,206	\$88,786	\$90,078	\$91,513	\$92,744
Average Years of Experience	Wentzville	11.1	11.1	12.0	12.0	12.3
	Missouri	12.3	12.7	12.8	12.8	12.8
Teachers with a Master Degree or Higher (%)	Wentzville	77.9	79.0	79.1	78.7	78.1
	Missouri	58.9	61.7	61.5	61.4	61.2

<sup>\*</sup> Includes extended contract salary, Career Ladder supplement and extra duty pay

# **Average Teacher Salary (Regular Term)**

# **Average Teacher Salary (Regular Term)**





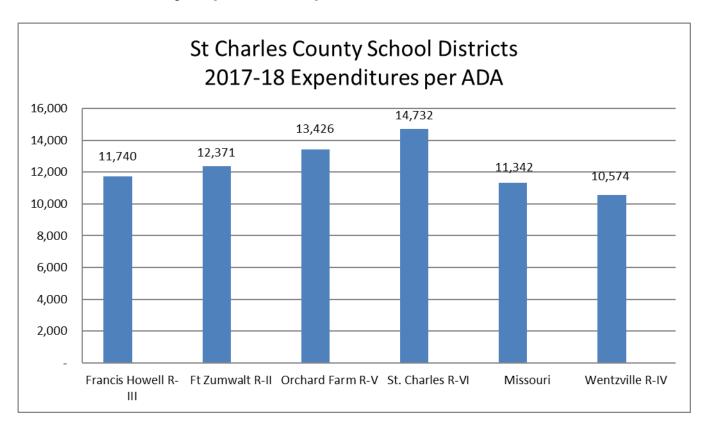
## ADDRESSING STUDENT NEEDS

The District is committed to providing the best opportunities to all of its students. The District is projecting that there will be six elementary schools (Heritage Primary, Heritage Intermediate, Green Tree, Stone Creek, Prairie View, and Peine Ridge) which will qualify for additional resources for reading intervention under Title I as part of the Elementary and Secondary Education Act. The District continues to provide resources for the 180 Reading Intervention Program to provide support for all struggling readers in the District. Credit recovery courses for students at our alternative school and all three high schools are offered through Fuel-Ed web-based coursework.

## **ACADEMIC EFFICIENCY**

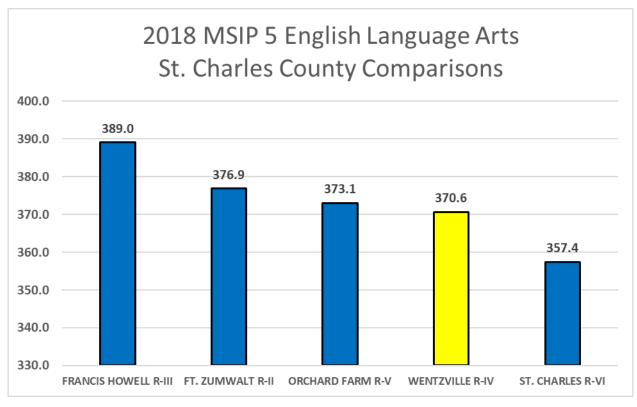
The District has demonstrated the ability to produce high student achievement even though the district has limited operational resources. Wentzville R-IV School District spends less than the state average per pupil, and less than surrounding districts, while students perform in the top 10% of school districts on state achievement tests.

# St. Charles County Expenditures per ADA





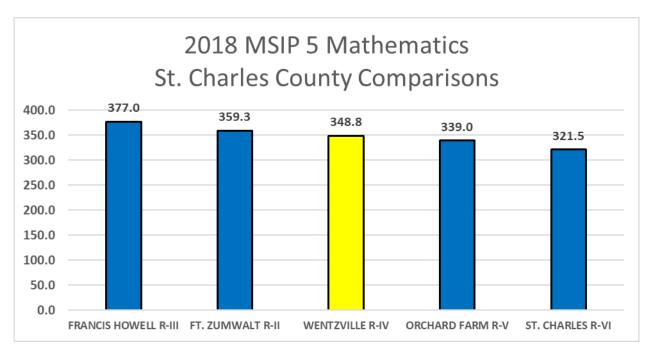
# St. Charles County MSIP 5 English Language Arts







# St. Charles County MSIP 5 Mathematics







# ORGANIZATIONAL SECTION



2019-2020 Annual Budget



# DISTRICT ENTITY

The legal name of the District is Wentzville R-IV School District, Saint Charles County, Missouri. The District is a political subdivision of the State of Missouri and may levy and collect taxes within the guidelines and limitations of Missouri state statutes.

## SIZE AND SCOPE

The Wentzville R-IV School District is located in St. Charles County, one of the fastest growing counties in the nation and the fastest growing area in Missouri. The county boasts a good blend of commercial, industrial, and residential growth. The Wentzville R-IV School District is geographically located in the western part of the county or 40 miles west of downtown St. Louis.

The District is traversed by two major highways: Interstate 70 and U.S. Highway 40-61. Both U.S. Highway 40-61 and Interstate 70 provide direct access to St. Louis. Incorporated places within the District are the City of Wentzville, the City of Foristell, and the City of Lake St. Louis. The District overlaps the Village of Dardenne Prairie and small portions of the City of O'Fallon and the Village of Flint Hill.

The District serves a 90-square mile area including all or part of Dardenne Prairie, Foristell, Lake Saint Louis, O'Fallon, and Wentzville. The District is home to corporate offices and industries such as General Motors (sole producer of GM's full-size van), MasterCard Worldwide, and CenturyLink Telephone Operations.

The Wentzville R-IV School District currently provides education to approximately 16,800 students Kindergarten through 12th grade, and an additional 500 students in its early childhood education programs. Student population in the District increased dramatically during the past ten years and continues to grow, on average, approximately 400 students per year. The District continues to see rapid growth by most community standards. Green space is available for rapid development. The district is seeing a return to a more active growth pattern due to the improving economy.

## **FACILITIES**

The District's educational facilities include twelve elementary, three middle, three high schools, an early childhood special education center, an alternative education center, and a neurocognitive center. The District also has a variety of operational support buildings and an administration building. In total the District maintains approximately 2.5 million square feet of space.



## PERSONNEL RESOURCES

The District employs over 2,450 staff members to assist in student learning. Personnel costs account for 83.5% of the District's total operating expenditures. The student to teacher ratio is 21:1 for the District as a whole, with 78% of teaching staff possessing an advanced degree.

## REPORTING

The District is required to complete a financial report every year called the Annual Secretary of the Board Report (ASBR). The report is submitted to the Missouri Department of Elementary and Secondary Education (DESE), and is the District's year-end summary of the district financials, required by statute (Section 162.821, RSMo). Presentation of district financial information in the ASBR must agree with the District's audited financial reports. This report is required to be submitted by August 15 following the close of the fiscal year, which ends June 30. Data in the ASBR are used to create district profiles. These profiles allow financial results to be compared for benchmarking purposes, making the ASBR a useful financial tool for various organizations across the state.

# **GOVERNANCE**

The District is governed by a Board of Education comprised of seven elected officials. Each director must be twenty-four years old, be a resident taxpayer of the District, and live within the District's boundaries for one year prior to either being elected or appointed to one of the vacant seats. All Board members serve three-year terms or until their successor is duly elected and qualified.

The role of the Board of Education is to exercise general direction over the District and to ensure that the schools are maintained as provided by the state statutes, the rules and regulations of the Missouri State Board of Education, the Missouri Department of Elementary and Secondary Education (DESE), and the policies, rules and regulations of the District. In addition, the Board is accountable to the electorate, and shall be responsive to the educational needs and the imposed financial constraints of the District.





# **FUNDS AND DEFINITIONS**

The District separates its monies based on requirements from the Missouri State Statute and the Department of Elementary and Secondary Education (DESE). In addition, there are several significant expenses the District chooses to separate to make sure financial discipline is maintained and accounting standards are met. The District currently has four governmental funds as required by the DESE: General (Incidental), Teachers', Capital Projects, and Debt Service. Along with these required governmental funds, the District maintains the following sub-funds: Food Service, Student Activities, and Bond Project accounts. The following terms and descriptions will assist the reader in the understanding of the District's funds.

# GENERAL (INCIDENTAL) FUND

The fund used to account for all financial resources except those required to be accounted for in other funds. Transactions in this fund are general operating expenditures that are not grouped by another fund. Typical expenditures here include, but are not limited to, support staff salaries and benefits, and instructional materials and supplies.

<u>Food Service Sub Fund:</u> The sub-fund used to account for all revenues and expenditures related to the provision of school food services by the District to students and staff. This fund is merged with the General (Incidental) Fund for financial reporting.

<u>Student Activity Sub Fund:</u> The sub-fund used to account for money raised by the students for the students. The purpose of raising and expending activity money is to promote the general welfare, education, and morale of all the students and to finance approved extracurricular and co-curricular activities of student body organizations. This fund is merged with the General (Incidental) Fund for financial reporting.

#### TEACHERS' FUND

The fund used to account for revenue sources legally restricted to expenditures for the purpose of paying teachers' salaries and benefits, and tuition payments to other schools.

Together the General (Incidental) Fund and the Teachers' Fund are considered to be the Operating Funds of the District.



## CAPITAL PROJECTS FUND

The fund used to account for all facility acquisition, all construction, all lease purchase payments of principal and interest, and all other capital outlay expenditures. Included within this fund are sub-funds for specific bond issuances and related construction projects. This fund is classified as a "Non-Operating Fund" throughout the budget.

## **DEBT SERVICE FUND**

The fund used to account for the accumulation of resources for, and the payment of general long-term debt principal, interest, and payment of agents' fees. This fund is classified as a "Non-Operating Fund" throughout the budget.

#### OTHER FUND DEFINITIONS

Governmental Funds: The funds focused on reporting the sources, uses, and balances of current financial resources. Expendable assets are assigned to the various governmental funds according to the purposes for which they are to be used. Current liabilities are assigned to the fund from which they will be paid. The difference between governmental fund assets and liabilities is reported as a fund balance. The District's governmental funds consist of the following: General (Incidental), Teachers', Capital Projects, and Debt Service Funds.

<u>Operating Funds:</u> The classification of funds which includes the General (Incidental) and Teachers' Funds.

<u>Transfer From Other Funds:</u> Money received unconditionally from another fund without expectations of repayment. Such monies are revenues of the receiving fund, but not of the District as a whole.

<u>Transfer To Other Funds:</u> Money paid unconditionally from a particular fund to another fund without expectation of repayment. Such monies are revenues to the receiving fund, but not of the District as a whole.





# CLASSIFICATION OF REVENUE AND EXPENDITURES

The DESE adopted a system of accounting for the classification of revenue and expenditures based on generally accepted accounting principles. The DESE requires revenues be classified by a combination of fund and object, and expenditures be classified by fund, object, and function. Definitions are as follows:

<u>Fund:</u> An independent accounting entity with its own assets, liabilities, and fund balance.

<u>Function:</u> An activity or purpose carried out by the school district such as teaching, counseling, media, transportation, etc.

<u>Object:</u> A brief description of the item being purchased such as supplies, books, equipment, repair, etc.

Operational Unit: The school or office that the expenditure serves.

<u>Project:</u> This is used to designate the project or program the expenditures serves.

Source: The source code indicates if funds are local, county, state, or federal.

<u>Additional Code</u>: The additional code designates special tracking areas, such as overtime, summer school, and tires.

A typical budget code number reflecting the above would be:

100-1281-6411-7500-12810-3-21

- 100 Indicates the item is to be charged to the General Fund.
- 1281 A function code indicating Early Childhood Special Ed (ECSE) Instruction.
- 6411 An object code indicating Materials and Supplies.
- 7500 An operational unit code indicating Barfield ECSE Center.
- 12810 A project/program code indicating ECSE.
- 3 A source code indicating state funds.
- 21 An additional code indicating Summer School.

The specific codes used by the District in the FY20 budget are generally defined in the following section and utilized in the financial section of the document.



# W<sub>SD</sub>

# WENTZVILLE R-IV SCHOOL DISTRICT 2019-2020 ANNUAL BUDGET

## **REVENUE BY OBJECT**

The revenue object code identifies the specific source of revenue, such as taxes, student activities, or grants. It also identifies whether the revenue came from a federal, state, local, or other source. The following is a list of object code numbers and the associated descriptions of the source of revenue:

#### 5100-Local Revenue

- 5111 Current Taxes: Taxes on real and personal property within the District for the current year.
- 5112 Delinquent Taxes: Real and personal property tax revenue from prior year(s).
- 5113 School District Trust Fund: Revenue from Proposition C Sales Tax.
- 5114 Financial Institution Tax: Taxes levied on the intangible assets of financial institutions.
- 5115 M&M Surtax: Surcharge on commercial real estate to replace revenue lost with the elimination of the merchants and manufacturing businesses inventory tax.
- 5116 In Lieu of Tax: Revenue received for property removed from the tax rolls.
- 5140 Earnings on Investments: Interest revenue received from investments.
- 5150 Food Service Program: Sales of meals to pupils for breakfast and lunch.
- 5165 Food Service Non-Program: Sales of meals to adults and miscellaneous other food sales.
- 5170 Student Activities: All revenue received from student activities within the District.
- 5180 Community Services: All revenue received from self-funding early childhood education and before and after school care programs.
- 5190 Other Local Revenue: All other revenue received not covered in the above mentioned revenue codes.

## 5200-County Revenue

- 5211 Fines, Escheats, Etc.: Revenue received from St. Charles County for fines, foreclosures, or unclaimed taxes.
- 5221 State Assessed Utilities: Levy revenue on the assessed valuation of railroad and utility properties as assessed by the state.

## 5300-State Revenue

- 5311 Basic Formula-State Monies: Revenue from the state SB287 funding formula.
- 5312 Transportation: Revenue received for transporting children.
- 5314 Early Childhood Special Education (ECSE): Revenue received for the state portion of program funding.



- 5319 Basic Formula-Classroom Trust Fund: Revenue received from Riverboat gaming.
- 5324 Educational Screening Program/ PAT: Revenue received for the early childhood screening and Parents as Teachers (PAT) programs.
- 5332 Career Education: Reimbursement from state for career and technical education.
- 5333 Food Service: Revenue from state for school lunch program.
- 5359 Career Education Enhancement Grant: Revenue received from the Outstanding Schools Act.
- 5369 Residential Placement/Excess Cost: Amounts received for children in residential placements through the MO Department of Mental Health, MO Department of Social Services, Division of Family Services, or a court of competent jurisdiction pursuant to Section 167.126, RSMo.
- 5381 High Need Fund-Special Education: Reimbursement for expenditures made on behalf of students with disabilities when the current expenditure per pupil exceeds three times the District's average per pupil cost.
- 5397 Other State Revenue: All other revenue from the state not covered by the above revenue codes.

#### 5400-Federal Revenue

- 5412 Medicaid: Reimbursement for Medicaid services.
- 5437 IDEA Grants: Amounts received through special competitive grants or state initiatives from the Individuals with Disabilities Act (IDEA) set-aside funds.
- 5441 IDEA Entitlement Funds, Part B IDEA: Entitlement amounts received through the Individuals with Disabilities Act (IDEA) grant for providing special education and related services to students with disabilities.
- 5442 Early Childhood Special Education (ECSE): Revenue received for ECSE programs.
- 5445 School Lunch Program: Revenue received directly through the DESE for the National School Lunch Program.
- 5446 School Breakfast Program: Revenue received directly through the DESE for the National School Breakfast Program.
- 5448 After School Snack Program: Revenue received directly through the DESE for the After School Snack Program.
- 5451 Title I ESEA: Revenue received to help educationally disadvantaged students meet high academic standards.
- 5452 Title I, Part C-Migrant Education: Amounts for supplementary services to children of migrant workers.
- 5462 Title III, ESEA-English Language Acquisition and Academic Achievement: Amounts received for teaching limited English proficient children.
- 5461 Title IV.A Student Support and Academic Enrichment



- 5465 Title II, Part A & B, ESEA-Teacher and Principal Training and Recruitment Fund/Mathematics and Science Partnerships: Amounts received for improving teacher and principal quality.
- 5497 Other Federal Revenue: All other federal revenue not covered by the above revenue codes.

## Other Revenue

- 5611 Sale of Bonds: Proceeds from selling bonds from a general obligation bond issue.
- 5641 Sale of School Buses: Revenue from the sale of surplus school buses.
- 5641 Sale of Other Property: Revenue from the sale of equipment, buildings, or land.
- 5651 Refunding Bonds: Proceeds from a refunding of general obligation bonds.
- 5810 Tuition from Other Districts: Revenue received from other districts for services provided by the District.

## EXPENDITURES BY FUNCTION

The expenditure function code describes the action, purpose, or program for which activities are performed. The DESE requires the District to report by functions based on five main categories: Instruction, Support Services, Community Services, Facilities Acquisition and Construction, and Debt. These functions are further classified into subfunctions based on schools, programs, services, and areas of responsibilities.

<u>1000-1999 Instruction:</u> Activities dealing directly with the teaching of pupils, or the interaction between teachers and pupils. Teaching may be provided for pupils in a school classroom, in another location such as a home or hospital, or in another learning situation. Activities of aides or assistants are included in this function when they assist in the instructional process.

<u>2000-2999 Support Services:</u> Services which provide administrative, guidance, health and logistical support to facilitate and enhance instruction. Supporting services exist as adjuncts for the fulfillment of the objectives of instruction.

<u>3000-3999 Community Services:</u> Activities that do not directly relate to providing education of pupils in the District. These include services provided by the District for the whole or segments of the community.

<u>4000-4999 Facilities Acquisition and Construction Services:</u> Activities concerned with the acquisition of land and buildings, remodeling buildings, the construction of buildings, additions to buildings, initial installation of service systems, extension of service systems, and any other project meant to improve a site.

<u>5000-5999 Short and Long Term Debt:</u> Activities servicing the debt of the District.



## **EXPENDITURES BY OBJECT**

The expenditure object code identifies the service or commodity obtained. Listed below are the major expenditure object categories.

<u>6100-6199 Salaries:</u> Amounts paid to employees of the District who are considered to be in a position of permanent or temporary employment, including personnel substituting for those in permanent positions. This includes gross salary for services rendered while on the payroll of the District.

<u>6200-6299 Benefits:</u> Amounts paid by the District for benefits on behalf of the employees. These amounts are not included in the gross salary. Such expenditures include fringe benefits. While these payments are not made directly to the employee, they are considered part of the cost of employment.

<u>6300-6399 Purchased Services:</u> Amounts paid for services rendered by personnel who are not on the payroll of the District and for other services which the District may purchase. While a product may or may not result from the transaction, the primary reason for the purchase is the service provided.

<u>6400-6499 Supplies:</u> Amounts paid for material items of an expendable nature that are consumed, deteriorate in use, or lose separate identity through fabrication or incorporation into different or more complex units or substances.

<u>6500-6599 Capital Outlay:</u> Expenditures for the acquisition of fixed assets or additions to fixed assets. Examples include expenditures for land or existing buildings, improvements of grounds, construction of buildings, additions to buildings, remodeling of buildings, and equipment.

<u>6600-6699 Short and Long Term Debt:</u> Expenditures for the retirement of debt, the payment of interest on debt, and the payment of fees.





# GENERAL ACCOUNTING PRINCIPLES

## **FUND ACCOUNTING**

The accounts of the District are organized on the basis of funds, each of which is considered to be a separate accounting entity. The operations of each fund are summarized by providing a separate set of self-balancing accounts that include assets, liabilities, and fund balances arising from revenues and expenditures. The following funds are used by the District: General (Incidental), Teachers', Capital Projects, and Debt Service.

## MEASUREMENT BASIS OF ACCOUNTING

The District uses the cash basis of accounting for revenues and expenditures for both financial reporting and budgeting. Revenues are recognized when funds are received. Expenses are recognized when payments are made. For audit purposes, government-wide financial statements and fund financial statements are prepared using a modified cash basis of accounting. This basis of accounting recognizes assets, net assets/fund equity, revenues, and expenditures/expenses when they result from cash transactions.

## BUDGETS AND BUDGETARY ACCOUNTING

The District follows the procedures below in establishing the budgetary data reflected in the financial statements:

- In accordance with Chapter 67, RSMo, the District adopts a budget for each fund of the political subdivision.
- Prior to June 30, the Chief Financial Officer, who serves as the budget officer, submits to the Board of Education a proposed cash basis budget for the fiscal year beginning on the following July 1. The proposed budget includes estimated revenues and proposed expenditures for all district funds. Budgeted expenditures cannot exceed beginning available monies plus estimated revenues for the year.
- In June, the budget is legally enacted by a vote of the Board of Education.
- Subsequent to its formal approval of the budget, the Board of Education has the authority to make necessary adjustments to the budget by formal vote. Adjustments made during the year are reflected in the budget information included in the general purpose financial statements. Budgeted amounts are approved by the Board of Education.



## POST EMPLOYMENT BENEFITS

<u>COBRA Benefits</u>: Under the Consolidated Omnibus Budget Reconciliation Act (COBRA), the District provides healthcare benefits to eligible former employees and their eligible dependents. Certain requirements are outlined by the federal government for this coverage. The premium is paid in full by the insured, through Discovery Benefits of America. This program is offered for the duration of 18 to 36 months after the termination date. There is no associated cost to the District under this program.

Retiree Benefits: Professional and support staff members participate in the Public School Retirement System (PSRS) of the State of Missouri or in the Public Education Employee Retirement System (PEERS) as allowed by law. Retired employees participating in PSRS or PEERS, as well as their dependents, surviving spouse and children, are allowed to remain or become members in District health benefit programs. Certain requirements are outlined by the state government for this coverage. The premium is paid in full by the insured. There is no associated cost to the District under this program.

## **COMPENSATING ABSENCES**

District twelve month employees earn vacation time throughout the fiscal year, and can accumulate a maximum of 20 days at the end of a year. Unused vacation beyond 20 days at the end of a year is forfeited by the employee. In addition, employees qualifying for sick leave are awarded between 10 and 12 days per year based upon their employment classification. Unused days may rollover to the following year, and may accumulate up to a defined amount based upon employee classification. Unused days are paid to some employee groups on an annual basis. Remaining unused sick leave is payable to the employee upon termination of employment at rates based on formulas utilizing years of service with the District.

## NINE AND TEN MONTH EMPLOYEES' SALARIES

For teaching staff, payroll checks are written and dated in June for July and August payrolls and are included in the financial statements as expenditures paid in the month of June. This practice has been consistently followed in previous years and is consistent with many other Missouri school districts. Support staff are paid for actual hours worked on a bi-weekly schedule.

## CASH AND TEMPORARY INVESTMENTS

The District maintains a cash and temporary investment pool that is available for use by all funds except the Debt Service Fund (state law requires that all deposits of the Debt



# WENTZVILLE R-IV SCHOOL DISTRICT

# **2019-2020 ANNUAL BUDGET**

Service Fund be kept separate and apart from all other funds of the District). The District also keeps Bond Issue funds separate.

The District may purchase any investments allowed by the State Treasurer. These include: obligations of the United States government or any agency or instrumentality thereof maturing and becoming payable not more than three years from date of purchase; or repurchase agreements maturing and becoming payable within ninety days secured by U.S. Treasury obligations or obligations of U.S. government agencies or instrumentalities of any maturity, as provided by law.

Investments of the pooled accounts consist primarily of the bank checking account, repurchase agreements, bank money market accounts, and fully insured certificates of deposit. Interest income, when earned, is allocated to individual funds based upon cash and temporary balances.

## **TAXES**

Property taxes attach as an enforceable lien on property as of January 1. Taxes are levied on November 30. All unpaid taxes become delinquent January 1 of the following year. The county collects the property taxes and remits them to the District on a monthly basis.

## LONG TERM DEBT

Article VI, Section 26(b), Constitution of Missouri, limits the outstanding amount of authorized general obligation bonds of a district to 15% of the assessed valuation of a district (including state assessed railroad and utilities). The District has several bond issues outstanding. All general obligation bond issues are paid for out of the debt service fund.

## **LEASES**

The District currently has a variety of operating lease agreements. The agreements include classroom space and copier lease payments.





## PENSION PLANS

The District contributes to the Public School Retirement System of Missouri (PSRS), a cost sharing multiple employer defined benefit pension plan. PSRS provides retirement and disability benefits to certificated employees and death benefits to members and beneficiaries. Positions fully covered by the Public School Retirement System are not covered by Social Security. PSRS benefit provisions are set forth in Chapter 169.010.141 of the Missouri Revised Statutes.

Beginning on July 1, 2014, PSRS members were required to contribute 14.5% of their annual covered salary and the District is required to contribute a matching amount. The contribution requirements of members and the District are established and may be amended by the PSRS Board of Trustees. The rate has not changed in several years.

The District also contributes to the Public Education Employee Retirement System of Missouri (PEERS), a cost sharing multiple-employer defined benefit pension plan. PEERS provides retirement and disability benefits to employees of the district who work 20 or more hours per week and who do not contribute to the Public School Retirement System of Missouri. Certain part-time certificated employees may be covered by this plan. Benefit provisions are set forth in Chapter 169.600.715 of the Missouri Revised Statutes.

Beginning on July 1, 2014, PEERS members were required to contribute 6.86% of their annual covered salary and the District is required to contribute a matching amount. The contribution requirements of members and the District are established and may be amended by the PEERS Board of Trustees. The rate has not changed in several years.

## DEFERRED COMPENSATION PLANS

The District offers its employees a choice of deferred contribution plans established in accordance with Internal Revenue Code Sections 403(b) and 457(b). These plans available to district employees permit them to defer a portion of their salary for future years. Under the 403(b) and 457(b) plans, all amounts of compensation deferred, all property and rights purchased with those amounts, and all income attributable to those amounts, property or rights are solely the property of the contributor and are not subject to the creditors of the District. All amounts being deferred are required to be held in a tax exempt trust or custodial account of an annuity contract insulating such amounts from the District's creditors. The District has no liability for losses under either plan.

## EMPLOYEE INSURANCE BENEFITS

The District utilizes Anthem Blue Cross Blue Shield for health benefits, Delta Dental for dental benefits, Vision Benefits of America for vision care benefits, Cigna for life insurance benefits, and The Hartford for disability benefits to participating employees



and their families. The participating employees cover costs associated with family through payroll deductions based on their coverage election. The District's maximum liability for each employee and in the aggregate for a one year period is limited by insurance coverage specifications.

## DISTRICT INSURANCE PROGRAM

The District participates in a public entity self-insured risk pool for insurance coverage. Workers' Compensation, property, liability, and Treasurer's bond coverage is provided by the Missouri United School Insurance Council (M.U.S.I.C.). Deposits are made to the pool by the District to cover anticipated losses. These deposits are reported as an insurance expense. The pool purchases reinsurance to further protect against large losses. In the event that the deposited amounts and reinsurance proceeds are insufficient to pay claims, the District can be assessed for additional amounts. No provision has been made for this contingency, as it appears improbable that assessments would be needed. All deposits are charged to insurance expenses when made.

## CONTINGENCIES

Should any claims or lawsuits be filed against the District, it is the opinion of district management that the potential loss on all claims and lawsuits would not be significant to the District's financial statements taken as a whole and most, if not all, would be covered by the District's errors and omission insurance policy.

## INTERNAL CONTROL

As stewards of public funds, it is imperative that the District has appropriate policies and procedures in place to achieve the goal of providing education to students as effectively and efficiently as possible. Governmental entities are subject to public scrutiny and accountability. District policies are the responsibility of the Board of Education. Management and staff have the responsibility to carry out Board policies with fidelity. It is incumbent upon all district employees to act in the best interest of the District and to report any suspicions of fraudulent or suspect activity to his or her supervisor or the administration.

Internal control procedures are integral to complete and accurate financial reporting. Processes are developed and operated under a system of internal controls that:

- Safeguard the District's assets.
- Check the accuracy and reliability of accounting data.
- 3. Promote operational efficiency and effectiveness.
- 4. Protect district personnel.
- 5. Ensure adherence to prescribed managerial policies.
- 6. Ensure compliance with applicable district policies and regulations.



7. Comply with Missouri Statutes and federal laws and regulations.

The District's internal control system includes five essential components:

- <u>Control Environment</u>. The control environment reflects the overall attitude, awareness, and actions of the Board, administration, management, and others concerning the importance of control and the way it is used in the District. To be effective, control procedures must be viewed by the entire organization as an essential and integral part of the process of providing quality education.
- Risk Assessment. Risk assessment is the identification and analysis of obstacles to achieve the objectives of the District. Both internal and external sources of risk need to be assessed before a plan for managing risk can be developed.
- 3. <u>Control Activities</u>. Control activities are the internal policies and procedures that help ensure that management directives are carried out. They help ensure necessary actions are taken to address risks in achieving the District's objectives. These include a range of activities such as approvals, authorizations, verifications, reconciliations, review of operating performance, security of assets, and segregation of duties.
- 4. <u>Information and Communication</u>. Pertinent information must be identified, captured, and communicated in a form and time frame that enables individuals to carry out their duties. Information systems produce reports containing operational, financial, and compliance related information, making it possible to efficiently manage the District.
- Monitoring. Management systems and internal activities need to be examined to assess the quality of their performance over time. Assessment is accomplished through ongoing monitoring activities, separate evaluations, or both. Deficiencies should be reported upstream with serious matters reported to top management.

These five components are linked together, thus forming an integrated system that can react dynamically to changing conditions. The internal control system is intertwined with the District's operating activities, and is most effective when controls are built into the District's infrastructure, becoming part of the very essence of the organization.

Internal controls represent one technique that management uses to achieve its objectives and meet its responsibilities. Management's objectives arise from the District's mission and vision.



# **BUDGET POLICIES AND PROCEDURES**

The Wentzville R-IV School District Board of Education has adopted the following policies that govern the budget process.

## **BOARD POLICY 3100 – FINANCIAL MANAGEMENT**

The Board of Education will adopt a series of policies to provide direction regarding the District's budget and financial affairs which reflect the educational philosophy of the School District and provide a framework in which the District's administration can effectively operate.

The budget and finance processes will conform to all state and local requirements as set forth by the State constitution, State statutes, Department of Elementary and Secondary Education rules, and Board policies.

<u>Fiscal Management Goals:</u> In the District's fiscal management, the Board seeks to achieve the following goals:

- 1. To engage in thorough and advanced planning, with broad-based involvement, in order to develop revenue and expenditure plans which will achieve the greatest educational returns in relation to dollars expended.
- 2. To establish levels of funding which will provide a high quality of education for the District's students.
- 3. To use the best available techniques for budget development and management.
- 4. To establish maximum efficiency in business procedures, including accounting, reporting, purchasing and delivery, payroll, payments of vendors and contractors, and all other areas of fiscal management.

The following procedures or actions shall be taken:

- 1. <u>The Missouri Financial Accounting Manual</u>, published by the Missouri Department of Elementary and Secondary Education, shall be adopted for financial accounting.
- All receipts, including student activity funds, shall be deposited in the School District account as provided by law. There shall be no separate accounts of any organization, individual, or department for funds collected or received in connection with any school activity or program.
- 3. The District accountant shall maintain student activity accounts for various classes and organizations. Upon graduation any funds which remain in the account of the graduating class shall be transferred to another activity account at the discretion of the principal.



## **BOARD POLICY 3105 – ANNUAL BUDGET**

One of the primary responsibilities of the Board is to secure adequate funds to conduct a quality program of education. The annual school budget is the operational plan, stated in financial terms, for the conduct of all programs in the school system. It is a legal document which describes the programs to be conducted during the fiscal year.

The annual school budgeting process is an important function of District operations and should serve as a means to improve communications within the school organization and with the residents of the community.

Public school budgeting is regulated and controlled by statute and state regulations. A budget is required for every fund that a school system uses in its yearly operation.

The budgeting system will be organized and presented in accordance with the format required to comply with state statutes and regulations of the Department of Elementary and Secondary Education.

In no event shall the total proposed expenditures from any fund exceed the estimated revenues to be received plus any unencumbered balance or less any deficit estimated for the beginning of the budget year.

## **BOARD POLICY 3106 – FRAUD PREVENTION**

The District is committed to protecting the public funds with which it has been entrusted. Minimizing the losses to fraud and corruption is an essential part of ensuring that all of the District's resources are used for the purpose for which they are intended.

The public is entitled to expect the District to conduct its affairs with integrity, honesty and openness, and demand the highest standards of conduct from those working for it and with it.

The District's overall objective is to identify and maintain good practices, address weaknesses in current processes and introduce improved systems for the management of those processes. The end result is that of minimizing the amount of fraud and corruption which may occur within the system and significantly reduce the opportunity for fraud or corruption to occur in the future.

#### BOARD POLICY 3108 – FUND BALANCE

<u>Background:</u> Statement No. 54 of the Governmental Accounting Standards Board (GASB 54) establishes accounting and financial reporting standards for all governments



that report governmental funds. It establishes criteria for classifying fund balances and clarifies definitions for governmental fund types.

<u>Fund Balance Categories:</u> GASB 54 establishes five (5) fund balance categories: Non-spendable, Restricted, Committed, Assigned, and Unassigned.

- Non-spendable Fund Balance Funds that cannot be spent due to their form (e.g., inventories and prepaid expenditures) or funds that legally or contractually must be maintained intact.
- 2. Restricted Fund Balance Funds that are mandated for a specific purpose by external parties, constitutional provisions, or enabling legislation.
- Committed Fund Balance Funds that are set aside for a specific purpose by the District's highest level of decision-making authority. Formal action must be taken prior to the end of the fiscal year. The same formal action must be taken to remove or change the limitations placed on the funds.
- 4. Assigned Fund Balance Funds that are set aside with the intent to be used for a specific purpose by the District's highest level of decision-making authority or a body or official who has been given the authority to assign funds. Assigned funds cannot cause a deficit in Unassigned Fund Balance.
- 5. Unassigned Fund Balance Excess funds that have not been classified in the previous four (4) categories. All funds in this category are considered spendable resources. This category also provides the resources necessary to meet unexpected expenditures and revenue shortfalls.

Actions Leading to Restricted, Committed, and Assigned Fund Balances: The Board of Education has the authority to set aside funds for a specific purpose. Commitments are authorized by formal Board resolution. The passage of a resolution must take place prior to June 30 of the applicable fiscal year. If the actual amount of the commitment is not available by June 30, the resolution must state the process or formula necessary to calculate the actual amount as soon as information is available. Assignments are authorized by fund placement in the special revenue, capital projects, and debt service funds in the original adopted and later revised budget.

Upon adoption of a budget where fund balance is used as a source to balance the budget, the Chief Financial Officer (CFO) shall record the amount as Assigned Fund Balance.

The Board delegates the authority to assign amounts for specific purpose(s) to the CFO.

<u>Order of Spending:</u> When both restricted and unrestricted funds are available for expenditure, restricted funds should be spent first unless legal requirements disallow it. When committed, assigned, and unassigned funds are available for expenditure, committed funds should be spent first, assigned funds second, and unassigned funds last.



## BOARD POLICY 3112 - BUDGET IMPLEMENTATION AND TRANSFER

The annual budget governs the expenditures and obligation of all funds for the District. The Superintendent/designee will establish procedures for funds management and reporting.

No funds may be spent which are not authorized by the annual budget. If an unanticipated need arises, the Board may approve the Superintendent's recommendation to (1) appropriate an amount to cover a needed expenditure from unencumbered budget surplus from the proper fund, or (2) revise the budget to transfer funds from one account to another as permitted by state statutes and the DESE regulations.

The Superintendent or Finance Administrator will prepare a monthly statement to account for each month's expenditures and the total spend out to date for the fiscal year. The monthly statement will include all receipts and remaining balances for each fund account.

## **BOARD POLICY 3113 – DISTRICT FUND ACCOUNTS**

The District will maintain the following funds for the accounting of District moneys: teachers' fund, incidental fund, capital projects fund and debt service fund.

These funds are denoted for state reporting purposes as: General Fund, Fund 1 - comprised of the Incidental Fund; Fund 2 - the Special Revenue Fund, comprised of the Teachers' Fund; Fund 3 - the Debt Service Fund; and Fund 4 - the Capital Projects Fund.

## BOARD POLICY 3150 – PAYMENT PROCEDURES

All monies received by the District shall be disbursed only for the purpose for which they are levied, collected or received.

The Board will give final approval to all bills paid. Payment of bills shall be authorized by the Superintendent/designee, only after verification of delivery and satisfaction by the department or staff receiving the item(s). No payment for goods or services shall be made unless both an itemized invoice showing the name of the person or firm to whom payment is due is presented, and a receiving document bearing the signature of an authorized school employee is on file. Furthermore, the invoice must have been issued in response to an approved purchase order.

The Superintendent/designee shall audit all claims, and shall submit all invoices to the Board for approval and authorization for payment. If cash discount or avoidance of



financial penalty can be achieved, the Superintendent/designee is authorized to issue a check. In all such cases, the identity and amounts of such payments will be provided to the Board at the next regular meeting following payment. The Board will consider such payments and ratify the action taken.

The Finance Department shall establish procedures to assure that materials and services are received before payments are made and/or standard accounting procedures are followed to ensure effective internal control.

## BOARD POLICY 3160 - INVESTMENT OF DISTRICT FUNDS

The Board has an obligation to the citizens of the District to direct the management of District funds. The primary objective of the District's investment plan will be legality, safety, liquidity, yield and the provision of a capital base for future needs. In the management of such funds, the District adheres to the "prudent investor" rule. Investments will be made with judgment and care, under the circumstances, which persons of prudence, discretion and intelligence exercise in the management of their own investments. Funds will be managed for investment, not for speculation considering the safety of the funds invested and the probable income to be derived.

## **BOARD POLICY 3180 – PURCHASING PROCEDURE**

The purchasing procedure of the District shall not only ensure the best possible price for goods and services, but shall also operate efficiently and economically.

The Superintendent/designee shall have supervision of school purchasing and shall be authorized to issue purchase orders not to exceed budget limitations on his/her own authority. Formal proposals may also be called for on purchases where, in the opinion of the Superintendent, the welfare of the schools will be served.

The Board endorses the concept of centralized purchasing and authorizes the Superintendent to supervise the purchasing of all supplies, equipment and materials for the school system in accordance with financially sound purchasing practices.

All purchasing must be done on school purchase order forms. The purchase order must be approved by the principal/director and approved by the Superintendent/designee. Confirmation purchase orders must have prior approval of the Superintendent/designee. Purchases made in any other manner may be charged to the staff member making the purchase.

Every effort to receive full value for the dollars spent will be made through sound purchasing procedures. The purchasing function shall be to buy the product required for the intended purpose which in the course of its use will be the most economical and efficient product. Bidders with businesses in the Wentzville School District shall be encouraged to submit bids and if they are the lowest responsible bidder or equal



thereto, shall be awarded bids. The Board of Education may make awards to local businesses located within the Wentzville School District and paying property taxes received by the Wentzville School District. The Board of Education may grant such local businesses a 2% advantage not to exceed \$500 per bid invitation.

## BOARD POLICY 3310 – REVENUE FROM TAX SOURCES

<u>Local Tax Sources:</u> In the process of preparing the annual budget, the Superintendent or Finance Administrator shall estimate the amount of actual local tax revenue anticipated to be raised, the rate required to produce the amount, and the rate needed to support the principal and interest payment on bonded indebtedness and general financial obligations of the District. The Superintendent shall recommend the appropriate tax rate to the Board of Education for approval.

If required, the Board shall submit to the voters a proposition for increase in the tax rate beyond the current approved level if it is deemed necessary to obtain increased revenue to meet projected District expenses. State law and Article X, Section 11C of the Missouri Constitution shall govern tax election procedures.

<u>State Tax Sources:</u> All state funds will be accepted for the operation of the District as provided by entitlement by law and through regulations of the Missouri State Board of Education or Missouri Department of Elementary and Secondary Education.

The Superintendent or District Finance Administrator is responsible for filing all required reports and forms to obtain state funds to which the District is entitled to receive according to developed rules and regulations.

## **BOARD POLICY 3330 – BONDED INDEBTEDNESS**

The School Board may issue bonds for any District expenditures as prescribed in state law. Funds raised through the sale of bonds may be expended only for the purpose set forth in the election which authorized the sale.

The Missouri state law guidelines shall serve to direct the Board's bonds issue. Guidelines currently include the following provisions:

- 1. A two-thirds vote is required to approve the issuance of bonds if the issue is not submitted at a general, primary or municipal election.
- 2. A four-sevenths vote is required before bonds may be issued if the proposal is submitted at a general, primary or municipal election.
- 3. Revenues from taxes levied for the purpose of satisfying bonded indebtedness, including principal and interest, will be recorded in the debt service fund.
- 4. Twenty years is the maximum number for which bonded indebtedness may be obligated.



- 5. Bonds shall be issued in denominations of one thousand dollars or multiples thereof.
- 6. The limit for District bonded indebtedness is 15% of the value of taxable tangible property as documented by the last completed assessment for state and county purposes.

## **BOARD POLICY 3510 – ANNUAL AUDIT**

The books and accounts of the District will be audited by an independent certified public accountant in conformance with the prescribed standards and legal requirements. The Superintendent shall place before the Board the matter of the retaining of a certified public accountant. The auditor shall be selected by the Board. The audit shall be presented to the Board for examination.

The Superintendent or designee will be responsible for filing copies of the audit with the proper authorities as prescribed by law.





# **BUDGET REQUIREMENTS**

The school budget is an instrument which provides a definite financial policy for the direction of business operations of the District. It provides a detailed outline of the probable expenditures and the anticipated receipts during a specified period of time.

The budget is one of the most important legal documents of a school district. It is not a static document but rather a working document that changes, through Board approved budget amendments, throughout the year as actual financial data changes.

## FINANCIAL MANAGEMENT

The Board of Education adopted a series of policies that provide direction regarding the District's budget and financial affairs that reflect the educational philosophy of the District, and that provide a framework in which the District's administration can effectively operate.

The budget and finance processes conform to all state and local requirements as set forth by the state constitution, state statutes, the Department of Elementary and Secondary Education rules, and Board policies.

Good business practices necessitate keeping accurate, legal, and understandable records of receipts and expenditures. It is also essential that procedures be followed which will help to ensure that the budget adopted by the Board of Education is effective in providing parameters for the fiscal affairs of the District.

The purpose of the District's budget and finance policies is to provide direction for a systematized process that maintains continuity from year to year and informs the public regarding the education and financial operations of the District.

#### BOARD POLICY 3110 - PREPARATION OF BUDGET

Each year the Superintendent of Schools is required to submit to the Board of Education for their consideration a detailed annual budget showing estimates of income and expenditures for the ensuing fiscal year. The Board may accept, reject, modify or request revisions of the budget, but will adopt a budget by June 30, according to statutory provisions.

By law the approved estimated expenditures for each fund cannot exceed the estimated revenues to be received plus the unencumbered beginning cash balance for the fund. After the beginning of the fiscal year, the Superintendent shall review with the Board the adopted budget in relationship to the beginning cash balances for each fund.



## BUDGET IMPLEMENTATION AND TRANSFER

The annual budget governs the expenditures and obligation of all funds for the District. The Superintendent/designee establishes procedures for funds management and reporting. No funds may be spent that are not authorized by the annual budget. If an unanticipated need arises, the Board may approve the Superintendent's recommendation to (1) appropriate an amount to cover a needed expenditure from

unencumbered budget surplus from the proper fund or (2) revise the budget to transfer funds from one account to another. The District, as approved by the Board, may transfer any unencumbered balance or portion thereof from the expenditure authorization of one account to another, subject to limitations of state statutes and the DESE regulations.

The Chief Financial Officer and Director of Accounting prepare a monthly statement to account for each month's expenditures and the total spent to date for the fiscal year. The monthly statement includes all receipts and remaining balances for each fund account.

## **BUDGETED REVENUE**

## Local Tax Sources

In the process of preparing the annual budget, the Superintendent or Chief Financial Officer shall estimate the amount of actual local tax revenue anticipated to be raised, the rate required to produce the amount, and the rate needed to support the principal and interest payment on bonded indebtedness and general financial obligations of the District. The Superintendent or Chief Financial Officer shall recommend the appropriate tax rate to the Board of Education for approval.

## State Tax Sources

All state funds will be accepted for the operation of the District as provided by entitlement, by law, and through regulations of the Missouri State Board of Education or Missouri Department of Elementary and Secondary Education.

The Superintendent or Chief Financial Officer is responsible for filing all required reports and forms to obtain state funds to which the District is entitled to receive according to developed rules and regulations.



# BUDGET DEVELOPMENT

Developing the annual budget for the District involves all stakeholders within the community. Input is given from the Board of Education, district administration, building administration, school staff, and the general public. The process is separated into four segments: planning, preparation, adoption, and implementation. There are two objectives driving the budget process. First, the goal of the District is to provide each student with a quality education. Second, the District focuses its resources in the most efficient and effective way to support the first objective. The annual budget creates a detailed analysis of the District's revenues and expenditures and allows the administration to focus its financial resources in a manner that supports student learning.

## **BUDGET PLANNING**

The planning process begins in the fall of the prior school year. A calendar is developed to outline the main activities and deadlines during the budget process. The calendar is used to gauge the District's progress toward adopting a budget for the next fiscal year.

## **BUDGET PREPARATION**

Revenues for the coming year are projected by January and adjusted as needed based on current data. Preparation of the expenditure budget generally begins in early January, as administrators make requests for staffing and facility needs. Budget allocations for general operations are established and distributed for administrators to prioritize at the building or program level. Budget conferences are held as needed to clarify needs and priorities.

In the spring, the district administration shares preliminary budget information with the Board of Education on projected revenues and any staffing or programming decisions required for the coming year. Discussions are held within the context of negotiations regarding salary increases for staff.

## **BUDGET ADOPTION**

Preliminary budget information is provided to the Board of Education during the spring. Work sessions are scheduled as needed to review priorities and specific challenges in any given year. The Board may request modifications of the preliminary budget during these meetings or at any time prior to adopting the budget. Final adoption occurs in June.



# **BUDGET IMPLEMENTATION**

Upon approval of the budget, the Finance Department loads the new budget into the financial software system and the budget is available to use during the next fiscal year.





# CAPITAL PROJECTS DEVELOPMENT PROCESS

Capital improvement planning is an important part of the budget development process. In January of each year, administrators throughout the District submit requests for facility improvements to be completed during the upcoming year. Lists are prioritized and compared to existing facility planning documents. Priority items are presented in the spring to the Board of Education for authorization to bid. The budget for capital projects includes approved items as well as recurring payments on leases. Significant district-funded projects and capital expenditures for the coming year supported through the regular budget include the following:

## PLANNED CAPITAL EXPENDITURES

	Project	Amount	
	New High School		
Prop E	New Elementary School	\$80,549,250	
	Holt Gymnasium		
Plop E	Pearce Hall Addition		
	Barfield Addition		
	Architect fees - Bond		
Guaranteed	Holt Performance Contracting		
Performance	Heritage Performance Contracting		
Contract	WMS Performance Contracting	\$4,973,254	
	Holt Auditorium	\$500,000	
	LHS Practice Field	\$250,000	
	District Concrete	\$114,074	
	District Roofing	\$424,980	
	District Flooring	\$80,803	
	District Asphalt	\$443,200	
	GTE Sealant	\$42,000	
	SMS Sealant	\$83,000	
	THS Wall Panels	\$97,845	
	Heritage Street Repair	\$100,000	
	Transportation Repairs	\$300,000	
	District fencing	\$100,000	
	THS Bathrooms	\$60,000	
	Warehouse	\$2,652,800	
	Architect fees - District	\$500,000	
	Custodial Department Equipment	\$148,790	
	Child Nutrition Department Equipment	\$50,000	
	Maintenance Department Equipment	\$389,000	
	Technology Equipment	\$799,000	



# BUDGET MANAGEMENT PROCESS

Throughout the fiscal year, communication between the Finance Department and the various budget administrators is maintained to assure budget discipline. The budget process is a forward look into the next fiscal year. Certain events change the scope of the budget during the year and budget administrators will periodically need to increase a budget line item. Assessments are made on the budget administrator's other items to see if money can be transferred between accounts. If money cannot be transferred, then a farther reaching assessment is made to see if other budget areas have funds available to allow an increase in the budget line item in question. If these avenues are exhausted and funds cannot be transferred, then the Finance Department will seek Board approval to increase the overall budget.





## BUDGET DEVELOPMENT CALENDAR FOR FISCAL YEAR 2020

DATE	ACTION
October 19, 2018	Complete update of long-range budget plan.
January 18, 2019	<ul> <li>Building administrators and directors submit prioritized staffing requests with rationale to the Assistant Superintendent of Human Resources.</li> <li>Any proposed revision of budget codes, elimination of unused codes, addition of new codes for refinement of accounting, and new codes for added programs should be forwarded to the Director of Accounting.</li> <li>Administrators should be considering a summer maintenance project list for future submission.</li> </ul>
January 18, 2019	<ul> <li>Budget allocations sent to administrators for budget planning purposes.</li> <li>Prioritized request list for summer facility improvement projects due to the Executive Director of Facilities.</li> </ul>
February 21, 2019	Report to BOE on significant summer capital improvement projects (outside of bond projects) – seek approval for bids if required.
February 22, 2019	<ul> <li>Building administrators and directors submit first draft of budget to the Chief Financial Officer and Director of Accounting for review.</li> <li>Budget and summer project review conferences scheduled as needed with administrators and directors.</li> <li>District prioritization of new programs and positions prepared for BOE (grants included).</li> </ul>
March 21, 2019	<ul> <li>Review conferences with administrators and directors completed.</li> <li>Report to BOE on preliminary budget for FY20.</li> </ul>
April 26, 2019	<ul> <li>First draft of the FY20 budget completed including personnel recommendations.</li> <li>District administrative conferences to revise draft budget - as necessary.</li> </ul>
June 20, 2019	Budget presented to Board of Education for adoption.



### MISSION, VALUES, AND GOALS

The District's mission, values, and goal statements were created by a committee consisting of representatives from all of the District's stakeholder groups-administrators, staff members, parents, and community members--and approved by the Board of Education. The mission, vision, and values provide brief, cohesive statements establishing clear direction on how the District plans to increase student achievement over the next several years. The Comprehensive School Improvement Plan Goals provide a map to achieve the Mission, Vision, and Values and are a guiding focus in the budget development process.

#### MISSION STATEMENT

Learning Today, Leading Tomorrow

#### VISION STATEMENT

Wentzville School District will be a model of excellence that sets the standard and maximizes the potential of every student. We will excel academically, be at the forefront of technology implementation, proactively plan for growth, and be financially responsible.

#### **VALUES**

- <u>Learning</u> Equipping students, staff, and community to apply skills and knowledge necessary to excel in a changing world
- <u>Community</u> Respecting the stakeholders' perspectives, with honesty and transparency as we create a world class education
- <u>Excellence</u> Fostering a culture which supports the highest level of individual success
- <u>Integrity</u> Dedicating ourselves to make courageous decisions and provide resources for the continuous improvement of the Wentzville School District

#### COMPREHENSIVE SCHOOL IMPROVEMENT GOALS

The Board of Education approved the following Comprehensive School Improvement Plan Goals in May of 2019. The process began in October, 2018, with the formation of the CSIP Steering Committee comprised of students, staff, parents and community members. The Steering Committee held its first meeting on November 6, 2018 and met five more times between November and April.

Additionally, a CSIP survey was shared with all stakeholders via email, text message, social media, the District App, the District website, District eNews, school websites and



newsletters, as well as a press release and Superintendent's column in Newstime. The survey was open from November 21 through December 12, 2018.

The District held three Guiding Principles for our Schools (GPS) community engagement meetings aligned to each of the three goal areas:

Teaching and Learning- November 27, 2018
Finances, Facilities & Staffing- January 15, 2019
Community, Culture, Safety & Security- February 12, 2019

## Goal 1: Expand opportunities and experiences to ensure all students are prepared to engage in an ever-changing, connected world

- Ensure academic achievement for ALL students
- Develop career pathways and opportunities for workforce readiness
- Utilize instructional methods that meet the needs of all students in the District
- Develop effective systems of support, uniformly across the District
- Provide authentic experiences in technology, culture, and innovation
- Develop a curriculum that engages students and provides opportunities for growth
- Expand opportunities for personalized learning
- Provide high quality, focused professional learning for all staff
- Utilize technology to provide access to innovative learning opportunities
- Support the development of collaboration, critical thinking, problem-solving, communication, citizenship, and creativity

## Goal 2: Develop and maintain a safe, caring and inclusive school culture and community with members who value and support the whole child.

- Maintain transparent communication to foster strong relationships with stakeholders in order to support all students
- Provide multiple opportunities for stakeholder feedback
- Implement security upgrades as needed to protect all students and staff in order to provide a safe learning/working environment



- Continue emphasis on trauma-sensitive and equity training for staff to support all students
- Build intentional relationships with all students with a focus on their diverse and everchanging needs
- Recognize and provide support to address growing mental health needs of students and staff
- Begin implementing more restorative practice when it comes to student discipline
- Continue early implementation of character education and development of social/emotional skills to promote a positive school culture
- Develop and provide resources for students, families, and faculty/staff to promote a positive and responsible digital presence
- Continue to foster and build relationships with community partners to support student needs outside of the classroom

## Goal 3: Provide financial resources to support the ever-changing needs of students, staff and facilities

- Continue to be proactive in financial planning for growth
- Provide and maintain safe, clean and aesthetically pleasing facilities to accommodate student growth
- Improve and upgrade older facilities
- Maintain operating fund balances that will support growth and sustain student achievement
- Maintain transparency by communicating the district's financial and facility plans and commitments
- Continue to assess, modify, and refine recruiting processes to successfully increase diversity and inclusion in hiring
- Focus on attracting, retaining, and developing high-quality staff
- Provide increasingly competitive salaries and benefit packages for all employee groups
- Work toward reducing staff-to-student ratios



#### **BOARD OF EDUCATION**

#### ABOUT THE SCHOOL BOARD

The District is governed by the Board of Education (the "Board"). The Board is composed of seven members elected at large. Pursuant to state statutes, Board members serve three year terms. Subsequent to each election, the Board elects a president, vice president, secretary, and treasurer. To become a member of the Board of Education individuals must be a U.S. citizen and resident taxpayer of the District, have lived within the District's boundaries for one year, and be at least 24 years of age.

The Board has the responsibility of determining the policy of the District within the legal framework established by the Missouri Revised Statutes. The Board makes all final decisions concerning employment, termination of services, expenditures of funds, contracts, establishment of new programs, student fees, tax levies, and construction of facilities.

The Board of Education typically meets on the third Thursday of the month. The Board's open session generally begins at 7:00 P.M. at the District's Administrative Center, 280 Interstate Drive, Wentzville, MO 63385.

Community members are welcome to comment during a specified time during each meeting. Requests to speak need to be made prior to the beginning of the meeting. Comments are limited to three minutes.

Correspondence to the Board of Education may be directed to the Board recording secretary Kaci Gross, 280 Interstate Drive, Wentzville, MO 63385 or via email at kacigross@wsdr4.org.

#### **BOARD OF EDUCATION MEMBERS**

Dr. Natalie DeWeese	President
Mrs. Betsy Bates	Vice President
Mr. Brad Buchanan	Secretary
Mr. Dale Schaper	Director
Mrs. Heather Reiter	Director
Ms. Barbara Fine	Director
Ms. Sandra Garber	Director



## **EXECUTIVE ADMINISTRATION**

Curtis Cain, Ph.D	Superintendent
Cheri Thurman	Asst. Supt. Special Services
Pam Frazier, M.B.A., CPA	Chief Financial Officer
Mary LaPak	Chief Communications Officer
John Schulte	Asst. Supt. Administrative Services
Megan Stryjewski, Ed.DAs	st. Supt. Curriculum, Instruction & Assess
Jennifer Hecktor, Ed.D	Asst. Supt. Human Resources





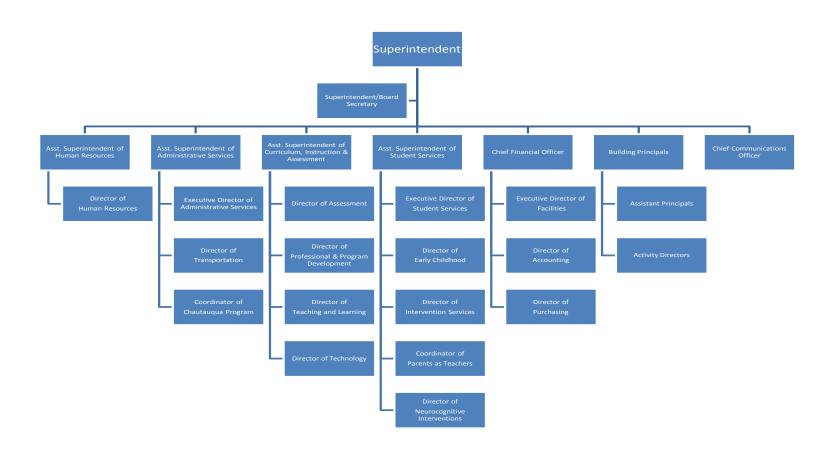
## SCHOOL DIRECTORY

School Name	Address	Principal	Telephone No.
Holt High	600 Campus Drive, Wentzville, 63385	Mr. Shane Schlueter	636-327-3876
Timberland High	559 East Highway N, Wentzville, 63385	Mr. Kyle Lindquist	636-327-3988
Liberty High	2275 Sommers Road, Lake St Louis, 63367	Mr. Ed Nelson	636-561-0075
Frontier Middle	9233 Highway DD, O'Fallon, 63368	Dr. Jeri Stuever-LaBrot	636-625-1026
South Middle	561 East Highway N, Wentzville, 63385	Mr. Scott Swift	636-327-3928
Wentzville Middle	405 Campus Drive, Wentzville, 63385	Dr. Kelly Mantz	636-327-3815
Boone Trail Elementary	555 East Highway N, Wentzville, 63385	Ms. Michelle Cleve	636-327-3830
Crossroads Elementary	7500 Highway N, O'Fallon, 63368	Mr. Damian Fay	636-625-4537
Discovery Ridge Elementary	2523 Sommers Road, O'Fallon, 63367	Ms. Katherine Brettschneider	636-561-2354
Duello Elementary	1814 Duello Road, Lake St Louis, 63367	Ms. Danielle Todd	636-327-6050
Green Tree Elementary	1000 Ronald Reagan Drive, Lake St Louis, 63367	Ms. Angela Politte	636-625-5600
Heritage Primary Elementary	612 Blumhoff, Wentzville, 63385	Ms. Megan Sutton	636-327-3846
Heritage Intermediate Elementary	601 Carr Street, Wentzville, 63385	Dr. Todd Kraft	636-327-3839
Lakeview Elementary	2501 Mexico Road, O'Fallon, 63366	Mr. Douglas Holler	636-332-2923
Peine Ridge Elementary	1107 Peine Road, Wentzville, 63385	Mr. Ryan Andrews	636-327-5110
Prairie View Elementary	1550 Feise Road, O'Fallon, 63368	Mr. David Bates	636-625-2494
Stone Creek Elementary	1850 Highway Z, Wentzville, 63385	Dr. Melvin Bishop	636-887-3898
Wabash Elementary	100 Golden Gate Parkway, Foristell, 63348	Mr. Matthew Schulte	636-887-3884
Barfield ECSE Center	2025 Hanley Road, O'Fallon, 63368	Mr. Kevin Garcia	636-561-5757
Pearce Hall Alternative Center	317 W Pearce, Wentzville, 63385	Mr. Ben Hebisen	636-327-3941
Mind Development Center	2120 Bryan Valley Commercial Dr, O'Fallon, 63366	Ms. Eustacia Kelsey	636-240-8096



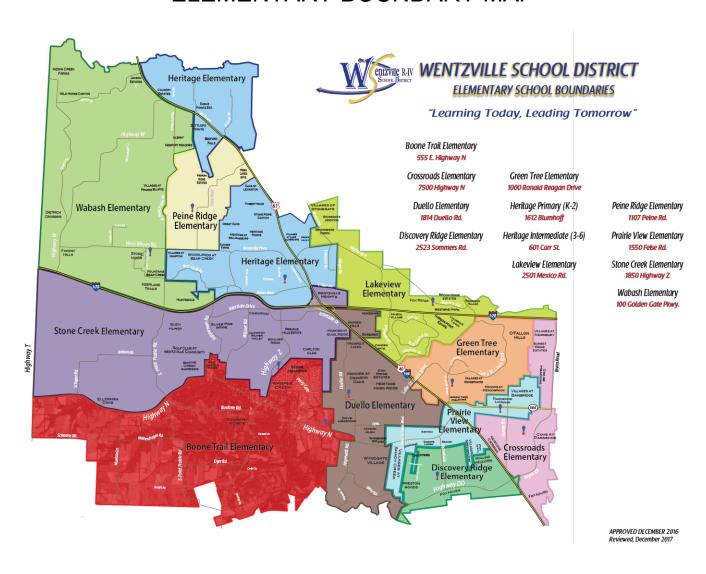


#### 2018-19 ORGANIZATIONAL CHART



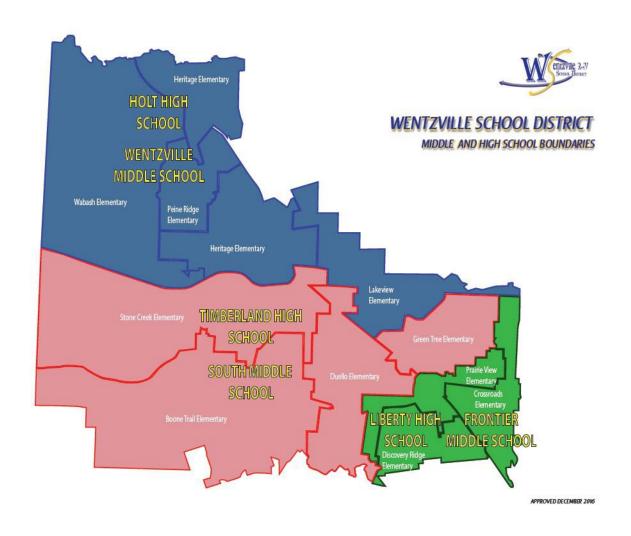


#### **ELEMENTARY BOUNDARY MAP**





#### MIDDLE SCHOOL - HIGH SCHOOL BOUNDARY MAP





## FINANCIAL SECTION



2019-2020 Annual Budget



#### FINANCIAL SUMMARY

The following tables, charts, and graphs summarize the District budget for the coming year. Key facts to recognize are as follows:

Revenue- All Funds	\$ 243,602,149
Expenditures- All Funds	\$ 327,620,823
Over/ (Under)	\$ (84,018,674)
Revenue- Operating Funds*	\$ 198,671,975
Expendutures- Operating Funds*	\$ 201,652,269
Over/ (Under)	\$ (2,980,294) **

<sup>\*</sup>Operating Funds refers to a combination of the General Fund (Fund 1) and the Teachers' Fund (Fund 2).

Total balances in all funds will decrease by \$84,018,674. The majority of this decrease (\$80,549,250) is due to the expenditures in the Capital Projects Fund for the Proposition E projects. Revenue from the Proposition E bonds was received in Fiscal Year 2019. Operating balances are projected to decline by \$2,980,294 (according to the budget). Operating fund balances at year end are projected to be \$49,451,660, which represents approximately 2.9 months of operating expenditures. The following pages will explain the expenditures in more detail.

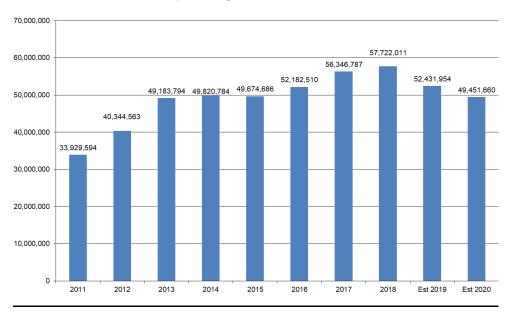
Operating Fund Balances

	Operating Fund	
Fiscal Year	Balance	Fund Balance %
2011	33,929,594	29.28%
2012	40,344,563	33.36%
2013	49,183,794	38.74%
2014	49,820,784	36.26%
2015	49,674,686	34.18%
2016	52,182,510	34.71%
2017	56,346,787	34.85%
2018	57,722,011	33.16%
Est 2019	52,431,954	27.17%
Est 2020	49,451,660	24.52%

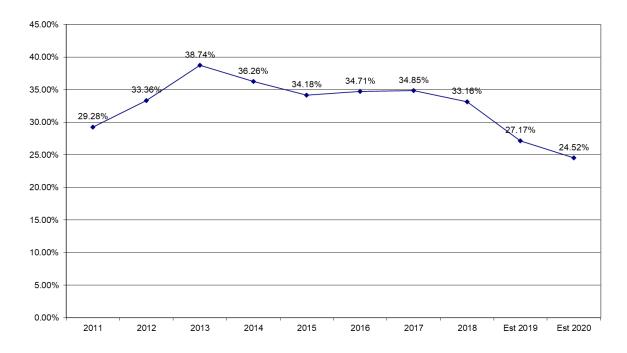
<sup>\*\*</sup>Although the District has budgeted an operating deficit, the amount is fiscally minimal in proportion to the entire budget. The contribution of fund balances to cover budgeted operational costs is acceptable given the District's history of not expending 3% to 4% of budgeted amounts in recent years.



#### **Operating Fund Balance**



#### Fund Balances - % of Operating Expenditures



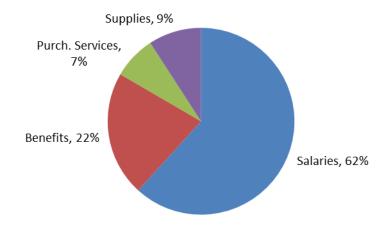
The June 2019 projected balance is based on the FY19 budget as amended. However, year end balances are anticipated to be higher due to unexpended funds throughout various budget codes and revenue that came in higher than budgeted. Final balances will be a few percentage points higher, which would translate into the new fiscal year (FY20) as well.

#### OPERATING FUNDS - EXPENDITURES BY OBJECT

Operating (General and Teachers' Funds) Expenses by Object

	Expenses	% of Oper. Exp.	% of Oper. Rev.		
Salaries	\$124,662,011	61.82%	62.75%		
Benefits	\$43,702,680	21.67%	22.00%		
Purch. Services	\$14,888,874	7.38%	7.49%		
Supplies	\$18,398,704	9.12%	9.26%		
Total Expenses	\$201,652,269	100.00%	101.50%		
Total Revenues	\$198.671.975				

## **Expenses by Object - Operating Funds**





Budget Balance 6-30-2020

40,685,175

## WENTZVILLE R-IV SCHOOL DISTRICT 2019-2020 ANNUAL BUDGET

42,632,135

## SUMMARY OF REVENUES, EXPENDITURES, TRANSFERS, AND FUND BALANCE

<i>D,</i> ( <i>L,</i> (1, 1, 0, <i>L,</i> )						
SUMMARY OF ALL FUNDS			CAPITAL	TOTAL	DEBT	TOTAL
	GENERAL	TEACHERS'	PROJECTS	<b>OPERATING</b>	SERVICE	ALL
	FUND	FUND	FUND	FUNDS	FUND	FUNDS
Budget Balance 6-30-2019	52,431,954	-	128,042,823	180,474,777	22,010,215	202,484,992
Revenues	87,507,037	111,164,938	18,894,502	217,566,477	26,035,672	243,602,149
Expenditures	82,225,455	119,426,814	104,305,189	305,957,458	21,663,364	327,620,823
•	5,281,582	(8,261,876)	(85,410,687)	(88,390,981)	4,372,308	(84,018,674)
Balances before transfers	57,713,536	(8,261,876)	42,632,136	92,083,796	26,382,522	118,466,318
Transfers	(8,261,876)	8,261,876	-	-	-	-
Budget Balance 6-30-2020	49,451,660	-	42,632,135	92,083,795	26,382,522	118,466,317
	<u></u>		<b>*</b>			
DETAIL OF GENERAL FUND						TOTAL
		FOOD				GENERAL
	INCIDENTAL	SERVICE	<b>ACTIVITIES</b>			FUND
Budget Balance 6-30-2019	54,589,144	(1,542,730)	(614,460)			52,431,954
Revenues	78,896,037	6,781,000	1,830,000			87,507,037
Expenditures	73,644,471	6,780,984	1,800,000			82,225,455
•						
Balances before transfers	59,840,710	(1,542,714)	(584,460)			57,713,536
Transfers	(8,261,876)	-	-			(8,261,876)
Budget Balance 6-30-2020	51,578,834	(1,542,714)	(584,460)			49,451,660
						TOTAL
DETAIL OF CAPITAL PROJEC	TS FUND					CAPITAL
						<b>PROJECTS</b>
	CAPITAL	COPS LEVY				FUND
Budget Balance 6-30-2019	128,163,601	(120,778)				128,042,823
Revenues	8,030,719	10,863,783				18,894,502
Expenditures	95,509,144	8,796,045				104,305,189
•	, ,	, , ,				, , ,
Balances before transfers	40,685,175	1,946,960				42,632,136
Transfers	, , , -	, , ,				-

MINIMUM BALANCE ANALYSIS COMBINED GENERAL & TEACHERS' FUNDS					
Budget Balance 6-30-2019	52,431,954				
Revenues	198,671,975				
Expenditures	201,652,269				
Transfers	-				
Budget Balance 6-30-2020	49,451,660				
Unrestricted Fund Balance	49,451,660				
Balance as a Percent of Expenditures	24.52%				

1,946,960



#### REVENUE DISCUSSION

The Wentzville School District's revenue is comprised of five major revenue sources: local, county, state, federal, and other miscellaneous revenues such as bond sales. For FY20, 96.7% of the budgeted revenue comes from local, county, or state proceeds. Another 3.2% of the revenue comes from federal sources. The following discussion is meant to give the reader a better understanding of the District's revenue picture.

#### LOCAL REVENUE

The District's number one source of revenue is the assessed property tax on real and personal property. After a series of negative reassessment cycles, the total assessed value for property in the District began to increase in 2015. The assessed valuation for FY20 is expected to be approximately \$2.22 billion, which makes it the highest in District history. It is estimated that the tax rate will be reduced by approximately 25 cents to \$4.7358. The District projects that current and delinquent property taxes for all funds will be \$106.4 million.

Another significant source of revenue is the sales tax revenue the District receives from Proposition C. The state's payment to the District is still considered a local source but the money is collected at the state level and distributed based on the weighted average daily attendance of each District during the prior year. The District's FY19 weighted average daily attendance was approximately 16,191 and the state distribution rate is anticipated to be \$1025 per ADA. Sales taxes across the state have grown slightly for the past year, but the District will receive additional funds due to student enrollment growth. The District projects the FY20 Proposition C revenue to be \$16.6 million.

The District receives most of its money between December 15 and January 31 of the fiscal year because property taxes are due December 31. The District uses these revenues throughout the calendar year, which creates excess funds during the first half of each calendar year. These excess funds can be temporarily invested within the restrictions set by the Board of Education and the State of Missouri. Interest rates are slowly rising, which increases this revenue stream. The District has budgeted \$2.5M in interest returns for the year. A large portion of that is in the Capital Projects Fund for the Prop E Bond Proceeds.

Food service revenue is projected to decrease slightly due the district entering back into the Federal Child Nutrition Program.



#### **COUNTY REVENUE**

There are only two sources of county revenue for the District, fines and state assessed utility taxes. State assessed railroad and utility receipts have increased in the recent years and this budget reflects the increase. Total county revenues are budgeted at approximately \$3.2 million.

#### STATE REVENUE

The District's second largest revenue source is the state of Missouri's basic foundation formula fund for education. In FY05, the state legislature passed a new foundation formula and this formula provides the vast majority of new revenues for the District in the coming year, mostly due to growth in our student population. The FY20 budget projects state basic formula revenue to be approximately \$80 million, up by \$4.2 million from the previous year expected amount. Missouri's Basic Foundation Formula is comprised of two revenue sources: the Basic Formula and the State Gaming monies (Classroom Trust). The additional formula funds are a result of increasing enrollment and the addition of funds in the state budget. The District has budgeted the State Adequacy Target (SAT) at 6,375 with a 100% proration factor. The growing student population is a major factor in calculating the state funding formula. The District has budgeted for an increase of approximately 380 students in the foundation formula.

Transportation aid is another large source of revenue from the state. The state transportation aid is based on an appropriation of funds utilizing a formula created by the legislature. This revenue has been significantly reduced in recent years through the appropriation process and withholdings. The budget anticipates receiving \$2.1 million for the coming year. This amount is hard to project because funding is allocated based on available revenue through the transportation formula. Increases in expenditures and changes in ridership in other districts impact the revenue Wentzville R-IV receives from the State of Missouri. This categorical funding stream is commonly reduced during the year if state revenues do not meet expectations.

Another major state funding source comes from early childhood special education. This amount is based on the prior year's expenses. The District receives 100% reimbursement of expenses in the following fiscal year from state and federal sources. FY20 revenue is based on the budgeted expenses for FY19. The amount of early childhood special education state revenue budgeted for FY20 is \$5.3 million.



#### FEDERAL REVENUE

All of the revenue received by the federal government is grant related. The District receives funds from multiple sources but two sources account for 80.6% of the federal money. These two sources are the Individuals with Disabilities Education Act (\$4.4 million) and the School Breakfast and Lunch Program (\$1.9 million) funding.

#### OTHER REVENUE

The District is expecting \$120,000 in this category for FY20 from tuition from other districts.





## **BUDGETED REVENUE ALL FUNDS BY OBJECT FY20**

Object Ocale	T:41-	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	%
Object Code	Title Local:	Actual	Actual	Actual	Budget	Budget	Change
5111	Current Taxes	80,638,321	86,357,746	91,344,454	96,306,360	100 070 500	6.0%
5111				, ,	, ,	102,078,589	
5112	Delinquent Taxes	3,330,652 13,207,132	3,871,861 14,210,743	5,664,704 14,991,583	3,618,805 15,612,300	4,301,539 16,595,775	18.9% 6.3%
5113	Prop C Sales Taxes			, ,	, ,		
	Financial Institution Taxes	112,415	199,696	293,490	100,000	75,000	-25.0%
5115	M & M (Surcharge Taxes)	837,136	859,833	922,495	900,000	900,000	0.0%
5116	In Lieu of Tax	2,167,040	1,919,144	1,853,678	1,698,401	1,660,000	-2.3%
5141-5143	Earnings on Investments	5,872,064	614,804	2,780,064	9,066,597	2,519,000	-72.2%
5151-5161	Food Service - Program	2,318,500	2,416,973	2,766,044	3,713,500	3,225,000	-13.2%
5165	Food Service - Non-Program	1,471,715	1,383,937	1,079,778	1,378,000	1,600,000	16.1%
5171-5179	Student Activities	3,440,615	3,677,222	2,565,165	1,950,000	1,950,000	0.0%
5181	Community Services	2,188,349	2,403,386	2,632,770	2,509,956	2,749,100	9.5%
5191-5198	Other Local	1,069,996	1,316,494	7,463,378	1,330,000	1,270,000	-4.5%
	Total Local	116,653,934	119,231,837	134,357,605	138,183,919	138,924,003	0.5%
	County:						
5211	Fines/Forfeitures/Escheats	292,049	307,069	345,645	300,000	280,000	-6.7%
5221	State Assessed Utility Taxes	2,942,348	2,974,243	2,947,938	2,946,000	2,946,000	0.0%
	Total County	3,234,396	3,281,312	3,293,584	3,246,000	3,226,000	-0.6%
	State:						
5311	Basic Formula	56,214,495	61,629,040	65,398,781	69,897,835	73,897,582	5.7%
5312	Transportation Aid	1,832,919	1,543,680	1,648,486	1,700,000	2,100,000	23.5%
5314	Early Childhood Special Education	4,713,021	4,640,693	5,437,888	3,900,000	5,310,000	36.2%
5319	Classroom Trust	5,418,000	5,875,242	6,243,850	6,400,964	6,553,708	2.4%
5324	Parents as Teachers	379,336	387,591	446,933	350,000	400,000	14.3%
5332	Career Education	45,118	47,362	48,494	72,008	72,008	0.0%
5333	Food Service	42,990	44,097	44,269	43,000	46,000	7.0%
5366	MO DNR Energy Loan	_	Í -	_	_	3,073,831	
5359	Career Educ Enhancement Grant	68,703	107,635	198,696	_	-	
5369	Residential Placement/Excess Cost	55,488	165,092	34,402	55.000	55.000	0.0%
5381	High Need Fund-Special Education	2,119,889	2,665,277	2,763,506	1,835,000	2,000,000	9.0%
5397	Other State	_, ,	70	38,231	-	_,000,000	0.070
5551	Total State	70,889,958	77,105,779	82,303,536	84,253,807	93,508,129	11.0%
	Federal:	10,000,000	11,100,110	02,000,000	0-1,200,001	00,000,120	11.070
5412	Medicaid	159,344	183,761	181,938	100.000	100.000	0.0%
-	Individuals with Disabilities (IDEA)	2,393,605	2,283,581	1,600,008	4,407,793	4,407,793	0.0%
5442	Early Childhood Special Education	337,486	606,471	758,691	1,200,000	173,407	-85.5%
5445	School Lunch Program	1,753,352	1,571,088	1,530,275	1,200,000	1,600,000	00.070
5446	School Breakfast Program	314,616	300,325	274,451	_	300,000	
5447	Special Milk Program	314,010	300,323	214,431	-	300,000	
5447	After School Snack Program	11,301	8,686	10,238	_	10,000	
5446 5451, 5452	Title I	1,028,006	1,044,399	626,027	1,622,200	775,116	-52.2%
· ·	Other Federal	462,736	466,827	255,769	, ,	· · · · · ·	
5427,5455-5499		6.460.446			599,881	457,701	-23.7%
	Total Federal Other:	0,400,446	6,465,139	5,237,397	7,929,874	7,824,017	-1.3%
5631	Net Insurance Recovery			5,920			
5611, 5692	,	29,336,393	·	5,920	157,290,000		-100.0%
· · · · · · · · · · · · · · · · · · ·	Sale/Refunding of Bonds		20.040	, ,	157,290,000	· -	-100.0%
5641, 5651	Sale of School Buses/Property	37,387	22,816	108,330	400.000	400.000	0.007
58xx	Tuition from Other Districts/Contracte		63,982	133,773	120,000	120,000	0.0%
	Total Other	29,472,258	86,798	11,323,024	157,410,000	120,000	-99.9%
	Total Revenues	226,710,993	206,170,865	236,515,145	391,023,600	243,602,149	-37.7%



## WENTZVILLE R-IV SCHOOL DISTRICT

#### **2019-2020 ANNUAL BUDGET**

#### EXPENDITURE DISCUSSION

The Wentzville R-IV School District's total expenditure budget for FY20 is \$327,620,823. This includes \$201,652,269 in the Operating Funds with the remainder in Capital Projects and Debt Service. The following discussion is meant to give the reader a better understanding of the District's expenditure program.

#### OPERATING FUNDS (GENERAL AND TEACHERS' FUNDS)

Approximately 83.5% of the Operating Fund budget is comprised of salary and benefits for staff. The FY20 budget was prepared prior to completion of negotiations with all staff bargaining units; salary increases within the guidelines set by the Board, have been included in the budget. The budget also includes funding for a total of 75.32 additional staff FTE to accommodate projected enrollment growth of approximately 380 students. This staffing increase includes 57.32 certified positions and 18.0 support staff positions. The budget for benefits was increased to reflect a 9.5% increase due to the hiring of additional staff, a 9.7% increase in the medical insurance benefits rate and a 0% increase in the dental and vision insurance rates.

Supplies and purchased services make up 7.4% of the Operating Fund budget. Purchased services are budgeted to increase by \$1.2 million for various programs in the district. Supply budget totals are scheduled to decrease by 13% in total. The decrease is partially due to a one-time expenditure in the curriculum department for science materials in FY19. The budget includes allocations for furniture, fixtures, small equipment, and supplies to support the education of the district's students.

#### CAPITAL PROJECTS

The Capital Projects budget funds facility improvements, large equipment purchases, and lease-purchase payments on buses and facilities. The total Capital Projects expenditure budget for FY20 is \$104,305,189. The majority of this (\$80.5 million) is for construction costs for Prop E projects. \$8.8 million is budgeted for payments on the Proposition 3 and Proposition E facility improvements lease payments. \$1.2 million is budgeted for bus lease-purchase payments. The district entered into a Guaranteed Energy Savings Contract which is budgeted at \$5.3 million. The District will be receiving \$3.0 million from the Division of Energy in the form of a low interest loan to offset a majority of this cost. The budget also contains funds for the construction of a warehouse/office building. Another \$3.0 million is budgeted for maintenance projects throughout the District, including limited contingency funds for any major repairs that may be necessary and architectural and engineering fees. The remainder of the Capital Projects budget is for instructional and support equipment purchases. The year-end budgeted balance in the Capital Projects Fund is projected to be \$42.6 million. The majority of this balance is Prop E construction project funds.



#### **DEBT SERVICE**

The Debt Service expenditure budget funds payments on general obligation debt and related interest. The total Debt Service expenditure budget for FY20 is \$21,663,364. Of this total, \$10,871,508 is budgeted for principal payments with the remainder to cover interest payments and fees. The projected year-end balance for this fund is approximately \$26.4 million.





## BUDGETED EXPENDITURES BY FUND AND FUNCTION FY20

			Capital	Total	1	
	General	Teachers'	Projects	Operating	Debt Service	Total All
			•			
	Fund	Fund	Fund	Funds	Fund	Funds
Instructional Expenditures:						
Elementary	3,000,378	40,471,190	427,500	43,899,068	-	43,899,068
Middle	1,487,361	11,315,294	185,115	12,987,770	-	12,987,770
Senior High	2,153,255	20,745,338	139,547	23,038,140	-	23,038,140
Summer School	1,130,064	855,370	-	1,985,434	-	1,985,434
Special Instruction	8,768,214	14,049,498	30,000	22,847,712	-	22,847,712
Supplemental Instruction	55,500	1,941,247	-	1,996,747	-	1,996,747
Early Childhood Special Education	1,295,752	1,858,072	-	3,153,824	-	3,153,824
Career Education	72,008	-	-	72,008	-	72,008
Student Activities	3,725,662	1,379,561	-	5,105,223	_	5,105,223
Tuition & Contracted Education	-	2,180,229	-	2,180,229	_	2,180,229
Total Instructional Expenditures	21,688,194	94,795,799	782,162	117,266,155	-	117,266,155
Support Services Expenditures:	, ,	, ,	,	, ,		, ,
Attendance	3,033,261	_	_	3,033,261	_	3,033,261
Guidance	160,920	3.818.834	_	3,979,754	_	3,979,754
Health, Psych, Speech & Audio	4,762,187	7,176,751	4.500	11,943,438	_	11,943,438
Improvement of Instruction	1,463,963	2,067,258	-	3,531,221	_	3,531,221
Professional Development	557,942	232,409	_	790.351	_	790,351
Media Services	1,345,162	1,775,207	-	3,120,369	_	3,120,369
Board of Education Services	1,278,868	-	-	1,278,868	_	1,278,868
Executive Administration	701,389	1,759,867	-	2,461,256	_	2,461,256
Building Level Administration	3,741,758	7,079,231	100.000	10,920,989	_	10,920,989
Business/Central Services	1,980,008	-	13,500	1,993,508	_	1,993,508
Operation of Plant	18,222,316	-	3,537,790	21,760,106	_	21,760,106
Pupil Transportation	10,666,655	-	1,136,450	11,803,105	_	11,803,105
Food Services	6,780,984	-	-	6,780,984	_	6,780,984
Central Office Support Services	3,038,528	608,388	135,000	3,781,916	_	3,781,916
Total Support Services Expenditures	57,733,941	24,517,945	4,927,240	87,179,126	-	87,179,126
Total Instruction & Support Expenditures	79,422,135	119,313,744	5,709,402	204,445,281	-	204,445,281
•	,	,	Ţ	•		
Community Services Expenditures	2,803,320	113,070	5,000	2,921,390	-	2,921,390
Facilities Acquisition & Construction Exp.	-	-	94,526,304	94,526,304	-	94,526,304
Principal & Interest Expenditures	-	-	4,064,483	4,064,483	21,663,364	25,727,847
Total Expenditures	82,225,455	119,426,814	104,305,190	305,957,459	21,663,364	327,620,823



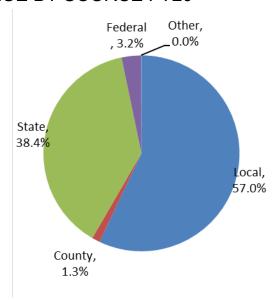


# REVENUES BY SOURCE EXPENDITURES BY FUND ALL FUNDS

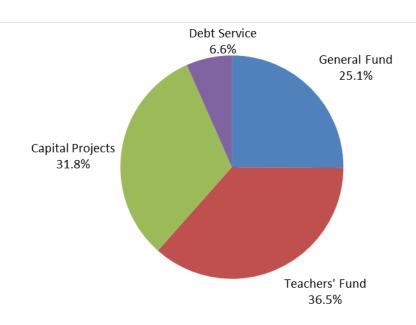
	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	%
	Actual	Actual	Actual	Budget	Budget	Change
Revenues:						
Local	116,653,934	119,231,837	134,357,605	138,183,919	138,924,003	0.5%
County	3,234,396	3,281,312	3,293,584	3,246,000	3,226,000	-0.6%
State	70,889,958	77,105,779	82,303,536	84,253,807	93,508,129	11.0%
Federal	6,460,446	6,465,139	5,237,397	7,929,874	7,824,017	-1.3%
Other	29,472,258	86,798	11,323,024	157,410,000	120,000	-99.9%
Total Revenues	226,710,993	206,170,865	236,515,145	391,023,600	243,602,149	-37.7%
Expenditures:						
General Fund	59,151,746	64,547,924	70,285,396	80,376,001	82,225,455	2.3%
Teachers' Fund	90,931,470	96,676,446	103,803,389	112,619,640	119,426,814	6.0%
Capital Projects	12,580,154	15,155,849	23,454,685	37,217,334	104,305,189	180.3%
Debt Service	49,139,904	19,767,933	16,380,820	75,524,671	21,663,364	-71.3%
Total Expenditures	211,803,274	196,148,152	213,924,290	305,737,646	327,620,823	7.2%
Yearly Increase (Decrease)	14,907,719	10,022,713	22,590,855	85,285,954	(84,018,674)	-198.5%
Fund Balance - July 1	69,677,750	84,585,469	94,608,182	117,199,037	202,484,991	72.8%
i una balance - July 1	03,077,730	04,000,409	34,000,102	117,199,037	202,704,991	1 2.0 /0
Fund Balance - June 30	84,585,469	94,608,182	117,199,037	202,484,991	118,466,317	-41.5%



#### **BUDGETED REVENUE BY SOURCE FY20**



#### **BUDGETED EXPENDITURES BY FUND FY20**

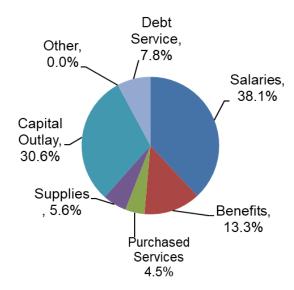




# REVENUES BY SOURCE EXPENDITURES BY OBJECT ALL FUNDS

	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	%
	Actual	Actual	Actual	Budget	Budget	Change
Revenues:						
Local	116,653,934	119,231,837	134,357,605	138,183,919	138,924,003	0.5%
County	3,234,396	3,281,312	3,293,584	3,246,000	3,226,000	-0.6%
State	70,889,958	77,105,779	82,303,536	84,253,807	93,508,129	11.0%
Federal	6,460,446	6,465,139	5,237,397	7,929,874	7,824,017	-1.3%
Other	29,472,258	86,798	11,323,024	157,410,000	120,000	-99.9%
Total Revenues	226,710,993	206,170,865	236,515,145	391,023,600	243,602,149	-37.7%
Expenditures:						
Salaries	94,212,641	101,487,194	109,561,241	118,185,331	124,662,011	5.5%
Benefits	30,815,731	33,390,019	36,485,488	39,925,892	43,702,680	9.5%
Purchased Services	9,549,397	9,799,604	10,485,706	13,799,171	14,888,874	7.9%
Supplies	15,505,447	16,547,554	17,556,350	21,085,247	18,398,704	-12.7%
Capital Outlay	9,769,530	16,072,281	19,645,856	32,490,353	100,240,706	208.5%
Other	2,810,624	3,695,651	141,200	472,070	25,000	-94.7%
Debt Service	49,139,904	15,155,849	20,048,448	79,779,582	25,702,847	-67.8%
Total Expenditures	211,803,274	196,148,152	213,924,290	305,737,646	327,620,823	7.2%
Yearly Increase (Decrease)	14,907,719	10,022,713	22,590,855	85,285,954	(84,018,674)	-198.5%
Fund Balance - July 1	69,677,749	84,585,469	94,608,182	117,199,037	202,484,991	72.8%
•		, ,	, ,		, ,	
Fund Balance - June 30	84,585,469	94,608,182	117,199,037	202,484,991	118,466,317	-41.5%

#### **Budgeted Expenditures by Object – All Funds FY20**

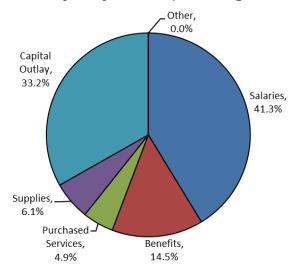




## REVENUES BY SOURCE EXPENDITURES BY OBJECT GENERAL, TEACHERS', AND CAPITAL PROJECTS FUNDS

	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	%
	Actual	Actual	Actual	Budget	Budget	Change
Revenues:						
Local	95,893,822	102,599,747	114,255,080	115,479,253	117,214,331	1.5%
County	2,827,544	2,873,623	2,865,942	2,845,000	2,825,000	-0.7%
State	67,114,958	77,105,780	78,528,536	80,478,807	89,733,129	11.5%
Federal	6,177,658	6,181,739	5,095,775	7,779,874	7,674,017	-1.4%
Other	135,865	86,798	248,024	125,120,000	120,000	-99.9%
Total Revenues	172,149,847	188,847,687	200,993,356	331,702,934	217,566,477	-34.4%
Expenditures:						
Salaries	94,212,641	101,487,193	109,561,241	118,185,331	124,662,011	5.5%
Benefits	30,815,731	33,390,018	36,485,488	39,925,892	43,702,680	9.5%
Purchased Services	9,549,397	9,799,604	10,485,706	13,799,171	14,888,874	7.9%
Supplies	15,505,447	16,547,554	17,556,350	21,085,247	18,398,704	-12.7%
Capital Outlay	9,769,530	16,072,281	19,645,856	32,490,353	100,240,706	208.5%
Other	2,810,624	3,695,652	3,808,829	372,595	15,000	-96.0%
Debt Service	-	-	-	4,354,386	4,049,483	-7.0%
Total Expenditures	162,663,370	180,992,303	197,543,470	230,212,975	305,957,458	32.9%
Yearly Increase (Decrease)	9,486,477	7,855,384	3,449,885	101,489,959	(88,390,981)	-187.1%
Fund Balance - July 1	58,193,071	67,679,548	75,534,932	78,984,818	180,474,777	128.5%
Fund Balance - June 30	67,679,548	75,534,932	78,984,818	180,474,777	92,083,796	-49.0%

#### **Budgeted Expenditures by Object – Operating Funds FY20**

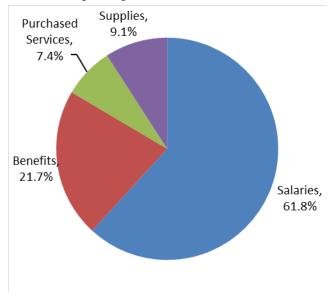




## REVENUES BY SOURCE EXPENDITURES BY OBJECT GENERAL AND TEACHERS' FUNDS

	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	%
	Actual	Actual	Actual	Budget	Budget	Change
Revenues:						
Local	84,542,389	90,395,728	94,867,412	97,438,807	102,201,660	4.9%
County	2,514,701	2,561,058	2,599,789	2,537,000	2,517,000	-0.8%
State	66,558,009	72,604,509	77,839,421	79,978,807	86,159,298	7.7%
Federal	6,154,139	6,168,517	5,091,053	7,779,874	7,674,017	-1.4%
Other	107,978	73,730	144,541	120,000	120,000	0.0%
Total Revenues	159,877,216	171,803,542	180,542,214	187,854,488	198,671,975	5.8%
Expenditures:						
Salaries	94,212,641	101,487,193	109,561,241	118,185,331	124,662,011	5.5%
Benefits	30,815,731	33,390,018	36,485,488	39,925,892	43,702,680	9.5%
Purchased Services	9,549,397	9,799,604	10,485,706	13,799,171	14,888,874	7.9%
Supplies	15,505,447	16,547,554	17,556,350	21,085,247	18,398,704	-12.7%
Capital Outlay	-	-	-	-	-	
Other	-	-	-	-	-	
Debt Service	-	-	-	-	-	
Total Expenditures	150,083,216	161,224,370	174,088,785	192,995,640	201,652,269	4.5%
Yearly Increase (Decrease)	9,794,000	10,579,172	6,453,429	(5,141,152)	(2,980,294)	-42.0%
Fund Balance - July 1	49,674,686	52,182,510	56,346,787	57,722,011	52,431,954	-9.2%
Transfers	(7,286,176)	(6,414,895)	(5,078,205)	(148,904)	(0)	-100.0%
Fund Balance - June 30	52,182,510	56,346,787	57,722,011	52,431,954	49,451,660	-5.7%

#### **Budgeted Expenditures by Object – General & Teachers' Funds FY20**





## REVENUES BY SOURCE EXPENDITURES BY OBJECT GENERAL FUND

	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	%
	Actual	Actual	Actual	Budget	Budget	Change
Revenues:						
Local	55,042,252	58,890,122	64,385,596	66,206,136	69,985,281	5.7%
County	1,404,596	1,422,351	1,525,333	1,430,000	1,430,000	0.0%
State	5,858,250	14,100,160	11,622,177	13,832,990	13,067,362	-5.5%
Federal	2,773,573	3,064,891	2,814,335	1,873,820	2,904,394	55.0%
Other	107,978	73,730	144,541	120,000	120,000	0.0%
Total Revenues	65,186,649	77,551,254	80,491,981	83,462,946	87,507,037	4.8%
Expenditures:						
Salaries	25,447,258	27,684,900	30,274,024	32,614,206	34,780,161	6.6%
Benefits	10,951,493	12,053,210	13,300,271	14,831,239	16,337,945	10.2%
Purchased Services	7,247,548	8,262,259	9,154,751	11,845,309	12,708,645	7.3%
Supplies	15,505,447	16,547,554	17,556,350	21,085,247	18,398,704	-12.7%
Capital Outlay	-	-	-	-	-	
Other	-	-	-	-	-	
Debt Service	-	-	-	-	-	
Total Expenditures	59,151,746	64,547,924	70,285,396	80,376,001	82,225,455	2.3%
Yearly Increase (Decrease)	6,034,903	13,003,330	10,206,585	3,086,945	5,281,582	71.1%
Fund Balance - July 1	44,889,631	43,638,358	50,226,794	55,355,173	52,431,953	-5.3%
Transfers	(7,286,176)	(6,414,895)	(5,078,205)	(6,010,165)	(8,261,876)	37.5%
Fund Balance - June 30	43,638,358	50,226,794	55,355,173	52,431,953	49,451,659	-5.7%







# REVENUES BY SOURCE EXPENDITURES BY OBJECT TEACHERS' FUND

	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	%
	Actual	Actual	Actual	Budget	Budget	Change
Revenues:						
Local	29,500,137	31,505,606	30,481,816	31,232,671	32,216,379	3.1%
County	1,110,105	1,138,707	1,074,455	1,107,000	1,087,000	-1.8%
State	60,699,759	58,504,349	66,217,244	66,145,817	73,091,936	10.5%
Federal	3,380,566	3,103,626	2,276,718	5,906,054	4,769,623	-19.2%
Other	-	-	-	-	-	
Total Revenues	94,690,567	94,252,288	100,050,233	104,391,542	111,164,938	6.5%
Expenditures:						
Salaries	68,765,383	73,802,293	79,287,217	85,571,125	89,881,850	5.0%
Benefits	19,864,238	21,336,808	23,185,217	25,094,653	27,364,735	9.0%
Purchased Services	2,301,849	1,537,345	1,330,955	1,953,862	2,180,229	11.6%
Supplies	-	-	-	-	-	
Capital Outlay	-	-	-	-	-	
Other	-	-	-	-	-	
Debt Service	-	-	-	-	-	
Total Expenditures	90,931,470	96,676,446	103,803,389	112,619,640	119,426,814	6.0%
Yearly Increase (Decrease)	3,759,097	(2,424,158)	(3,753,156)	(8,228,098)	(8,261,876)	0.4%
Fund Balance - July 1	4,785,054	8,544,151	6,119,993	2,366,837	1	-100.0%
Transfers				5,861,261	8,261,876	41.0%
Fund Balance - June 30	8,544,151	6,119,993	2,366,837	1	1	0.0%





## REVENUES BY SOURCE EXPENDITURES BY OBJECT CAPITAL PROJECTS FUND

	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	%
	Actual	Actual	Actual	Budget	Budget	Change
Revenues:						
Local	11,351,433	12,204,019	19,387,668	18,040,446	15,012,671	-16.8%
County	312,843	312,565	266,154	308,000	308,000	0.0%
State	556,949	4,501,271	689,115	500,000	3,573,831	614.8%
Federal	23,519	13,222	4,722	-	-	
Other	27,887	13,068	103,483	125,000,000	-	-100.0%
Total Revenues	12,272,631	17,044,145	20,451,141	143,848,446	18,894,502	-86.9%
Expenditures:						
Salaries	-	-	-	-	-	
Benefits	-	-	-	-	-	
Purchased Services	-	-	-	-	-	
Supplies	-	-	-	-	-	
Capital Outlay	9,769,530	16,072,281	19,645,856	32,490,353	100,240,706	208.5%
Other	2,810,624	3,695,652	3,808,829	372,595	15,000	-96.0%
Debt Service	-	-	-	4,354,386	4,049,483	-7.0%
Total Expenditures	12,580,154	19,767,933	23,454,685	37,217,334	104,305,189	180.3%
Yearly Increase (Decrease)	(307,523)	(2,723,788)	(3,003,544)	106,631,112	(85,410,687)	-180.1%
Fund Balance - July 1	8,518,385	15,497,038	19,188,145	21,262,807	128,042,823	502.2%
Transfers	7,286,176	6,414,895	5,078,205	148,904	_	-100.0%
TIGHISICIS	1,200,170	0,414,030	3,010,203	140,304	-	-100.070
Fund Balance - June 30	15,497,038	19,188,145	21,262,807	128,042,823	42,632,135	-66.7%





#### **Capital Projects Budget Information**

In April 2011, voters approved a 30 cent levy increase. In 2015, voters approved a 25 cent levy. Both of these levies were to build additional classrooms, other educational facilities and the purchase of furniture and equipment. The phase of construction on each project was funded through a lease-purchase arrangement as allowed by state statute. The levy for each issue supports payments on the improvements over a period of 20 years, after which time the special purpose levy will expire. The scheduled lease payments are budgeted through the Capital Projects Fund along with other capital equipment needed throughout the district.

#### **Planned Capital Expenditures**

Significant district-funded projects and capital expenditures for the coming year supported through the regular budget include the following:

	Project	Amount
	New High School	
	New Elementary School	
Prop E	Holt Gymnasium	\$80,549,250
l riop L	Pearce Hall Addition	380,343,230
	Barfield Addition	
	Architect fees - Bond	
Guaranteed	Holt Performance Contracting	
Performance	Heritage Performance Contracting	
Contract	WMS Performance Contracting	\$4,973,254
	Holt Auditorium	\$500,000
	LHS Practice Field	\$250,000
	District Concrete	\$114,074
	District Roofing	\$424,980
	District Flooring	\$80,803
	District Asphalt	\$443,200
	GTE Sealant	\$42,000
	SMS Sealant	\$83,000
	THS Wall Panels	\$97,845
	Heritage Street Repair	\$100,000
	Transportation Repairs	\$300,000
	District fencing	\$100,000
	THS Bathrooms	\$60,000
	Warehouse	\$2,652,800
	Architect fees - District	\$500,000
	Custodial Department Equipment	\$148,790
	Child Nutrition Department Equipment	\$50,000
	Maintenance Department Equipment	\$389,000
	Technology Equipment	\$799,000



# REVENUES BY SOURCE EXPENDITURES BY OBJECT DEBT SERVICE FUND

	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	%
	Actual	Actual	Actual	Budget	Budget	Change
Revenues:						
Local	20,760,112	16,632,089	20,102,526	22,704,666	21,709,672	-4.4%
County	406,853	407,688	427,641	401,000	401,000	0.0%
State	3,775,000	-	3,775,000	3,775,000	3,775,000	0.0%
Federal	282,789	283,400	141,623	150,000	150,000	0.0%
Other	29,336,393	-	11,075,000	32,290,000	-	-100.0%
Total Revenues	54,561,147	17,323,177	35,521,789	59,320,666	26,035,672	-56.1%
Expenditures:						
Principal	31,689,624	10,065,000	11,250,000	66,240,573	10,871,508	-83.6%
Interest	17,105,933	5,079,330	5,001,904	9,184,623	10,781,856	17.4%
Other	344,347	11,519	128,916	99,475	10,000	-89.9%
Total Expenditures	49,139,904	15,155,849	16,380,820	75,524,671	21,663,364	-71.3%
Yearly Increase (Decrease)	5,421,243	2,167,328	19,140,970	(16,204,005)	4,372,308	-127.0%
Fund Balance - July 1	11,484,679	16,905,922	19,073,250	38,214,220	22,010,215	-42.4%
Fund Balance - June 30	16,905,922	19,073,250	38,214,220	22,010,215	26,382,522	19.9%





#### **DEBT OBLIGATION**

The District has \$251,751,393 in general obligation debt as of July 1, 2019. This debt is serviced by the preliminary debt service tax levy of \$0.9304 per \$100 of assessed value. The debt service fund is expected to have a balance of \$26.4 million at the end of the fiscal year. Included in this total is the \$125 million no tax increase bond issue that was approved by voters in April of 2018. The bond issue will provide facilities for the increasing student enrollment.

#### **BOND AMORTIZATION SCHEDULE**

	September 1 Interest	March 1 Interest	March 1 Principal	Total
FISCAL YEAR	Payment	Payment	Payment	Payments
2020	6,107,299	4,674,557	10,871,508	21,653,364
2021	4,333,340	5,150,209	11,218,131	20,701,680
2022	4,160,170	4,160,170	13,200,000	21,520,340
2023	3,898,984	3,898,984	14,190,000	21,987,968
2024	3,609,034	3,609,034	15,355,000	22,573,068
2025	3,361,300	6,804,325	10,726,975	20,892,600
2026	3,152,350	4,741,908	13,480,443	21,374,700
2027	2,976,450	5,817,819	13,023,631	21,817,900
2028	2,839,700	4,764,124	14,835,576	22,439,400
2029	2,598,450	3,673,321	16,000,130	22,271,900
2030	2,320,750	2,320,750	11,250,000	15,891,500
2031	2,152,000	2,152,000	11,650,000	15,954,000
2032	1,919,000	1,919,000	12,100,000	15,938,000
2033	1,677,000	1,677,000	12,600,000	15,954,000
2034	1,425,000	1,425,000	13,150,000	16,000,000
2035	1,162,000	1,162,000	13,650,000	15,974,000
2036	889,000	889,000	14,250,000	16,028,000
2037	604,000	604,000	14,800,000	16,008,000
2038	308,000	308,000	15,400,000	16,016,000
TOTALS	\$49,493,827	\$59,751,200	\$251,751,393	\$360,996,419



## **BONDING CAPACITY**

With the current level of outstanding debt, the District has approximately \$92 million available in bonding capacity. Voters approved a \$125 million bond issue in April of 2018 which lowered the available bonding capacity. The following table reflects the bonding capacity information for the District.

					Debt to
	Assessed	Bonding	Total End-of-	<b>Available</b>	Assessed
Fiscal Year	Value	Capacity	Year Debt	Capacity	Value
2010	\$1,505,878,632	\$225,881,795	\$204,398,677	\$21,483,118	13.57%
2011	\$1,519,900,195	\$227,985,029	\$199,898,677	\$28,086,352	13.15%
2012	\$1,476,024,277	\$221,403,642	\$194,083,677	\$27,319,965	13.15%
2013	\$1,501,010,846	\$225,151,627	\$186,963,677	\$38,187,950	12.46%
2014	\$1,465,943,345	\$219,891,502	\$178,963,677	\$40,927,825	12.21%
2015	\$1,500,880,613	\$225,132,092	\$171,003,677	\$54,128,415	11.39%
2016	\$1,630,683,877	\$244,602,582	\$168,650,445	\$75,952,137	10.34%
2017	\$1,727,114,927	\$259,067,239	\$158,585,445	\$100,481,794	9.18%
2018	\$1,946,271,226	\$291,940,684	\$147,335,446	\$144,605,238	7.57%
2019	\$2,024,469,310	\$303,670,397	\$133,459,873	\$170,210,524	6.59%
Est 2020	\$2,222,130,547	\$333,319,582	\$240,879,885	\$92,439,697	10.84%

Note: Assessed valuations are based on December 31 values of previous calendar year.





# REVENUES BY SOURCE EXPENDITURES BY FUNCTION ALL FUNDS

	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	%
	Actual	Actual	Actual	Budget	Budget	Change
Revenues:	7.00.00	7101001	710100			
Local	116,653,934	119,231,837	134,357,605	138,183,919	138,924,003	0.5%
County	3,234,396	3,281,312	3,293,584	3,246,000	3,226,000	-0.6%
State	70,889,958	77,105,779	82,303,536	84,253,807	93,508,129	11.0%
Federal	6,460,446	6,465,139	5,237,397	7,929,874	7,824,017	-1.3%
Other	29,472,258	86,798	11,323,024	157,410,000	120,000	-99.9%
Total Revenues	226,710,993	206,170,865	236,515,145	391,023,600	243,602,149	-37.7%
Instructional Expenditures:						
Elementary	30,318,466	31,777,132	39,380,666	44,267,736	43,899,068	-0.8%
Middle	13,477,337	14,487,003	10,989,066	12,794,965	12,987,770	1.5%
Senior High	18,650,598	20,499,878	21,010,824	21,677,626	23,038,140	6.3%
Summer School	219,772	568,360	1,295,124	1,018,126	1,985,434	95.0%
Special Instruction	18,077,542	20,429,201	22,578,787	22,491,736	22,847,712	1.6%
Supplemental Instruction	1,193,622	1,250,502	1,708,875	1,885,225	1,996,747	5.9%
Early Childhood Special Education	4,358,938	4,963,437	4,945,918	2,800,109	3,153,824	12.6%
Career Education	201,697	141,404	133,644	42,000	72,008	71.4%
Student Activities	4,932,090	5,527,877	5,375,457	3,988,111	5,105,223	28.0%
Tuition & Contracted Education	2,301,849	1,537,345	1,330,955	1,953,862	2,180,229	11.6%
Total Instructional Expenditures	93,731,912	101,182,139	108,749,318	112,919,495	117,266,155	3.8%
Support Services Expenditures:						
Attendance	1,167,115	1,300,895	1,576,250	2,012,585	3,033,261	50.7%
Guidance	4,839,527	5,259,065	5,569,712	4,120,599	3,979,754	-3.4%
Health, Psych, Speech & Audio	2,034,241	2,239,730	2,644,081	11,235,441	11,943,438	6.3%
Improvement of Instruction	2,843,067	3,125,573	2,633,130	3,181,502	3,531,221	11.0%
Professional Development	530,544	562,546	670,071	837,422	790,351	-5.6%
Media Services	2,546,374	2,620,654	3,062,804	3,041,294	3,120,369	2.6%
Board of Education Services	1,011,235	1,127,634	962,821	1,070,878	1,278,868	19.4%
Executive Administration	830,721	780,508	804,182	1,752,261	2,461,256	40.5%
Building Level Administration	8,088,246	8,844,693	9,917,525	10,887,858	10,920,989	0.3%
Business/Central Services	1,434,630	1,558,704	1,547,515	1,869,280	1,993,508	6.6%
Operation of Plant	18,424,692	20,269,619	19,999,990	20,643,446	21,760,106	5.4%
Pupil Transportation	8,806,915	8,984,893	10,307,462	12,590,980	11,803,105	-6.3%
Food Services	5,644,909	5,808,333	6,095,346	6,601,351	6,780,984	2.7%
Central Office Support Services	3,406,014	3,557,490	3,323,067	3,868,855	3,781,916	-2.2%
Total Support Services Expenditures	61,608,230	66,040,337	69,113,956	83,713,752	87,179,126	4.1%
Total Instruction & Support Expenditures	155,340,143	167,222,476	177,863,274	196,633,247	204,445,281	4.0%
Community Services Expenditures	1,516,237	1,781,764	2,347,909	3,505,704	2,921,390	-16.7%
Facilities Acquisition & Construction Exp.	2,996,366	3,472,412	13,523,459	25,347,043	94,526,304	272.9%
Principal & Interest Expenditures	51,950,528	23,671,500	20,189,648	80,251,652	25,727,847	-67.9%
T. 4.1 E 194	044 000 000	400 410 155	040 00 / 00 -		007 600 000	
Total Expenditures	211,803,273	196,148,152	213,924,290	305,737,646	327,620,823	7.2%
Yearly Increase (Decrease)	14,907,720	10,022,713	22,590,855	85,285,954	(84,018,674)	1
Fund Balance - July 1	69,677,749	84,585,469	94,608,182	117,199,037	202,484,992	72.8%
Fund Balance - June 30	84,585,469	94,608,182	117,199,037	202,484,992	118,466,318	-41.5%



## REVENUES BY SOURCE EXPENDITURES BY FUNCTION GENERAL, TEACHERS', AND CAPITAL PROJECTS FUNDS

	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	%
	Actual	Actual	Actual	Budget	Budget	Change
Revenues:						
Local	95,893,822	102,599,747	114,255,080	115,479,253	117,214,331	1.5%
County	2,827,544	2,873,623	2,865,942	2,845,000	2,825,000	-0.7%
State	67,114,958	77,105,780	78,528,536	80,478,807	89,733,129	11.5%
Federal	6,177,658	6,181,739	5,095,775	7,779,874	7,674,017	-1.4%
Other	135,865	86,798	248,024	125,120,000	120,000	-99.9%
Total Revenues	172,149,847	188,847,687	200,993,356	331,702,934	217,566,477	-34.4%
Instructional Expenditures:						
Elementary	30,318,466	31,777,033	39,380,666	44,267,736	43,899,068	-0.8%
Middle	13,477,337	14,487,002	10,989,066	12,794,965	12,987,770	1.5%
Senior High	18,650,598	20,499,878	21,010,824	21,677,626	23,038,140	6.3%
Summer School	219,772	568,360	1,295,124	1,018,126	1,985,434	95.0%
Special Instruction	18,077,542	20,429,202	22,578,787	22,491,736	22,847,712	1.6%
Supplemental Instruction	1,193,622	1,250,502	1,708,875	1,885,225	1,996,747	5.9%
Early Childhood Special Education	4,358,938	4,963,437	4,945,918	2,800,109	3,153,824	12.6%
Career Education	201,697	141,732	133,644	42,000	72,008	71.4%
Student Activities	4,932,090	5,527,649	5,375,457	3,988,111	5,105,223	28.0%
Tuition & Contracted Education	2,301,849	1,537,345	1,330,955	1,953,862	2,180,229	11.6%
Total Instructional Expenditures	93,731,912	101,182,140	108,749,317	112,919,495	117,266,155	3.8%
Support Services Expenditures:	, ,		, ,	, ,	, ,	
Attendance	1,167,115	1,300,894	1,576,250	2,012,585	3,033,261	50.7%
Guidance	4,839,527	5,259,065	5,569,712	4,120,599	3,979,754	-3.4%
Health, Psych, Speech & Audio	2,034,241	2,239,729	2,644,081	11,235,441	11,943,438	6.3%
Improvement of Instruction	2,843,067	3,091,251	2,633,130	3,181,502	3,531,221	11.0%
Professional Development	530,544	596,868	670,071	837,422	790,351	-5.6%
Media Services	2,546,374	2,620,655	3,062,804	3,041,294	3,120,369	2.6%
Board of Education Services	1,011,235	1,127,634	962,821	1,070,878	1,278,868	19.4%
Executive Administration	830,721	780,508	804,182	1,752,261	2,461,256	40.5%
Building Level Administration	8,088,246	8,844,693	9,917,525	10,887,858	10,920,989	0.3%
Business/Central Services	1,434,630	1,558,704	1,547,515	1,869,280	1,993,508	6.6%
Operation of Plant	18,424,692	20,269,619	19.999.990	20.643.446	21,760,106	5.4%
Pupil Transportation	8,806,915	8,984,893	10,307,462	12,590,980	11,803,105	-6.3%
Food Services	5,644,909	5,808,333	6,095,346	6,601,351	6,780,984	2.7%
Central Office Support Services	3,406,015	3,557,490	3,323,067	3,868,855	3,781,916	-2.2%
Total Support Services Expenditures	61,608,231	66,040,336	69,113,956	83,713,752	87,179,126	4.1%
Total Instruction & Support Expenditures	155,340,143	167,222,476	177,863,273	196,633,247	204,445,281	4.0%
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Community Services Expenditures	1,516,237	1,781,763	2,347,909	3,505,704	2,921,390	-16.7%
Facilities Acquisition & Construction Exp.	2,996,366	8,292,412	13,523,459	25,347,043	94,526,304	272.9%
Principal & Interest Expenditures	2,810,624	3,695,652	3,808,829	4,726,981	4,064,483	-14.0%
Total Expenditures	162,663,370	180,992,303	197,543,470	230,212,975	305,957,459	32.9%
Yearly Increase (Decrease)	9,486,477	7,855,384	3,449,886	101,489,959	(88,390,982)	-187.1%
Fund Balance - July 1	58,193,071	67,679,548	75,534,932	78,984,818	180,474,777	128.5%
Fund Balance - June 30	67,679,548	75,534,932	78,984,818	180,474,777	92,083,796	-49.0%



# REVENUES BY SOURCE EXPENDITURES BY FUNCTION GENERAL AND TEACHERS' FUNDS

	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	%
	Actual	Actual	Actual	Budget	Budget	Change
Revenues:						
Local	84,542,389	90,395,728	94,867,412	97,438,807	102,201,660	4.9%
County	2,514,701	2,561,058	2,599,789	2,537,000	2,517,000	-0.8%
State	66,558,009	72,604,509	77,839,421	79,978,807	86,159,298	7.7%
Federal	6,154,139	6,168,517	5,091,053	7,779,874	7,674,017	-1.4%
Other	107,978	73,730	144,541	120,000	120,000	0.0%
Total Revenues	159,877,216	171,803,542	180,542,214	187,854,488	198,671,975	5.8%
Instructional Expenditures:						
Elementary	30,298,238	31,658,360	39,163,329	44,157,837	43,471,568	-1.6%
Middle	13,402,262	14,424,422	10,952,909	12,718,753	12,802,655	0.7%
Senior High	18,541,042	20,347,921	20,881,705	21,494,388	22,898,593	6.5%
Summer School	219,772	568,360	1,295,124	1,018,126	1,985,434	95.0%
Special Instruction	18,038,961	20,408,519	22,562,417	22,446,736	22,817,712	1.7%
Supplemental Instruction	1,193,622	1,250,502	1,708,875	1,885,225	1,996,747	5.9%
Early Childhood Special Education	4,358,938	4,963,437	4,942,793	2,800,109	3,153,824	12.6%
Career Education	30,568	132,479	129,551	42,000	72,008	71.4%
Student Activities	4,932,090	5,527,649	5,375,457	3,988,111	5,105,223	28.0%
Tuition & Contracted Education	2,301,849	1,537,345	1,330,955	1,953,862	2,180,229	11.6%
Total Instructional Expenditures	93,317,343	100,818,994	108,343,116	112,505,146	116,483,993	3.5%
Support Services Expenditures:						
Attendance	1,167,115	1,300,894	1,576,250	2,012,585	3,033,261	50.7%
Guidance	4,839,527	5,259,065	5,569,712	4,120,599	3,979,754	-3.4%
Health, Psych, Speech & Audio	2,032,775	2,239,729	2,644,081	11,229,309	11,938,938	6.3%
Improvement of Instruction	2,843,067	3,090,102	2,633,130	3,181,502	3,531,221	11.0%
Professional Development	530,544	596,868	670,071	837,422	790,351	-5.6%
Media Services	2,546,374	2,620,655	3,062,804	3,040,094	3,120,369	2.6%
Board of Education Services	1,011,235	1,127,634	962,821	1,070,878	1,278,868	19.4%
Executive Administration	829,479	780,508	804,182	1,752,261	2,461,256	40.5%
Building Level Administration	8,085,351	8,534,814	9,915,859	10,576,258	10,820,989	2.3%
Business/Central Services	1,382,415	1,557,009	1,537,138	1,851,780	1,980,008	6.9%
Operation of Plant	13,746,221	14,439,556	15,805,673	17,133,456	18,222,316	6.4%
Pupil Transportation	7,386,395	8,010,742	9,066,843	9,983,941	10,666,655	6.8%
Food Services	5,603,212	5,691,688	6,017,141	6,450,851	6,780,984	5.1%
Central Office Support Services	3,248,625	3,382,399	3,207,344	3,743,855	3,646,916	-2.6%
Total Support Services Expenditures	55,252,335	58,631,663	63,473,049	76,984,791	82,251,886	6.8%
Total Instruction & Support Expenditures	148,569,678	159,450,657	171,816,165	189,489,937	198,735,879	4.9%
Community Services Expenditures	1,513,537	1,773,713	2,272,620	3,505,704	2,916,390	-16.8%
Facilities Acquisition & Construction Exp.	_	-	_	-	_	
Principal & Interest Expenditures	-	-	-	-	-	
Total Expenditures	150,083,216	161,224,370	174,088,785	192,995,640	201,652,269	4.5%
Yearly Increase (Decrease)	9,794,000	10,579,172	6,453,429	(5,141,152)	(2,980,294)	
Fund Balance - July 1	49,674,686	52,182,511	56,346,788	57,722,011	52,431,954	-9.2%
Transfers	(7,286,176)	(6,414,895)	(5,078,205)	(148,904)		-100.0%
Fund Balance - June 30	52,182,511	56,346,788	57,722,011	52,431,954	49,451,660	-5.7%



# REVENUES BY SOURCE EXPENDITURES BY FUNCTION GENERAL FUND

	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	%
	Actual	Actual	Actual	Budget	Budget	Change
Revenues:	7101001	7101001	7101001			enunge
Local	55,042,252	58,890,122	64,385,596	66,206,136	69,985,281	5.7%
County	1,404,596	1,422,351	1,525,333	1,430,000	1,430,000	0.0%
State	5,858,250	14,100,160	11,622,177	13,832,990	13,067,362	-5.5%
Federal	2,773,573	3,064,891	2,814,335	1,873,820	2,904,394	55.0%
Other	107,978	73,730	144,541	120,000	120,000	0.0%
Total Revenues	65,186,649	77,551,254	80,491,981	83,462,946	87,507,037	4.8%
Instructional Expenditures:		,,			,,	
Elementary	2,591,680	2,995,365	3,586,873	5,766,100	3,000,378	-48.0%
Middle	1,019,719	1,059,153	1,110,928	1,767,907	1,487,361	-15.9%
Senior High	2,378,889	2,545,954	2,115,483	2,063,962	2,153,255	4.3%
Summer School	23,620	79,436	624,051	813,811	1,130,064	38.9%
Special Instruction	5,539,655	6,770,649	7,084,585	8,605,177	8,768,214	1.9%
Supplemental Instruction	27,708	24,902	35,335	56,363	55,500	-1.5%
Early Childhood Special Education	1,806,216	1,989,799	2,002,305	1,201,442	1,295,752	7.8%
Career Education	30,568	132,479	129,551	42,000	72,008	71.4%
Student Activities	3,627,406	4,167,774	4,018,048	2,650,578	3,725,662	40.6%
Tuition & Contracted Education	3,027,400	4, 107,774	4,010,040	2,030,376	3,723,002	40.076
Total Instructional Expenditures	17,045,459	19,765,511	20,707,158	22,967,340	21,688,194	-5.6%
Support Services Expenditures:	17,045,459	19,700,511	20,707,130	22,907,340	21,000,194	-5.0 /6
Attendance	1,167,115	1,300,894	1,576,250	2,012,585	3,033,261	50.7%
Guidance	290,654	299,592	338,412	163,188	160,920	-1.4%
	2,032,775			4,196,039		13.5%
Health, Psych, Speech & Audio		2,239,729 792.005	2,644,081		4,762,187	
Improvement of Instruction	697,863	- ,	908,824	1,546,586	1,463,963	-5.3%
Professional Development	360,112	453,657	447,588	661,659	557,942	-15.7%
Media Services	1,098,953	1,113,659	1,417,308	1,296,188	1,345,162	3.8%
Board of Education Services	1,011,235	1,127,634	962,821	1,070,878	1,278,868	19.4%
Executive Administration	411,141	357,826	391,185	673,256	701,389	4.2%
Building Level Administration	2,744,574	2,815,637	3,569,797	3,816,693	3,741,758	-2.0%
Business/Central Services	1,382,415	1,557,009	1,537,138	1,851,780	1,980,008	6.9%
Operation of Plant	13,746,221	14,439,556	15,805,673	17,133,456	18,222,316	6.4%
Pupil Transportation	7,386,395	8,010,742	9,066,843	9,983,941	10,666,655	6.8%
Food Services	5,603,212	5,691,688	6,017,141	6,450,851	6,780,984	5.1%
Central Office Support Services	2,758,389	2,912,447	2,727,492	3,160,680	3,038,528	-3.9%
Total Support Services Expenditures	40,691,053	43,112,075	47,410,552	54,017,780	57,733,941	6.9%
Total Instruction & Support Expenditures	57,736,512	62,877,586	68,117,711	76,985,120	79,422,135	3.2%
Community Services Expenditures	1,415,233	1,670,338	2,167,686	3,390,881	2,803,320	-17.3%
Facilities Acquisition & Construction Exp.	-	-	-	-	-	
Britania et 8 tota en et Europe dittore						
Principal & Interest Expenditures	-	-	-	-	-	
Total Expenditures	59,151,746	64,547,924	70,285,396	80,376,001	82,225,455	2.3%
Yearly Increase (Decrease)	6,034,903	13,003,330	10,206,585	3,086,945	5,281,582	71.1%
Fund Balance - July 1	44,889,632	43,638,359	50,226,794		52,431,954	-5.3%
Transfer	(7,286,176)				(8,261,876)	37.5%
Fund Balance - June 30						
runu balance - June 30	43,638,359	50,226,794	55,355,174	52,431,954	49,451,660	-5.7%



# REVENUES BY SOURCE EXPENDITURES BY FUNCTION TEACHERS' FUND

	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	%
Revenues:	Actual	Actual	Actual	Budget	Budget	Change
	20 500 427	24 FOE 606	20 404 046	24 222 674	20 246 270	3.1%
Local	29,500,137	31,505,606	30,481,816	31,232,671	32,216,379 1,087,000	-1.8%
County	1,110,105	1,138,707	1,074,455	1,107,000	, ,	
State	60,699,759	58,504,349	66,217,244	66,145,817	73,091,936	10.5%
Federal	3,380,566	3,103,626	2,276,718	5,906,054	4,769,623	-19.2%
Other	-	-	-	-	-	0.50/
Total Revenues	94,690,567	94,252,288	100,050,233	104,391,542	111,164,938	6.5%
Instructional Expenditures:	07 700 550	00 000 005	05 570 450	20 204 727	40 474 400	5.4%
Elementary	27,706,559	28,662,995	35,576,456	38,391,737	40,471,190	
Middle	12,382,543	13,365,269	9,841,982	10,950,846	11,315,294	3.3%
Senior High	16,162,154	17,801,967	18,766,222	19,430,426	20,745,338	6.8%
Summer School	196,153	488,924	671,073	204,316	855,370	318.7%
Special Instruction	12,499,306	13,637,870	15,477,832	13,841,559	14,049,498	1.5%
Supplemental Instruction	1,165,915	1,225,600	1,673,540	1,828,862	1,941,247	6.1%
Early Childhood Special Education	2,552,722	2,973,638	2,940,489	1,598,666	1,858,072	16.2%
Career Education	-	-	-	-	-	
Student Activities	1,304,684	1,359,875	1,357,410	1,337,533	1,379,561	3.1%
Tuition & Contracted Education	2,301,849	1,537,345	1,330,955	1,953,862	2,180,229	11.6%
Total Instructional Expenditures	76,271,884	81,053,483	87,635,958	89,537,806	94,795,799	5.9%
Support Services Expenditures:						
Attendance	-	-	-	-	-	
Guidance	4,548,872	4,959,473	5,231,300	3,957,412	3,818,834	-3.5%
Health, Psych, Speech & Audio	-	-	-	7,033,271	7,176,751	2.0%
Improvement of Instruction	2,145,204	2,298,097	1,724,306	1,634,916	2,067,258	26.4%
Professional Development	170,433	143,211	222,482	175,762	232,409	32.2%
Media Services	1,447,421	1,506,996	1,645,496	1,743,906	1,775,207	1.8%
Board of Education Services	-	-	-	-	-	
Executive Administration	418,338	422,682	412,997	1,079,005	1,759,867	63.1%
Building Level Administration	5,340,777	5,719,177	6,346,062	6,759,565	7,079,231	4.7%
Business/Central Services	-	-	-	-	-	
Operation of Plant	-	-	-	-	-	
Pupil Transportation	-	-	_	-	-	
Food Services	-	-	-	-	-	
Central Office Support Services	490,236	469,952	479,853	583,175	608,388	4.3%
Total Support Services Expenditures	14,561,282	15,519,588	16,062,497	22,967,011	24,517,945	6.8%
Total Instruction & Support Expenditures	90,833,166	96,573,071	103,698,455	112,504,817	119,313,744	6.1%
Community Services Expenditures	98,304	103,375	104,934	114,823	113,070	-1.5%
The state of the s	55,564	.00,010	10 1,004	, 520		1.570
Facilities Acquisition & Construction Exp.	-	-	-	-	-	
Principal & Interest Expenditures	-	-	-	-	-	
Total Expenditures	90,931,470	96,676,446	103,803,389	112,619,640	119,426,814	6.0%
Yearly Increase (Decrease)	3,759,097	(2,424,158)	(3,753,156)	(8,228,098)	(8,261,876)	0.4%
Fund Balance - July 1	4,785,054	8,544,151	6,119,993	2,366,837	O O	-100.0%
Transfer	-	-	-	5,861,261	8,261,876	41.0%
Fund Balance - June 30	8,544,151	6,119,993	2,366,837	. 0	0	0.0%



# REVENUES BY SOURCE EXPENDITURES BY FUNCTION CAPITAL PROJECTS FUND

	2015-2016 Actual	2016-2017 Actual	2017-2018 Actual	2018-2019 Budget	2019-2020 Budget	% Change
Revenues:						
Local	11,351,433	12,204,019	19,387,668	18,040,446	15,012,671	-16.8%
County	312,843	312,565	266,154	308,000	308,000	0.0%
State	556,949	4,501,271	689,115	500,000	3,573,831	614.8%
Federal	23,519	13,222	4,722	-	-	
Other	27,887	13,068	103,483	125,000,000	-	-100.0%
Total Revenues	12,272,631	17,044,145	20,451,141	143,848,446	18,894,502	-86.9%
Instructional Expenditures:						
Elementary	20,228	118,673	217,337	109,899	427,500	289.0%
Middle	75,075	62,580	36,157	76,212	185,115	142.9%
Senior High	109,556	151,957	129,120	183,238	139,547	-23.8%
Summer School	-	-	-	-	-	
Special Instruction	38,581	20,683	16,370	45,000	30,000	-33.3%
Supplemental Instruction	-	-	-	-	-	
Early Childhood Special Education	-	-	3,125	-	-	
Career Education	171,129	9,253	4,093	-	-	
Student Activities	-	-	-	-	-	
Tuition & Contracted Education	-	-	-	-	_	
Total Instructional Expenditures	414,569	363,146	406,202	414,349	782,162	88.8%
Support Services Expenditures:	,		·	,	,	
Attendance	-	-	-	-	-	
Guidance	-	-	-	-	-	
Health, Psych, Speech & Audio	1,466	-	-	6,132	4,500	-26.6%
Improvement of Instruction	-	1,149	-	-	-	
Professional Development	-	-	-	-	-	
Media Services	-	-	-	1,200	-	-100.0%
Board of Education Services	-	-	-	-	-	
Executive Administration	1,242	-	-	-	_	
Building Level Administration	2,895	309,879	1,666	311,600	100,000	-67.9%
Business/Central Services	52,215	1,695	10,377	17,500	13,500	-22.9%
Operation of Plant	4,678,471	5,830,063	4,194,317	3,509,990	3,537,790	0.8%
Pupil Transportation	1,420,520	974,151	1,240,619	2,607,039	1,136,450	-56.4%
Food Services	41,697	116,645	78,205	150,500	-	-100.0%
Central Office Support Services	157,389	175,091	115,722	125,000	135,000	8.0%
Total Support Services Expenditures	6,355,896	7,408,673	5,640,907	6,728,961	4,927,240	-26.8%
Total Instruction & Support Expenditures	6,770,465	7,771,819	6,047,108	7,143,310	5,709,402	-20.1%
Community Services Expenditures	2,700	8,050	75,289	-	5,000	
Facilities Acquisition & Construction Exp.	2,996,366	8,292,412	13,523,459	25,347,043	94,526,304	272.9%
Principal & Interest Expenditures	2,810,624	3,695,652	3,808,829	4,726,981	4,064,483	-14.0%
Total Expenditures	12,580,154	19,767,933	23,454,685	37,217,334	104,305,190	180.3%
Yearly Increase (Decrease)	(307,523)	(2,723,788)	(3,003,544)	106,631,112	(85,410,688)	-180.1%
Fund Balance - July 1	8,518,385	15,497,038	19,188,145	21,262,806	128,042,822	502.2%
Transfers	7,286,176	6,414,895	5,078,205	148,904	-	-100.0%
Fund Balance - June 30	15,497,038	19,188,145	21,262,807	128,042,823	42,632,135	-66.7%



# REVENUES BY SOURCE EXPENDITURES BY FUNCTION DEBT SERVICE FUND

	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	%
	Actual	Actual	Actual	Budget	Budget	Change
Revenues:						
Local	20,760,112	16,632,089	20,102,526	22,704,666	21,709,672	-4.4%
County	406,853	407,688	427,641	401,000	401,000	0.0%
State	3,775,000	-	3,775,000	3,775,000	3,775,000	0.0%
Federal	282,789	283,400	141,623	150,000	150,000	0.0%
Other	29,336,393	-	11,075,000	32,290,000	-	-100.0%
Total Revenues	54,561,147	17,323,177	35,521,789	59,320,666	26,035,672	-56.1%
Expenditures:						
Principal	31,689,624	10,065,000	11,250,000	66,240,573	10,871,508	-83.6%
Interest	17,105,933	5,079,330	5,001,904	9,184,623	10,781,856	17.4%
Other	344,347	11,519	128,916	99,475	10,000	-89.9%
Total Expenditures	49,139,904	15,155,849	16,380,820	75,524,671	21,663,364	-71.3%
Yearly Increase (Decrease)	5,421,243	2,167,328	19,140,970	(16,204,005)	4,372,308	-127.0%
Fund Balance - July 1	11,484,679	16,905,921	19,073,250	38,214,219	22,010,214	-42.4%
Fund Balance - June 30	16,905,921	19,073,250	38,214,219	22,010,214	26,382,522	19.9%





# REVENUES BY OBJECT ALL FUNDS

1		2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	%
Object Code	Title	Actual	Actual	Actual	Budget	Budget	Change
	Local:						<b>J</b>
5111	Current Taxes	80,638,321	86,357,746	91,344,454	96,306,360	102,078,589	6.0%
5112	Delinguent Taxes	3,330,652	3,871,861	5,664,704	3,618,805	4,301,539	18.9%
5113	Prop C Sales Taxes	13,207,132	14,210,743	14,991,583	15,612,300	16,595,775	6.3%
5114	Financial Institution Taxes	112,415	199,696	293,490	100,000	75,000	-25.0%
5115	M & M (Surcharge Taxes)	837,136	859.833	922,495	900.000	900.000	0.0%
5116	In Lieu of Tax	2,167,040	1,919,144	1,853,678	1,698,401	1,660,000	-2.3%
5141-5143	Earnings on Investments	5,872,064	614,804	2,780,064	9,066,597	2,519,000	-72.2%
5151-5161	Food Service - Program	2,318,500	2,416,973	2,766,044	3,713,500	3,225,000	-13.2%
5165	Food Service - Non-Program	1,471,715	1,383,937	1,079,778	1,378,000	1,600,000	16.1%
5171-5179	Student Activities	3,440,615	3,677,222	2,565,165	1,950,000	1,950,000	0.0%
5181	Community Services	2,188,349	2,403,386	2,632,770	2,509,956	2,749,100	9.5%
5191-5198	Other Local	1,069,996	1,316,494	7,463,378	1,330,000	1,270,000	-4.5%
3191-3196	Total Local	116,653,934	119,231,837	134,357,605	138,183,919	138,924,003	0.5%
	County:	110,033,934	119,231,037	134,337,003	130, 103, 313	130,324,003	0.570
5211	Fines/Forfeitures/Escheats	292.049	307,069	345.645	300.000	280.000	-6.7%
5221	State Assessed Utility Taxes	2,942,348	,	,	,	2,946,000	0.0%
3221	Total County	3,234,396	2,974,243 <b>3,281,312</b>	2,947,938 <b>3,293,584</b>	2,946,000 <b>3,246,000</b>	3,226,000	-0.6%
	State:	3,234,396	3,201,312	3,293,304	3,246,000	3,226,000	-0.0%
5311	Basic Formula	56,214,495	61 620 040	65 200 701	60 907 935	72 007 502	5.7%
			61,629,040	65,398,781	69,897,835	73,897,582	
5312	Transportation Aid	1,832,919	1,543,680	1,648,486	1,700,000	2,100,000	23.5%
5314	Early Childhood Special Education	4,713,021	4,640,693	5,437,888	3,900,000	5,310,000	36.2%
5319	Classroom Trust	5,418,000	5,875,242	6,243,850	6,400,964	6,553,708	2.4%
5324	Parents as Teachers	379,336	387,591	446,933	350,000	400,000	14.3%
5332	Career Education	45,118	47,362	48,494	72,008	72,008	0.0%
5333	Food Service	42,990	44,097	44,269	43,000	46,000	7.0%
5366	MO DNR Energy Loan	-	-	-	-	3,073,831	
5359	Career Educ Enhancement Grant	68,703	107,635	198,696	-	-	
5369	Residential Placement/Excess Cost	55,488	165,092	34,402	55,000	55,000	0.0%
5381	High Need Fund-Special Education	2,119,889	2,665,277	2,763,506	1,835,000	2,000,000	9.0%
5397	Other State	-	70	38,231	-	-	
	Total State	70,889,958	77,105,779	82,303,536	84,253,807	93,508,129	11.0%
	Federal:						
5412	Medicaid	159,344	183,761	181,938	100,000	100,000	0.0%
	Individuals with Disabilities (IDEA)	2,393,605	2,283,581	1,600,008	4,407,793	4,407,793	0.0%
5442	Early Childhood Special Education	337,486	606,471	758,691	1,200,000	173,407	-85.5%
5445	School Lunch Program	1,753,352	1,571,088	1,530,275	-	1,600,000	
5446	School Breakfast Program	314,616	300,325	274,451	-	300,000	
5447	Special Milk Program	-	-	-	-	-	
5448	After School Snack Program	11,301	8,686	10,238	-	10,000	
5451, 5452	Title I	1,028,006	1,044,399	626,027	1,622,200	775,116	-52.2%
5427,5455-5499	Other Federal	462,736	466,827	255,769	599,881	457,701	-23.7%
	Total Federal	6,460,446	6,465,139	5,237,397	7,929,874	7,824,017	-1.3%
	Other:						
5631	Net Insurance Recovery	-	-	5,920	-	-	
5611, 5692	Sale/Refunding of Bonds	29,336,393	-	11,075,000	157,290,000	-	-100.0%
5641, 5651	Sale of School Buses/Property	37,387	22,816	108,330	-	-	
58xx	Tuition from Other Districts/Contracte	98,478	63,982	133,773	120,000	120,000	0.0%
22///	Total Other	29,472,258	86,798	11,323,024	157,410,000	120,000	-99.9%
	Total Revenues	226,710,993	206,170,865	236,515,145	391,023,600	243,602,149	-37.7%



#### **REVENUES BY OBJECT**

#### GENERAL, TEACHERS', AND CAPITAL PROJECTS FUNDS

Object Code	Title	2015-2016 Actual	2016-2017 Actual	2017-2018 Actual	2018-2019 Budget	2019-2020 Budget	% Change
	Local:		11000.01				
5111	Current Taxes	66,403,569	70,941,040	74,279,158	78,314,063	82,024,127	4.7%
5112	Delinquent Taxes	2,742,706	3,099,496	4,606,404	2,942,727	3,456,454	17.5%
5113	Prop C Sales Taxes	13,207,132	14,210,742	14,991,583	15,612,300	16,595,775	6.3%
5114	Financial Institution Taxes	112,415	199,696	293,490	100,000	75,000	-25.0%
5115	M & M (Surcharge Taxes)	837,136	859,833	922,495	900,000	900,000	0.0%
5116	In Lieu of Tax	1,784,507	1,576,552	1,510,105	1,381,100	1,333,875	-3.4%
5141-5143	Earnings on Investments	329,651		1,144,708	5,347,607	2,035,000	-61.9%
			514,377				
5151-5161	Food Service - Program	2,318,500	2,416,973	2,766,044	3,713,500	3,225,000	-13.2%
5165	Food Service - Non-Program	1,471,715	1,383,937	1,079,778	1,378,000	1,600,000	16.1%
5171-5179	Student Activities	3,440,615	3,677,222	2,565,165	1,950,000	1,950,000	0.0%
5181	Community Services	2,188,349	2,403,386	2,632,770	2,509,956	2,749,100	9.5%
5191-5198	Other Local	1,057,528	1,316,494	7,463,378	1,330,000	1,270,000	-4.5%
	Total Local	95,893,822	102,599,748	114,255,080	115,479,253	117,214,331	1.5%
	County:						
5211	Fines/Forfeitures/Escheats	292,049	307,069	345,645	300,000	280,000	-6.7%
5221	State Assessed Utility Taxes	2,535,495	2,566,554	2,520,297	2,545,000	2,545,000	0.0%
	Total County	2,827,544	2,873,623	2,865,942	2,845,000	2,825,000	-0.7%
	State:						
5311	Basic Formula	56,214,495	61,629,040	65,398,781	69,897,835	73,897,582	5.7%
5312	Transportation Aid	1,832,919	1,543,680	1,648,486	1,700,000	2,100,000	23.5%
5314	Early Childhood Special Education	4,713,021	4,640,693	5,437,888	3,900,000	5,310,000	36.2%
5319	Classroom Trust	1,643,000	5,875,242	2,468,850	2,625,964	2,778,708	5.8%
5324	Parents as Teachers	379,336	387,591	446,933	350,000	400,000	14.3%
5332	Career Education	45,118	47,362	48,494	72,008	72,008	0.0%
5333	Food Service	42,990	44,097	44,269	43,000	46,000	7.0%
5366	MO DNR Energy Loan	12,000		- 11,200	-	3,073,831	1.070
5359	Career Educ Enhancement Grant	68,703	107,635	198,696	_		
5369	Residential Placement/Excess Cost	55,488	165,092	34,402	55,000	55,000	0.0%
5381	High Need Fund-Special Education	2,119,889	2,665,277	2,763,506	1,835,000	2,000,000	9.0%
		2,119,009	70		1,033,000	2,000,000	9.076
5397	Other State Total State	67,114,958	77,105,779	38,231	90 479 907	90 722 420	11.5%
	•	67,114,956	11,105,119	78,528,536	80,478,807	89,733,129	11.5%
E440	Federal:	150 044	100 761	101 020	100 000	100,000	0.00/
5412	Medicaid	159,344	183,761	181,938	100,000	100,000	0.0%
5428, 5429	Basic Formula - Jobs Bill	-	-	-	-	-	0.00/
5437, 5438, 5441	` '	2,393,605	2,283,582	1,600,008	4,407,793	4,407,793	0.0%
5442	Early Childhood Special Education	337,486	606,472	758,691	1,200,000	173,407	-85.5%
5445	School Lunch Program	1,753,352	1,571,088	1,530,275	-	1,600,000	
5446	School Breakfast Program	314,616	300,325	274,451	-	300,000	
5447	Special Milk Program	-	-	-	-	-	
5448	After School Snack Program	11,301	8,686	10,238	-	10,000	
5451, 5452	Title I	1,028,006	1,044,400	626,027	1,622,200	775,116	-52.2%
5455-5499	Other Federal	179,947	183,427	114,146	449,881	307,701	-31.6%
	Total Federal	6,177,657	6,181,740	5,095,775	7,779,874	7,674,017	-1.4%
	Other:						
5631	Net Insurance Recovery	-	-	5,920	-	-	
5611, 5692	Sale/Refunding of Bonds	-	-		125,000,000	-	-100.0%
5641, 5651	Sale of School Buses/Property	37,387	22,816	108,330	-	-	
,	. ,				400.000	100,000	0.0%
58xx	Tuition from Other Districts	98 4 78	63.982	133 773	7/0 000	1 700 000	
58xx	Tuition from Other Districts  Total Other	98,478 <b>135,865</b>	63,982 <b>86,798</b>	133,773 <b>248,024</b>	120,000 <b>125,120,000</b>	120,000 <b>120,000</b>	-99.9%



# REVENUES BY OBJECT GENERAL AND TEACHERS' FUNDS

		2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	%
Object Code	Title	Actual	Actual	Actual	Budget	Budget	Change
	Local:					3	, J.
5111	Current Taxes	55,911,629	59,729,794	62,402,784	65,792,554	68,742,142	4.5%
5112	Delinguent Taxes	2,309,351	2,596,596	3,869,893	2,472,219	2,896,759	17.2%
5113	Prop C Sales Taxes	13,207,132	14,210,742	14,991,583	15,612,300	16,595,775	6.3%
5114	Financial Institution Taxes	-	-	-	-	-	
5115	M & M (Surcharge Taxes)	837,136	859,833	922,495	900,000	900,000	0.0%
5116	In Lieu of Tax	1,502,522	1,327,419	1,269,158	1,160,278	1,117,884	-3.7%
5141-5143	Earnings on Investments	297,915	473,333	956.237	620.000	1,155,000	86.3%
5151-5161	Food Service - Program	2,318,500	2,416,973	2,766,044	3,713,500	3,225,000	-13.2%
5165	Food Service - Non-Program	1,471,715	1,383,937	1,079,778	1,378,000	1,600,000	16.1%
5171-5179	Student Activities	3,440,615	3,677,222	2,565,165	1,950,000	1,950,000	0.0%
5181	Community Services	2,188,349	2,403,386	2,632,770	2,509,956	2,749,100	9.5%
5191-5198	Other Local	1,057,525	1,316,494	1,411,503	1,330,000	1,270,000	-4.5%
3191-3190	Total Local	84,542,389	90,395,729	94,867,412	97,438,807	102,201,660	4.9%
	County:	04,042,000	30,333,723	34,007,412	31,430,001	102,201,000	7.370
5211	Fines/Forfeitures/Escheats	292.049	307.069	345.645	300.000	280.000	-6.7%
5221	State Assessed Utility Taxes	2,222,652	2,253,989	2,254,143	2,237,000	2,237,000	0.0%
OZZI	Total County	2,514,701	2,561,058	2,599,789	2,537,000	2,517,000	-0.8%
	State:	2,314,701	2,301,030	2,000,700	2,337,000	2,317,000	-0.070
5311	Basic Formula	56,214,495	61,629,040	65,398,781	69,897,835	73,897,582	5.7%
5312	Transportation Aid	1,832,919	1,543,680	1,648,486	1,700,000	2,100,000	23.5%
5314	Early Childhood Special Education	4,213,021	4,049,748	4,937,888	3,400,000	4,810,000	41.5%
5319	Classroom Trust	1,643,000	2,100,242	2,468,850	2,625,964	2,778,708	5.8%
5324	Parents as Teachers	379,336		446,933	350,000	400,000	14.3%
5332	Career Education	40,470	387,591	446,933	72,008	72,008	0.0%
5333	Food Service	,	10,214	,	43,000	· '	7.0%
		42,990	44,097	44,269	43,000	46,000	7.0%
5366 5359	MO DNR Energy Loan Career Educ Enhancement Grant	10 101	0.457	10.040	-	-	
		16,401	9,457	13,246	-	-	0.00/
5369	Residential Placement/Excess Cost	55,488	165,092	34,402	55,000	55,000	0.0%
5381	High Need FundSpecial Education	2,119,889	2,665,277	2,763,506	1,835,000	2,000,000	9.0%
5397	Other State	-	70	38,231	-	-	7.70/
	Total State	66,558,009	72,604,508	77,839,421	79,978,807	86,159,298	7.7%
F440		450 244	400 704	404 000	100 000	400,000	0.0%
5412	Medicaid	159,344	183,761	181,938	100,000	100,000	0.0%
5428, 5429	Basic Formula - Jobs Bill	- 0.70 000	- 070 200	4 505 200	4 407 700	4 407 700	0.00/
5437, 5438, 5441	Individuals with Disabilities (IDEA)	2,370,086	2,270,360	1,595,286	4,407,793	4,407,793	0.0%
5442	Early Childhood Special Education	337,486	606,472	758,691	1,200,000	173,407	-85.5%
5445	School Lunch Program	1,753,352	1,571,088	1,530,275	-	1,600,000	
5446	School Breakfast Program	314,616	300,325	274,451	-	300,000	
5447	Special Milk Program	-	-	-	-	-	
5448	After School Snack Program	11,301	8,686	10,238	-	10,000	
5451, 5452	Title I	1,028,006	1,044,400	626,027	1,622,200	775,116	-52.2%
5455-5499	Other Federal	179,947	183,427	114,146	449,881	307,701	-31.6%
	Total Federal	6,154,138	6,168,518	5,091,053	7,779,874	7,674,017	-1.4%
	Other:						
5631	Net Insurance Recovery	-	-	5,920	-	-	
5611, 5692	Sale/Refunding of Bonds	-	-	-	-	-	
5641, 5651	Sale of School Buses/Property	9,500	9,748	4,847	-	-	
58xx	Tuition from Other Districts	98,478	63,982	133,773	120,000	120,000	0.0%
	Total Other	107,978	73,730	144,541	120,000	120,000	0.0%
	Total Revenues	159,877,216	171,803,542	180,542,214	187,854,488	198,671,975	5.8%



# REVENUES BY OBJECT GENERAL FUND

		2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	%
Object Code	Title	Actual	Actual	Actual	Budget	Budget	Change
	Local:	1 10 10 10 1	1 10 10 10 1				
5111	Current Taxes	35,333,129	37,691,725	42,226,703	44,520,492	47,187,476	6.0%
5112	Delinquent Taxes	1,459,385	1,691,352	2,618,679	1,672,901	1,988,456	18.9%
5113	Prop C Sales Taxes	6,603,566	7,105,371	7,495,792	7,806,150	8,297,887	6.3%
5114	Financial Institution Taxes	-	-	-	-	-	
5115	M & M (Surcharge Taxes)	_	_	_	_	_	
5116	In Lieu of Tax	949,513	837,659	848,404	785,137	767,362	-2.3%
5141-5143	Earnings on Investments	222,151	367,017	747,758	550,000	950,000	72.7%
5151-5161	Food Service - Program	2,318,500	2,416,973	2,766,044	3,713,500	3,225,000	-13.2%
5165	Food Service - Non-Program	1,471,715	1,383,937	1,079,778	1,378,000	1,600,000	16.1%
5171-5179	Student Activities	3,440,615	3,677,222	2,565,165	1,950,000	1,950,000	0.0%
5181	Community Services	2,188,349	2,403,386	2,632,770	2,509,956	2,749,100	9.5%
5191-5198	Other Local	1,055,328	1,315,479	1,404,503	1,320,000	1,270,000	-3.8%
01010100	Total Local	55,042,252	58,890,122	64,385,596	66,206,136	69,985,281	5.7%
	County:	00,0 :=,=0=	00,000,122	0 1,000,000	00,200,100	00,000,00	5 70
5211	Fines/Forfeitures/Escheats	_	_	_	_	_	
5221	State Assessed Utility Taxes	1,404,596	1,422,351	1,525,333	1,430,000	1,430,000	0.0%
	Total County	1,404,596	1,422,351	1,525,333	1,430,000	1,430,000	0.0%
	State:	.,,	.,,	1,020,000	.,,	1,100,000	0.0,0
5311	Basic Formula	_	8,000,000	5,000,000	8,000,000	6,000,000	-25.0%
5312	Transportation Aid	1,832,919	1,543,680	1,648,486	1,700,000	2,100,000	23.5%
5314	Early Childhood Special Education	1,985,954	2,024,874	2,468,944	1,700,000	2,405,000	41.5%
5319	Classroom Trust	821,500	1,050,121	1,234,425	1,312,982	1,389,354	5.8%
5324	Parents as Teachers	379,336	387,591	446,933	350,000	400,000	14.3%
5332	Career Education	2,900	164	2,364	72,008	72,008	0.0%
5333	Food Service	42,990	44,097	44,269	43,000	46,000	7.0%
5366	MO DNR Energy Loan	12,000		- 11,200	-	-	1.070
5359	Career Educ Enhancement Grant	16,401	9,457	13,246	_	_	
5369	Residential Placement/Excess Cost	55,488	165,092	34,402	55,000	55,000	0.0%
5381	High Need FundSpecial Education	720,762	875,013	690,876	600,000	600,000	0.0%
5397	Other State	-	70	38,231	-	-	0.070
5551	Total State	5,858,250	14,100,160	11,622,177	13,832,990	13,067,362	-5.5%
	Federal:	0,000,200	11,100,100	, e==,	10,002,000	10,001,002	0.070
5412	Medicaid	159,344	183,761	181,938	100,000	100,000	0.0%
5437, 5438, 5441	Individuals with Disabilities (IDEA)	78,931	79,854	67,032	151,000	151,000	0.0%
5442	Early Childhood Special Education	157,766	303,236	379,346	550,000	173,407	-68.5%
5445	School Lunch Program	1,753,352	1,571,088	1,530,275	-	1,600,000	00.070
5446	School Breakfast Program	314,616	300,325	274,451	_	300,000	
5447	Special Milk Program	-	-		_	-	
5448	After School Snack Program	11,301	8,686	10,238	_	10,000	
5451, 5452	Title I	262,654	522,200	313,014	811,100	387,558	-52.2%
5455-5499	Other Federal	35,609	95,742	58,042	261,720	182,429	
0-00-0-00	Total Federal	2,773,573	3,064,892	2,814,335	1,873,820	2,904,394	55.0%
	Other:	2,770,070	0,004,002	2,017,000	1,010,020	2,004,004	55.070
5631	Net Insurance Recovery	_	_	5,920	_	_	
5611, 5692	Sale/Refunding of Bonds	_	_	5,520	_	_	
5641, 5651	Sale of School Buses/Property	9,500	9,748	4,847	_	_	
58xx	Tuition from Other Districts/Contracte		63,982	133,773	120,000	120,000	0.0%
3088	Total Other	107,978	73,730	144,541	120,000	120,000	0.0%
	Total Revenues	65,186,649			83,462,946		
	I Olai Nevellues	00,100,049	77,551,254	80,491,981	UU,4UZ,740	87,507,037	4.8%



# REVENUES BY OBJECT TEACHERS' FUND

		2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	%
Object Code	Title	Actual	Actual	Actual	Budget	Budget	Change
Object Code	Local:	Actual	Actual	Actual	Dauget	Budget	Onunge
5111	Current Taxes	20,578,500	22,038,069	20,176,081	21,272,062	21,554,666	1.3%
5112	Delinquent Taxes	849,966	905,244	1,251,215	799,318	908,303	13.6%
5113	Prop C Sales Taxes	6,603,566	7,105,371	7,495,792	7,806,150	8,297,888	6.3%
	Financial Institution Taxes	0,003,500	7,105,571	7,495,792	7,000,130	0,291,000	0.570
5114		- 007 400	-	-	-	-	0.00/
5115	M & M (Surcharge Taxes)	837,136	859,833	922,495	900,000	900,000	0.0%
5116	In Lieu of Tax	553,009	489,760	420,754	375,141	350,522	-6.6%
5141-5143	Earnings on Investments	75,764	106,316	208,480	70,000	205,000	192.9%
5151-5161	Food Service - Program	-	-	-	-	-	
5165	Food Service - Non-Program	-	-	-	-	-	
5171-5179	Student Activities	-	-	-	-	-	
5181	Community Services	-	-	-	-	-	
5191-5198	Other Local	2,196	1,015	7,000	10,000	-	-100.0%
	Total Local	29,500,137	31,505,607	30,481,816	31,232,671	32,216,379	3.1%
	County:						
5211	Fines/Forfeitures/Escheats	292,049	307,069	345,645	300,000	280,000	-6.7%
5221	State Assessed Utility Taxes	818,056	831,638	728,810	807,000	807,000	0.0%
	Total County	1,110,105	1,138,707	1,074,455	1,107,000	1,087,000	-1.8%
	State:	, ,,	, , .	, , , , , , , , , , , , , , , , , , , ,	, , , , , , , , , , , ,	, ,	
5311	Basic Formula	56,214,495	53,629,040	60,398,781	61,897,835	67,897,582	9.7%
5312	Transportation Aid	-	-	-	-	-	0,0
5314	Early Childhood Special Education	2,227,068	2,024,874	2,468,944	1,700,000	2,405,000	41.5%
5319	Classroom Trust	821,500	1,050,121	1,234,425	1,312,982	1,389,354	5.8%
5324	Parents as Teachers	621,500	1,030,121	1,234,425	1,312,902	1,369,354	3.676
5332	Career Education	27 570	10.050	42.465	-	_	
		37,570	10,050	42,400	-	-	
5333	Food Service	-	-	-	-	-	
5366	MO DNR Energy Loan	-	-	-	-	-	
5359	Career Educ Enhancement Grant	-	-	-	-	-	
5369	Residential Placement/Excess Cost		-		-	-	
5381	High Need FundSpecial Education	1,399,127	1,790,264	2,072,629	1,235,000	1,400,000	13.4%
5397	Other State	-	-	-	-	-	
	Total State	60,699,759	58,504,349	66,217,244	66,145,817	73,091,936	10.5%
	Federal:						
5412	Medicaid	-	-	-	-	-	
5428, 5429	Basic Formula - Jobs Bill	-	-	-	-	-	
5437, 5438, 5441	Individuals with Disabilities (IDEA)	2,291,156	2,190,506	1,528,254	4,256,793	4,256,793	0.0%
5442	Early Childhood Special Education	179,720	303,236	379,346	650,000	-	-100.0%
5445	School Lunch Program	-	-	-	-	-	
5446	School Breakfast Program	-	-	-	-	-	
5447	Special Milk Program	-	-	-	-	-	
5448	After School Snack Program	-	-	-	-	-	
5451, 5452	Title I	765,352	522,200	313,013	811,100	387,558	-52.2%
5427, 5455-5499		144.338	87.685	56.105	188,161	125,272	-33.4%
,	Total Federal	3,380,566	3,103,626	2,276,718	5,906,054	4,769,623	-19.2%
	Other:	3,000,000	3,,.20	_,	2,000,001	.,,,	10.270
5631	Net Insurance Recovery	_	_	_	_	_	
5611, 5692	Sale/Refunding of Bonds	_		_	_	_	
5641, 5651	Sale of School Buses/Property	-	_ [	-	_	_	
	Tuition from Other Districts	-	-	-	-	_	
58xx		-	-	-	-	-	
	Total Other		-	-	-	-	0.50/
	Total Revenues	94,690,567	94,252,288	100,050,233	104,391,542	111,164,938	6.5%



# REVENUES BY OBJECT CAPITAL PROJECTS FUND

Object Code	Title	2015-2016 Actual	2016-2017 Actual	2017-2018 Actual	2018-2019 Budget	2019-2020 Budget	% Change
_	Local:				_	_	
5111	Current Taxes	10,491,940	11,211,246	11,876,375	12,521,509	13,281,985	6.1%
5112	Delinguent Taxes	433,355	502,900	736,511	470,508	559,695	19.0%
5113	Prop C Sales Taxes	-	-	-	-	-	
5114	Financial Institution Taxes	112,415	199,696	293,490	100,000	75,000	-25.0%
5115	M & M (Surcharge Taxes)	´-	_	-	´-	· -	
5116	In Lieu of Tax	281,985	249,133	240,947	220,822	215,991	-2.2%
5141-5143	Earnings on Investments	31,735	41,044	188,471	4,727,607	880,000	-81.4%
5151-5161	Food Service - Program	-	-	-	-	-	
5165	Food Service - Non-Program	_	_	_	_	_	
5171-5179	Student Activities	_	_	_	_	_	
5181	Community Services	_	_		_	_	
5191-5198	Other Local	3	_	6,051,875	_	_	
3191-3196	Total Local	11,351,433	12,204,019	19,387,668	18,040,446	15,012,671	-16.8%
	County:	11,351,433	12,204,019	19,307,000	10,040,440	15,012,671	-10.676
5211	Fines/Forfeitures/Escheats						
-		242.042	242 505	200 454	200.000	200,000	0.00/
5221	State Assessed Utility Taxes	312,843	312,565	266,154	308,000	308,000	0.0%
	Total County	312,843	312,565	266,154	308,000	308,000	0.0%
	State:						
5311	Basic Formula	-	-	-	-	-	
5312	Transportation Aid	<del>-</del>					
5314	Early Childhood Special Education	500,000	590,945	500,000	500,000	500,000	0.0%
5319	Classroom Trust	-	3,775,000	-	-	-	
5324	Parents as Teachers	-	-	-	-	-	
5332	Career Education	4,648	37,148	3,665	-	-	
5333	Food Service	-	-	-	-	-	
5366	MO DNR Energy Loan	-	-	-	-	3,073,831	
5359	Career Educ Enhancement Grant	52,301	98,178	185,450	-	-	
5369	Residential Placement/Excess Cost	-	-	-	-	-	
5381	High Need FundSpecial Education	-	-	-	-	-	
5397	Other State	-	-	-	-	-	
	Total State	556,949	4,501,271	689,115	500,000	3,573,831	614.8%
	Federal:						
5412	Medicaid	_	-	-	-	-	
5428, 5429	Basic Formula - Jobs Bill	-	_	-	-	-	
	Individuals with Disabilities (IDEA)	23,519	13,222	4,722	-	_	
5442	Early Childhood Special Education	_	_	-	-	_	
5445	School Lunch Program	_	_	_	_	_	
5446	School Breakfast Program	_	_	-	_	_	
5447	Special Milk Program	_	_	_	_	_	
5448	After School Snack Program	_	_	_	_	_	
5451, 5452	Title I	_	_	_	_	_	
5455-5499	Other Federal	_	_	_	_	_	
U-100-0400	Total Federal	23,519	13,222	4,722			
	Other:	23,319	13,222	4,122	-	-	
5631	Net Insurance Recovery						
5611, 5692	Sale/Refunding of Bonds	_	-	-	125,000,000	-	-100.0%
5641, 5651	Sale of School Buses/Property	27 007	12.060		120,000,000	-	-100.0%
		27,887	13,068	103,483	-	-	
58xx	Tuition from Other Districts	07.007	42.000	400 400	425 000 000	-	100.00/
	Total Other	27,887	13,068	103,483	125,000,000	-	-100.0%
	Total Revenues	12,272,631	17,044,145	20,451,141	143,848,446	18,894,502	-86.9%



# REVENUES BY OBJECT DEBT SERVICE FUND

		2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	%
Object Code	Title	Actual	Actual	Acutal	Budget	Budget	Change
Object Code	Local:	Actual	Actual	Acutui	Buaget	Dauget	Onunge
5111	Current Taxes	14,234,752	15,416,706	17,065,296	17,992,297	20,054,462	11.5%
5112	Delinquent Taxes	587,946	772,365	1,058,300	676,078	845,085	25.0%
5113	Prop C Sales Taxes	-	772,000	-	-	-	20.070
5114	Financial Institution Taxes	_	_	_	_	_	
5115	M & M (Surcharge Taxes)	_	_	_	_	_	
5116	In Lieu of Tax	382,533	342,593	343,573	317,301	326,125	2.8%
5141-5143	Earnings on Investments	5,542,413	100,426	1,635,356	3,718,990	484,000	-87.0%
5151-5161	Food Service - Program	5,542,415	100,420	1,000,000	3,7 10,330		-07.070
5165	Food Service - Non-Program			_	_		
5171-5179	Student Activities	_	-	_	_	-	
5171-5179		-	-	-	-	-	
	Community Services	40.400	-	_	_	-	
5191-5198	Other Local Total Local	12,468 <b>20,760,112</b>	16,632,090	- 20 402 E26	22,704,666	- 24 700 672	4 40/
	County:	20,760,112	16,632,090	20,102,526	22,704,666	21,709,672	-4.4%
5211	Fines/Forfeitures/Escheats						
		406.053	407 600	407.644	404.000	401,000	0.00/
5221	State Assessed Utility Taxes Total County	406,853 <b>406,853</b>	407,688 <b>407,688</b>	427,641 <b>427,641</b>	401,000 <b>401,000</b>	401,000	0.0% 0.0%
	State:	400,000	407,000	427,041	401,000	401,000	0.0%
E211	Basic Formula						
5311		-	-	_	_	-	
5312	Transportation Aid	-	-	_	_	-	
5314	Early Childhood Special Education		-				0.00/
5319	Classroom Trust	3,775,000	-	3,775,000	3,775,000	3,775,000	0.0%
5324	Parents as Teachers	-	-	-	-	-	
5332	Career Education	-	-	-	-	-	
5333	Food Service	-	-	-	-	-	
5359	Career Educ Enhancement Grant	-	-	-	-	-	
5369	Residential Placement/Excess Cost	-	-	-	-	-	
5381	High Need Fund-Special Education	-	-	-	-	-	
5397	Other State	<u>-</u>	-	<u> </u>	<u> </u>	<u>-</u>	
	Total State	3,775,000	-	3,775,000	3,775,000	3,775,000	0.0%
	Federal:						
5412	Medicaid	-	-	-	-	-	
5428, 5429	Basic Formula - Jobs Bill	-	-	-	-	-	
5437, 5438, 5441	Individuals with Disabilities (IDEA)	-	-	-	-	-	
5442	Early Childhood Special Education	-	-	-	-	-	
5445	School Lunch Program	-	-	-	-	-	
5446	School Breakfast Program	-	-	-	-	-	
5447	Special Milk Program	-	-	-	-	-	
5448	After School Snack Program			-	-	-	
5451, 5452	Title I	-	-	-	-	-	
5455-5499	Other Federal	282,789	283,400	141,623	150,000	150,000	0.0%
	Total Federal	282,789	283,400	141,623	150,000	150,000	0.0%
	Other:						
5631	Net Insurance Recovery	-	-	-	-	-	
5611, 5692	Sale/Refunding of Bonds	29,336,393	-	11,075,000	32,290,000	-	-100.0%
5641, 5651	Sale of School Buses/Property	-	-	-	-	-	
58xx	Tuition from Other Districts	-	-	-	-	-	
	Total Other	29,336,393	-	11,075,000	32,290,000	-	-100.0%
	Total Revenues	54,561,146	17,323,178	35,521,789	59,320,666	26,035,672	-56.1%



# EXPENDITURES BY OBJECT GENERAL AND TEACHERS' FUNDS SALARIES AND BENEFITS

Object		2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	%
Code	Title	Actual	Actual	Actual	Budget	Budget	Change
	Certified Salaries:						
6111, 6112	Regular Salaries	65,261,590	70,119,189	75,540,818	83,050,090	87,238,348	5.0%
6121	Substitute Salaries	1,288,812	1,384,340	1,360,688	1,552,169	1,890,676	21.8%
6131	Extra Duty Pay	2,038,816	2,140,213	2,259,704	2,534,823	2,572,260	1.5%
6141	Sick Leave Salaries	176,165	155,653	122,790	130,000	110,000	-15.4%
	Total Certified Salaries	68,765,383	73,799,395	79,283,999	87,267,082	91,811,284	5.2%
	Non-Certified Salaries:						
6151-6159	Regular Salaries	24,183,614	26,229,390	28,541,685	29,420,821	31,128,328	5.8%
6161	Substitute Salaries	1,042,029	1,026,635	1,345,614	1,295,098	1,322,591	2.1%
6162	Extra Duty Pay	87,196	94,601	-	-	-	
6171	Sick Leave Salaries	133,762	336,080	389,943	202,329	399,808	97.6%
6181	Referral Bonus	657	1,092	-	-	-	
	Total Non-Certified Salaries	25,447,258	27,687,798	30,277,243	30,918,249	32,850,727	6.3%
	Benefits:						
6211	Certified Retirement	11,045,277	11,837,807	12,752,179	13,604,266	14,638,921	7.6%
6221	Non-Certified Retirement	1,851,877	2,045,372	2,267,949	2,612,945	2,734,949	4.7%
6231	OASDI	1,641,988	1,787,440	1,940,256	2,248,789	2,326,233	3.4%
6232	Medicare	1,321,861	1,424,071	1,535,190	1,722,642	1,811,721	5.2%
6241-6291	Employee Insurance	14,954,728	16,295,329	17,989,914	19,737,250	22,190,856	12.4%
	Total Benefits	30,815,731	33,390,019	36,485,488	39,925,892	43,702,680	9.5%
	Total Salaries and Benefits	125,028,372	134,877,212	146,046,729	158,111,223	168,364,692	6.5%

#### Items to Note for FY20 Budget

- District enrollment is projected to increase by approximately 400 students District-wide.
- Class sizes are expected to remain near current averages with the addition of appropriate staff. Class sizes are below the maximum standard established by the Missouri Department of Education.
- The number of certified staff members is budgeted to increase by 57.32 full time equivalents.
- The number of support staff members is budgeted to increase by 18.0 full time equivalents.
- Salary increases for current staff members.
- An increase in benefits by 9.5% due to additional staff and an increase in medical insurance benefits.
- The District does not recognize an obligation for retiree health insurance as all premiums are fully paid by retirees.



## EXPENDITURES BY OBJECT GENERAL AND TEACHERS' FUNDS OTHER EXPENDITURES

Object		2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	%
Code	Title	Actual	Actual	Actual	Budget	Budget	Change
	Purchased Services:						
6311	Tuition	2,301,849	1,537,345	1,822,078	2,762,126	3,221,129	16.6%
6312-6314	Professional Services	2,087,097	1,708,250	1,793,922	2,302,138	2,502,255	8.7%
6315	Audit Services	10,465	11,000	11,000	11,000	11,000	0.0%
6316,18,19	Technical Services	598,389	1,497,403	1,694,662	1,937,512	1,949,720	0.6%
6317	Legal Services	179,133	179,847	103,625	190,000	180,000	-5.3%
6330-6339	Property Services	1,754,811	1,921,241	2,027,484	2,474,754	2,562,360	3.5%
6341	Contracted Transportation	108,392	81,756	149,973	309,000	268,000	-13.3%
6343-6349	Travel	429,638	594,594	570,603	1,156,647	1,198,277	3.6%
6351	Property Insurance	567,935	566,858	634,650	677,744	677,750	0.0%
6352	Liability Insurance	627,057	599,416	660,342	598,048	879,000	47.0%
6353	Fidelity Premium	1,026	1,025	1,379	1,728	1,800	4.2%
6359	Judgments Against LEA	-	94,928	-	-	-	
6360-6398	Other Purchased Services	883,606	1,005,941	1,015,989	1,378,475	1,437,583	4.3%
	Total Purchased Services	9,549,397	9,799,604	10,485,706	13,799,171	14,888,874	7.9%
	Materials and Supplies:						
641x	General Supplies	8,085,178	8,899,970	8,896,206	10,324,673	9,559,751	-7.4%
643x	Regular Textbooks	1,005,655	1,037,608	1,468,852	3,003,000	926,300	-69.2%
644x	Library Books	336,226	301,863	529,789	338,996	334,634	-1.3%
645x	Periodicals	31,732	33,464	34,938	40,276	44,519	10.5%
6471	Food Service - Food Only	2,509,202	2,418,034	2,439,733	2,837,000	2,895,500	2.1%
648x	Energy Supplies/Service	3,386,570	3,709,415	4,107,295	4,474,303	4,593,000	2.7%
649x	Other Supplies	150,885	147,200	79,537	67,000	45,000	-32.8%
	Total Materials and Supplies	15,505,447	16,547,554	17,556,350	21,085,247	18,398,704	-12.7%
	Total Other Expenditures	25,054,844	26,347,158	28,042,056	34,884,418	33,287,578	-4.6%

#### Items to Note for FY20 Budget

- Some supply accounts were decreased for FY20. This was mainly due to one-time curriculum purchases in FY19.
- Purchased Service accounts are increasing due to various needs throughout the district.
- The budgets for major maintenance repair projects will increase slightly.
- The Food Service Food account is expected to increase slightly.



# INFORMATIONAL SECTION



2019-2020 Annual Budget



#### **DEBT OBLIGATION**

The District has \$251,751,393 in general obligation debt as of July 1, 2019. This debt is serviced by the preliminary debt service tax levy of \$0.9304 per \$100 of assessed value. The debt service fund is expected to have a balance of \$26.4 million at the end of the fiscal year. Included in this total is the \$125 million no tax increase bond issue that was approved by voters in April of 2018. The bond issue will provide facilities for the increasing student enrollment

#### BOND AMORTIZATION SCHEDULE

	September 1 Interest	March 1 Interest	March 1 Principal	Total
FISCAL YEAR	Payment	Payment	Payment	Payments
2020	6,107,299	4,674,557	10,871,508	21,653,364
2021	4,333,340	5,150,209	11,218,131	20,701,680
2022	4,160,170	4,160,170	13,200,000	21,520,340
2023	3,898,984	3,898,984	14,190,000	21,987,968
2024	3,609,034	3,609,034	15,355,000	22,573,068
2025	3,361,300	6,804,325	10,726,975	20,892,600
2026	3,152,350	4,741,908	13,480,443	21,374,700
2027	2,976,450	5,817,819	13,023,631	21,817,900
2028	2,839,700	4,764,124	14,835,576	22,439,400
2029	2,598,450	3,673,321	16,000,130	22,271,900
2030	2,320,750	2,320,750	11,250,000	15,891,500
2031	2,152,000	2,152,000	11,650,000	15,954,000
2032	1,919,000	1,919,000	12,100,000	15,938,000
2033	1,677,000	1,677,000	12,600,000	15,954,000
2034	1,425,000	1,425,000	13,150,000	16,000,000
2035	1,162,000	1,162,000	13,650,000	15,974,000
2036	889,000	889,000	14,250,000	16,028,000
2037	604,000	604,000	14,800,000	16,008,000
2038	308,000	308,000	15,400,000	16,016,000
TOTALS	\$49,493,827	\$59,751,200	\$251,751,393	\$360,996,419



#### SCHEDULE OF OUTSTANDING BOND PRINCIPAL

Fiscal Year-Beg Balance	2009 C	2011	2013	2014	2015	2016	2017	2018	TOTAL
	2009 C				2013		2017		
2020		300,000	2,950,000	4,430,000		131,508		3,060,000	10,871,508
2021	1,780,000	3,100,000	3,470,000			603,131		2,265,000	11,218,131
2022	1,820,000	3,125,000	3,955,000					4,300,000	13,200,000
2023	2,075,000		4,245,000					7,870,000	14,190,000
2024	3,510,000		7,135,000					4,710,000	15,355,000
2025			7,235,000			921,975		2,570,000	10,726,975
2026			4,920,000			5,160,443		3,400,000	13,480,443
2027						7,553,631		5,470,000	13,023,631
2028					8,465,000	4,385,576		1,985,000	14,835,576
2029						2,115,130	11,075,000	2,810,000	16,000,130
2030								11,250,000	11,250,000
2031								11,650,000	11,650,000
2032								12,100,000	12,100,000
2033								12,600,000	12,600,000
2034								13,150,000	13,150,000
2035								13,650,000	13,650,000
2036								14,250,000	14,250,000
2037								14,800,000	14,800,000
2038								15,400,000	15,400,000
TOTALS	9,185,000	6,525,000	33,910,000	4,430,000	8,465,000	20,871,393	11,075,000	157,290,000	251,751,393



#### CERTIFICATES OF PARTICIPATION

In April 2011 voters approved a 30 cent levy increase (Prop 3) to fund additional facility construction throughout the District. The District issued \$30 million in Certificates of Participation in August 2011 and another \$32 million in August 2012 to fund the projects. Voters approved a 25 cent levy increase (Prop E) for facility construction in April 2015. The District issued \$30 million in Certificates of Participation for Prop E in FY16. The remaining \$20 million was issued in FY17. These are temporary levies that have 20 year expiration dates. The payment schedule for the issued Certificates is contained in the following table.

#### CERTIFICATES OF PARTICIPATION PAYMENT SCHEDULE

510.0A1. \/5 : 5	October 1 Interest	April 1 Interest	April 1 Principal	Total
FISCAL YEAR	Payment	Payment	Payment	Payments
2020	1,649,984	1,645,062	5,501,000	8,796,045
2021	1,553,890	1,553,890	5,702,000	8,809,779
2022	1,450,731	1,450,731	5,919,000	8,820,461
2023	1,337,038	1,337,038	6,151,000	8,825,076
2024	1,218,619	1,218,619	6,388,000	8,825,239
2025	1,095,382	1,095,382	6,633,000	8,823,763
2026	974,609	974,609	6,883,000	8,832,218
2027	849,126	849,126	7,095,000	8,793,253
2028	762,318	762,318	7,281,000	8,805,635
2029	664,988	664,988	7,506,000	8,835,975
2030	533,312	533,312	7,779,000	8,845,625
2031	396,674	396,674	8,026,000	8,819,348
2032	285,006	285,006	3,695,000	4,265,013
2033	215,819	215,819	3,840,000	4,271,638
2034	142,684	142,684	3,990,000	4,275,369
2035	66,047	66,047	4,130,000	4,262,094
TOTALS	\$13,196,226	\$13,191,304	\$96,519,000	\$122,906,531



#### PROPERTY TAXES

# ASSESSED VALUE / MARKET VALUE HISTORY OF TAXABLE PROPERTY

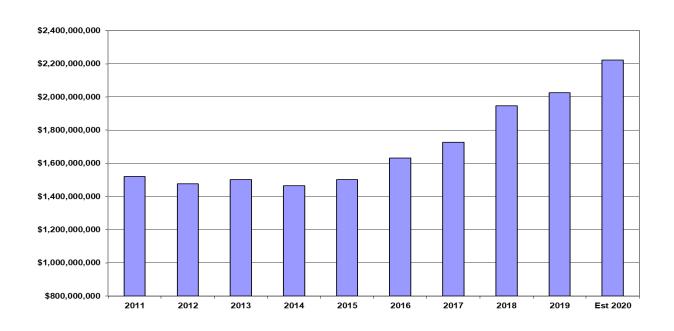
	Assessed	% Increase		Assessed vs.
Fiscal Year	Value	(Decrease)	Market Value	Market Ratio
2011	\$1,519,900,195	0.93%	\$6,914,867,427	21.98%
2012	\$1,476,024,277	-2.89%	\$6,675,395,400	22.11%
2013	\$1,501,010,846	1.69%	\$6,776,709,461	22.15%
2014	\$1,465,943,345	-2.34%	\$6,641,175,270	22.07%
2015	\$1,500,880,613	2.38%	\$6,783,095,507	22.13%
2016	\$1,630,683,877	8.65%	\$7,407,326,655	22.01%
2017	\$1,727,114,927	5.91%	\$9,017,318,158	19.15%
2018	\$1,946,271,226	12.69%	\$8,852,503,508	21.99%
2019	\$2,024,469,310	4.02%	\$9,203,605,203	22.00%
Est 2020	\$2,222,130,547	9.76%	\$10,169,266,902	21.85%

Note: Assessed valuations are based on December 31 values of previous calendar year.





#### ASSESSED VALUE HISTORY







#### PROPERTY TAX MARKET VALUE ESTIMATIONS

Personal			
Fiscal Year	Assessed Value Asse	ssment Rate	Market Value
2011	\$216,305,996	33.33%	\$648,982,886
2012	\$232,850,579	33.33%	\$698,621,599
2013	\$248,266,956	33.33%	\$744,875,356
2014	\$243,301,617	33.33%	\$729,977,849
2015	\$244,064,787	33.33%	\$732,267,588
2016	\$266,011,555	33.33%	\$798,114,476
2017	\$300,361,701	33.33%	\$901,175,221
2018	\$334,798,333	33.33%	\$1,004,495,449
2019	\$361,248,489	33.33%	\$1,083,853,852
Est 2020	\$361,248,489	33.33%	\$1,083,853,852

Commercial			
Fiscal Year	Assessed Value A	Assessment Rate	Market Value
2011	\$290,989,519	32.00%	\$909,342,247
2012	\$276,820,078	32.00%	\$865,062,744
2013	\$274,432,961	32.00%	\$857,603,003
2014	\$268,944,302	32.00%	\$840,450,944
2015	\$274,121,748	32.00%	\$856,630,463
2016	\$276,852,621	32.00%	\$865,164,441
2017	\$284,552,007	32.00%	\$889,225,022
2018	\$304,057,503	32.00%	\$950,179,697
2019	\$303,898,679	32.00%	\$949,683,372
Est 2020	\$339,683,756	32.00%	\$1,061,511,739
<u> </u>	·	<u> </u>	<u> </u>

Residential			
Fiscal Year	Assessed Value As	ssessment Rate	Market Value
2011	\$1,003,796,070	19.00%	\$5,283,137,211
2012	\$958,002,510	19.00%	\$5,042,118,474
2013	\$970,094,391	19.00%	\$5,105,759,953
2014	\$950,692,503	19.00%	\$5,003,644,753
2015	\$975,488,183	19.00%	\$5,134,148,332
2016	\$1,081,735,068	19.00%	\$5,693,342,463
2017	\$1,364,932,225	19.00%	\$7,183,853,816
2018	\$1,301,978,492	19.00%	\$6,852,518,379
2019	\$1,354,195,101	19.00%	\$7,127,342,637
Est 2020	\$1,515,467,535	19.00%	\$7,976,144,919

Agricultural			
Fiscal Year	Assessed Value Asse	ssment Rate	Market Value
2011	\$8,808,610	12.00%	\$73,405,083
2012	\$8,351,110	12.00%	\$69,592,583
2013	\$8,216,538	12.00%	\$68,471,150
2014	\$8,052,207	12.00%	\$67,101,725
2015	\$7,205,895	12.00%	\$60,049,125
2016	\$6,084,633	12.00%	\$50,705,275
2017	\$5,167,692	12.00%	\$43,064,100
2018	\$5,437,198	12.00%	\$45,309,983
2019	\$5,127,041	12.00%	\$42,725,342
Est 2020	\$5,730,767	12.00%	\$47,756,392

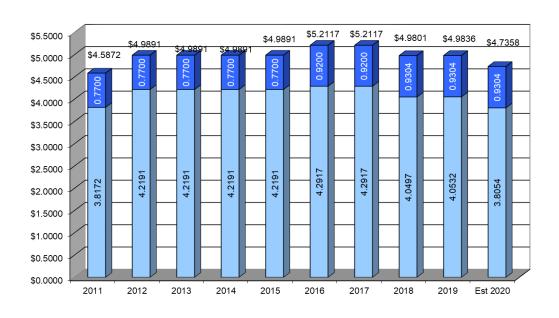


#### PROPERTY TAX RATE BREAKDOWN BY FUND

(PER \$100 ASSESSED VALUATION)

	·		Capital	Total	Debt	
Fiscal Year	General	Teachers'	<b>Projects</b>	Operating	Service	Total Levy
2011	2.0472	1.6300	0.1400	3.8172	0.7700	\$4.5872
2012	2.3491	1.4300	0.4400	4.2191	0.7700	\$4.9891
2013	2.4491	1.3300	0.4400	4.2191	0.7700	\$4.9891
2014	2.3491	1.4300	0.4400	4.2191	0.7700	\$4.9891
2015	2.4491	1.3300	0.4400	4.2191	0.7700	\$4.9891
2016	2.2836	1.3300	0.6781	4.2917	0.9200	\$5.2117
2017	2.2836	1.3300	0.6781	4.2917	0.9200	\$5.2117
2018	2.3022	1.1000	0.6475	4.0497	0.9304	\$4.9801
2019	2.3057	1.1000	0.6475	4.0532	0.9304	\$4.9836
Est 2020	2.1892	1.0000	0.6162	3.8054	0.9304	\$4.7358

#### PROPERTY TAX RATE HISTORY



Fiscal Year

■Total Operating ■ Debt Service

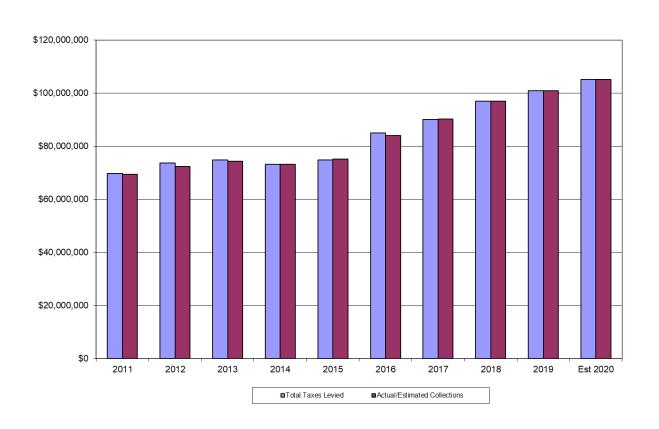


#### PROPERTY TAX LEVY AND COLLECTIONS

	Total Levy	Assessed	Total Taxes	Actual/Estimated	% of Levy
Fiscal Year	(Rate)	Value	Levied	Collections	Collected
2011	\$4.5872	\$1,519,900,195	\$69,720,862	\$69,357,825	99.48%
2012	\$4.9891	\$1,476,024,277	\$73,640,327	\$72,414,660	98.34%
2013	\$4.9891	\$1,501,010,846	\$74,886,932	\$74,338,870	99.27%
2014	\$4.9891	\$1,465,943,345	\$73,137,379	\$73,136,976	100.00%
2015	\$4.9891	\$1,500,880,613	\$74,880,435	\$75,234,691	100.47%
2016	\$5.2117	\$1,630,683,877	\$84,986,352	\$83,968,973	98.80%
2017	\$5.2117	\$1,727,114,927	\$90,012,049	\$90,229,607	100.24%
2018	\$4.9801	\$1,946,271,226	\$96,926,253	\$97,009,159	100.09%
2019	\$4.9836	\$2,024,469,310	\$100,891,453	\$100,891,453	100.00%
Est 2020	\$4.7358	\$2,222,130,547	\$105,235,658	\$105,235,658	100.00%

Equation = Assessed Valuation / 100 X Tax Lew

#### PROPERTY TAX LEVY AND COLLECTIONS





#### PROPERTY TAX IMPACT ON PROPERTY OWNERS

	Market Value of	Assessment	Assessed	Tax Levy	Property	Cummulative
Fiscal Year	Property	Rate	Value	Rate	Tax Due	Change
		F	Personal			
2011	\$100,000	33.33%	\$33,333	\$4.5872	\$1,529	\$80.87
2012	\$100,000	33.33%	\$33,333	\$4.9891	\$1,663	\$214.83
2013	\$100,000	33.33%	\$33,333	\$4.9891	\$1,663	\$214.83
2014	\$100,000	33.33%	\$33,333	\$4.9891	\$1,663	\$214.83
2015	\$100,000	33.33%	\$33,333	\$4.9891	\$1,663	\$214.83
2016	\$100,000	33.33%	\$33,333	\$5.2117	\$1,737	\$289.03
2017	\$100,000	33.33%	\$33,330	\$5.2117	\$1,737	\$288.86
2018	\$100,000	33.33%	\$33,330	\$4.9801	\$1,660	\$211.67
2019	\$100,000	33.33%	\$33,330	\$4.9836	\$1,661	\$212.84
Est 2020	\$100,000	33.33%	\$33,330	\$4.7358	\$1,578	\$130.24

	Market Value of	Assessment	Assessed	Tax Levy	Property	Cummulative
Fiscal Year	Property	Rate	Value	Rate	Tax Due	Change
		R	esidential			
2011	\$100,000	19.00%	\$19,000	\$4.5872	\$872	\$46.09
2012	\$100,000	19.00%	\$19,000	\$4.9891	\$948	\$122.46
2013	\$100,000	19.00%	\$19,000	\$4.9891	\$948	\$122.46
2014	\$100,000	19.00%	\$19,000	\$4.9891	\$948	\$122.46
2015	\$100,000	19.00%	\$19,000	\$4.9891	\$948	\$122.46
2016	\$100,000	19.00%	\$19,000	\$5.2117	\$990	\$164.75
2017	\$100,000	19.00%	\$19,000	\$5.2117	\$990	\$164.75
2018	\$100,000	19.00%	\$19,000	\$4.9801	\$946	\$120.75
2019	\$100,000	19.00%	\$19,000	\$4.9836	\$947	\$121.41
Est 2020	\$100,000	19.00%	\$19,000	\$4.7358	\$900	\$74.33

	Market Value of	Assessment	Assessed	Tax Levy	Property	Cummulative
Fiscal Year	Property	Rate	Value	Rate	Tax Due	Change
		Co	ommercial			
2011	\$100,000	32.00%	\$32,000	\$4.5872	\$1,468	\$77.63
2012	\$100,000	32.00%	\$32,000	\$4.9891	\$1,597	\$206.24
2013	\$100,000	32.00%	\$32,000	\$4.9891	\$1,597	\$206.24
2014	\$100,000	32.00%	\$32,000	\$4.9891	\$1,597	\$206.24
2015	\$100,000	32.00%	\$32,000	\$4.9891	\$1,597	\$206.24
2016	\$100,000	32.00%	\$32,000	\$5.2117	\$1,668	\$277.47
2017	\$100,000	32.00%	\$32,000	\$5.2117	\$1,668	\$277.47
2018	\$100,000	32.00%	\$32,000	\$4.9801	\$1,594	\$203.36
2019	\$100,000	32.00%	\$32,000	\$4.9836	\$1,595	\$204.48
Est 2020	\$100,000	32.00%	\$32,000	\$4.7358	\$1,515	\$125.18

	Market Value of	Assessment	Assessed	Tax Levy	Property	Cummulative
Fiscal Year	Property	Rate	Value	Rate	Tax Due	Change
		A	gricultural			
2011	\$100,000	12.00%	\$12,000	\$4.5872	\$550	\$29.11
2012	\$100,000	12.00%	\$12,000	\$4.9891	\$599	\$77.34
2013	\$100,000	12.00%	\$12,000	\$4.9891	\$599	\$77.34
2014	\$100,000	12.00%	\$12,000	\$4.9891	\$599	\$77.34
2015	\$100,000	12.00%	\$12,000	\$4.9891	\$599	\$77.34
2016	\$100,000	12.00%	\$12,000	\$5.2117	\$625	\$104.05
2017	\$100,000	12.00%	\$12,000	\$5.2117	\$625	\$104.05
2018	\$100,000	12.00%	\$12,000	\$4.9801	\$598	\$76.26
2019	\$100,000	12.00%	\$12,000	\$4.9836	\$598	\$76.68
Est 2020	\$100,000	12.00%	\$12,000	\$4.7358	\$568	\$46.94



#### BUDGET PROJECTIONS FOR FISCAL YEARS

#### 2020-2023

Budget forecasts help in the planning for the sources and uses of District funds. Establishing and revising multi-year projections is part of the regular budget process, ensuring that major budget decisions are educated by long-range impact analysis. Forecasting relies on a large number of assumptions based on reasonable expectations of future activity. However, many variables can change by significant amounts based on factors beyond the control of the District, potentially impacting forecasts in significant ways. The following assumptions are used to generate the budget projections.

#### **ALL FUNDS**

- Local revenues from are projected to increase in following years at a rate of 2.9-4.2% per year due to new construction, increased assessed values in the District and increased enrollment.
- County revenues are expected to increase approximately 1.0% each year.
- State revenues will increase each year consistent with the continued enrollment growth and the other provisions of the state funding formula. At this time reductions are not expected, but a reduced level of funding in the future could be a possibility.
- Federal revenues are expected to increase modestly consistent with student enrollment growth within the District.
- Non-salary expenses for Purchased Services are forecasted at approximately 1.5% growth rate each year while. Supplies are estimated to increase approximately 2.5-5.0% each year to accommodate enrollment growth and inflationary pressures.

#### **GENERAL AND TEACHERS' FUNDS**

- The projections are based on a total average salary spending increase of approximately 3.5% each year. This includes new positions needed to support enrollment growth. Actual salary increases for existing staff will be determined through the negotiation process. These projections are very conservative. Due to the additional positions that need to be added each year the cost of a raise for district employees has become more and more costly. The district's salary structure for all employee groups is lagging behind surrounding districts. The district has not had an operating tax rate increase since 2004. An increase to the tax rate will need to be considered in FY20.
- Benefits are projected to increase 3.5% 5.0% each year. This allows for an increase due to new positions and a possible increase in health care costs. If medical insurance rates continue to increase the district may need to consider a change in the benefit plan to mitigate the increase in cost.



#### **CAPITAL PROJECTS FUND**

- The fund includes anticipated revenues and payments to implement the Proposition 3 and Proposition E projects financed through lease-purchase.
- All capital projects are budgeted in this area. This includes items such as asphalt repair, roof repair, and HVAC needs.
- This area will see a large decrease in FY21 due to the completion of several of the Prop E construction projects.

#### **DEBT SERVICE FUND**

• The Debt Service levy is projected to be at \$0.9304. The projections assume no additional debt is issued during the next three years.







#### BUDGET FORECASTS REVENUES BY SOURCE, EXPENDITURES BY OBJECT ALL FUNDS

	2019-2020	2020-2021	2021-2022	2022-2023
	Budget	Forecast	Forecast	Forecast
Revenues:	_			
Local	138,924,003	143,012,762	150,097,521	156,396,054
County	3,226,000	3,256,000	3,289,000	3,319,000
State	93,508,129	95,081,161	99,421,539	104,516,646
Federal	7,824,017	7,902,105	8,070,229	8,214,653
Other	120,000	120,000	120,000	120,000
Total Revenues	243,602,149	249,372,028	260,998,288	272,566,353
Expenditures:	-			
Salaries	124,662,011	128,952,888	134,111,004	138,804,889
Benefits	43,702,680	45,342,542	47,491,171	49,776,974
Purchased Services	14,888,874	15,132,479	15,326,955	15,522,321
Supplies	18,398,704	19,398,704	19,898,704	20,398,704
Capital Outlay	100,240,706	51,362,758	12,400,000	12,562,000
Other	15,000	15,075	15,150	15,226
Debt Service	25,712,847	20,711,680	21,530,340	21,997,968
Total Expenditures	327,620,823	280,916,126	250,773,325	259,078,082
Yearly Increase (Decrease)	(84,018,674)	(31,544,097)	10,224,964	13,488,271
Fund Balance - July 1	202,484,991	118,466,317	86,922,220	97,147,184
Fund Balance - June 30	118,466,317	86,922,220	97,147,184	110,635,455





#### BUDGET FORECASTS REVENUES BY SOURCE, EXPENDITURES BY OBJECT GENERAL, TEACHERS', AND CAPITAL PROJECTS FUNDS

	2019-2020	2020-2021	2021-2022	2022-2023
	Budget	Forecast	Forecast	Forecast
Revenues:				
Local	117,214,331	120,651,800	126,730,315	131,860,488
County	2,825,000	2,855,000	2,888,000	2,918,000
State	89,733,129	91,306,161	95,646,539	100,741,646
Federal	7,674,017	7,752,105	7,920,229	8,064,653
Other	120,000	120,000	120,000	120,000
Total Revenues	217,566,477	222,685,066	233,305,083	243,704,787
Expenditures:				
Salaries	124,662,011	128,952,888	134,111,004	138,804,889
Benefits	43,702,680	45,342,542	47,491,171	49,776,974
Purchased Services	14,888,874	15,132,479	15,326,955	15,522,321
Supplies	18,398,704	19,398,704	19,898,704	20,398,704
Capital Outlay	100,240,706	51,362,758	12,400,000	12,562,000
Other	15,000	15,075	15,150	15,226
Debt Service	4,049,483	4,122,167	4,118,980	4,115,158
Total Expenditures	305,957,458	264,326,613	233,361,965	241,195,273
Yearly Increase (Decrease)	(88,390,981)	(41,641,547)	(56,882)	2,509,515
Fund Balance - July 1	180,474,777	92,083,795	50,442,249	50,385,367
Fund Balance - June 30	92,083,796	50,442,249	50,385,367	52,894,882





#### BUDGET FORECASTS REVENUES BY SOURCE, EXPENDITURES BY OBJECT GENERAL AND TEACHERS' FUNDS

	2019-2020	2020-2021	2021-2022	2022-2023
	Budget	Forecast	Forecast	Forecast
Revenues:	_			
Local	102,201,660	105,939,800	111,404,315	115,860,488
County	2,517,000	2,547,000	2,580,000	2,610,000
State	86,159,298	90,806,161	95,146,539	100,241,646
Federal	7,674,017	7,752,105	7,920,229	8,064,653
Other	120,000	120,000	120,000	120,000
Total Revenues	198,671,975	207,165,066	217,171,083	226,896,787
Expenditures:				
Salaries	124,662,011	128,952,888	134,111,004	138,804,889
Benefits	43,702,680	45,342,542	47,491,171	49,776,974
Purchased Services	14,888,874	15,132,479	15,326,955	15,522,321
Supplies	18,398,704	19,398,704	19,898,704	20,398,704
Capital Outlay	-	-	-	-
Other	-	-	-	-
Debt Service	-	-	-	-
Total Expenditures	201,652,269	208,826,613	216,827,834	224,502,888
Yearly Increase (Decrease)	(2,980,294)	(1,661,546)	343,249	2,393,899
Fund Balance - July 1	52,431,954	49,451,660	47,790,114	48,133,363
Transfers - Out	-	-	-	-
Fund Balance - June 30	49,451,660	47,790,114	48,133,363	50,527,262





#### BUDGET FORECASTS REVENUES BY SOURCE, EXPENDITURES BY OBJECT GENERAL FUND

	2019-2020	2020-2021	2021-2022	2022-2023
	Budget	Forecast	Forecast	Forecast
Revenues:				
Local	69,985,281	72,434,766	76,056,504	79,098,764
County	1,430,000	1,460,000	1,490,000	1,520,000
State	13,067,362	13,328,709	13,795,214	14,415,999
Federal	2,904,394	2,962,482	3,110,606	3,235,030
Other	120,000	120,000	120,000	120,000
Total Revenues	87,507,037	90,305,957	94,572,324	98,389,793
Expenditures:				
Salaries	34,780,161	35,475,764	36,894,795	38,186,113
Benefits	16,337,945	16,746,394	17,751,177	18,549,980
Purchased Services	12,708,645	12,908,645	13,058,645	13,208,645
Supplies	18,398,704	19,398,704	19,898,704	20,398,704
Capital Outlay	-	-	-	-
Other	-	-	-	-
Debt Service	-	-	-	-
Total Expenditures	82,225,455	84,529,507	87,603,321	90,343,442
Yearly Increase (Decrease)	5,281,582	5,776,450	6,969,003	8,046,351
Fund Balance - July 1	52,431,953	49,451,659	47,313,342	47,629,460
Transfers - Out	8,261,876	7,914,767	6,652,885	5,685,921
Fund Balance - June 30	49,451,659	47,313,342	47,629,460	49,989,891





#### BUDGET FORECASTS REVENUES BY SOURCE, EXPENDITURES BY OBJECT TEACHERS' FUND

	2019-2020	2020-2021	2021-2022	2022-2023
	Budget	Forecast	Forecast	Forecast
Revenues:				
Local	32,216,379	33,505,034	35,347,811	36,761,723
County	1,087,000	1,087,000	1,090,000	1,090,000
State	73,091,936	77,477,452	81,351,325	85,825,648
Federal	4,769,623	4,789,623	4,809,623	4,829,623
Other	-	-	-	
Total Revenues	111,164,938	116,859,109	122,598,759	128,506,994
Expenditures:				
Salaries	89,881,850	93,477,124	97,216,209	100,618,776
Benefits	27,364,735	28,596,148	29,739,994	31,226,994
Purchased Services	2,180,229	2,223,834	2,268,310	2,313,676
Supplies	-	-	-	-
Capital Outlay	-	-	-	-
Other	-	-	-	-
Debt Service	-	-	-	-
Total Expenditures	119,426,814	124,297,106	129,224,513	134,159,446
Yearly Increase (Decrease)	(8,261,876)	(7,437,996)	(6,625,754)	(5,652,452)
Fund Balance - July 1	1	1	476,772	503,903
		-	-	-
Transfers	8,261,876	7,914,767	6,652,885	5,685,921
Fund Balance - June 30	1	476,772	503,903	537,372





#### BUDGET FORECASTS REVENUES BY SOURCE, EXPENDITURES BY OBJECT CAPITAL PROJECTS FUND

	2019-2020	2020-2021	2021-2022	2022-2023
	Budget	Forecast	Forecast	Forecast
Revenues:				
Local	15,012,671	14,712,000	15,326,000	16,000,000
County	308,000	308,000	308,000	308,000
State	3,573,831	500,000	500,000	500,000
Federal	-	-	-	-
Other	-	-	-	-
Total Revenues	18,894,502	15,520,000	16,134,000	16,808,000
Expenditures:				
Salaries	-	-	-	-
Benefits	-	-	-	-
Purchased Services	-	-	-	-
Supplies	-	-	-	-
Capital Outlay	100,240,706	51,362,758	12,400,000	12,562,000
Other	15,000	15,075	15,150	15,226
Debt Service	4,049,483	4,122,167	4,118,980	4,115,158
Total Expenditures	104,305,189	55,500,000	16,534,131	16,692,384
Yearly Increase (Decrease)	(85,410,687)	(39,980,000)	(400,131)	115,616
Fund Balance - July 1	128,042,823	42,632,135	2,652,135	2,252,004
Transfers In	-	-	-	
Fund Balance - June 30	42,632,135	2,652,135	2,252,004	2,367,620





#### BUDGET FORECASTS REVENUES BY SOURCE, EXPENDITURES BY OBJECT DEBT SERVICE FUND

	2019-2020	2020-2021	2021-2022	2022-2023
	Budget	Forecast	Forecast	Forecast
Revenues:				
Local	21,709,672	22,360,962	23,367,205	24,535,566
County	401,000	401,000	401,000	401,000
State	3,775,000	3,775,000	3,775,000	3,775,000
Federal	150,000	150,000	150,000	150,000
Other	-	-	-	-
Total Revenues	26,035,672	26,686,962	27,693,205	28,861,566
Expenditures:				
Principal	10,871,508	11,218,131	13,200,000	14,190,000
Interest	10,781,856	9,483,549	8,320,340	7,797,968
Other	10,000	10,000	10,000	10,000
Total Expenditures	21,663,364	20,711,680	21,530,340	21,997,968
Yearly Increase (Decrease)	4,372,308	5,975,282	6,162,865	6,863,598
Fund Balance - July 1	22,010,215	26,382,522	32,357,804	38,520,670
Fund Balance - June 30	26,382,522	32,357,804	38,520,670	45,384,268

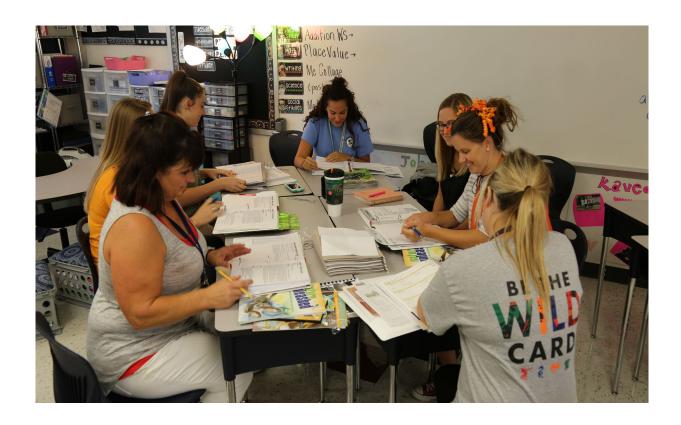




#### **DISTRICT INFORMATION**

#### STAFFING HISTORY

	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20
Staffing	Actual	Actual	Actual	Actual	Actual	Budget
Certified Staff (FTE)	1,015.88	1,063.42	1,129.79	1,189.74	1,237.09	1,291.46
Support Staff	886	927	996	1,095	1,141	1,159
Administrators/Other Exempt Staff	73	78	83	90	98	101
Total	1,975	2,068	2,209	2,375	2,476	2,551





#### **SELECTED STATISTICS**

CERTIFICATION STATUS OF TEACHERS 2014-2018										
	V	VENT.	ZVILL	E R-l	V	MISSOURI				
	2014	2015	2016	2017	2018	2014	2015	2016	2017	2018
Teachers with Regular Certificates*	99.6	99.7	99.9	99.8	99.7	98.6	98.4	98.5	98.6	98.6
Teachers with Temporary or Special Assignment Certificates	0.4	0.2	0.1	0.1	0.3	0.8	0.8	0.7	0.7	0.8
Teachers with Substitute, Expired or No Certificates		0	0	0	0	1	1	1	1	1
Percent of Classes Taught by Highly Qualified Teachers**	100	99.9	100	***	***	97	96.9	96.2	***	***

<sup>\*</sup>Regular Certificates - Includes Life Certificate, Professional Class I & II Certificate, Continuous Professional Certificate (CPC) and Provisional Certificate.

Source: Missouri Department of Elementary and Secondary Education

Data as of: 5/4/2019



<sup>\*\*</sup>Highly Qualified Teacher - An individual who has the appropriate certification.

<sup>\*\*\*</sup>No longer tracked by DESE.



STUDENT STAFF RATIOS 2014-2018												
	WENTZVILLE R-IV						MISSOURI					
	2014	2015	2016	2017	2018	2014	2015	2016	2017	2018		
Students per Teacher	17	16	16	16	15	13	13	13	13	13		
Students to Classroom Teachers	22	21	21	21	20	18	17	17	17	17		
Students to Administrators	327	343	306	299	289	194	191	188	184	181		

Source: Missouri Department of Elementary and Secondary Education

Data as of: 5/4/2019

DEMOGRAPHIC DATA 2014-2018												
		WEN	TZVILLI	E R-IV		MISSOURI						
	2014	2015	2016	2017	2018	2014	2015	2016	2017	2018		
Total Enrollment	14,222	14,769	15,336	15,979	16,373	887,358	886,477	885,142	883,908	883,609		
Asian Percent	*	*	*	*	*	1.9	1.9	1.9	1.9	2		
Black Percent	7.4	6.6	6.7	6.4	6.2	16.4	16.2	16.1	15.9	15.8		
Hispanic Percent	*	*	*	*	*	5.3	5.6	5.9	6.2	6.4		
Indian Percent	*	*	*	*	*	0.4	0.4	0.4	0.4	0.4		
Multi-race Percent	*	*	*	*	*	2.5	2.9	3.2	3.6	3.9		
Pacific Islander Percent	*	*	*	*	*	0.2	0.2	0.2	0.3	0.3		
White Percent	85.2	84.7	84.3	83.5	83.1	73.3	72.8	72.3	71.7	71.2		
Free/Reduced Lunch (FTE) Percent	23.2	22.8	21.5	19.9	18.4	50.3	51.7	51.7	51.2	50.7		

<sup>\*</sup> Indicates the number/percent has been suppressed due to a potential small sample size.

Source: Missouri Department of Elementary and Secondary Education

Data as of: 5/4/2019





CAI	CALENDAR DAYS AND HOURS 2014-2018											
		WENTZVILLE R-IV MISSOURI										
	2014	2014 2015 2016 2017 2018 2014 2015 2016 2017 :								2018		
Total Calendar Days	177	178	176	174	173	170 172 171 171 *						
Total Calendar Hours	1,150	1,150 1,137 1,125 1,107 1,097 1,088 1,101 1,108 1,101								*		
Length of the Day (Hours)	6.5 6.5 6.5 6.5 6.5 6.6 6.6 *								*			

\* Data not available

Source: Missouri Department of Elementary and Secondary Education





	DIS	CIPLIN	E INCII	DENTS	2014-	2018				
			ITZVILLE					MISSOUR		
	2014	2015	2016	2017	2018	2014	2015	2016	2017	2018
Enrollment	14,222	14,769	15,336	15,979	16,373	887,358	886,477	885,142	883,908	883,609
Total Number of Incidents	52	88	44	65	74	12,182	12,120	11,402	10,473	12,275
Incident Rate (per 100 students)	0.40	0.60	0.30	0.40	0.50	1.40	1.40	1.30	1.20	1.40
Type of Offense										
Alcohol (number   rate)	10   0.1	5   0.0	4   0.0	4   0.0	5   0.0	397   0.0	398   0.0	463   0.1	412   0.0	527   0.1
Drug (number   rate)	19   0.1	34   0.2	9   0.1	16   0.1	18   0.1	2098   0.2	2028   0.2	1900   0.2	1910   0.2	2143   0.2
Tobacco (number   rate)	0   0.0	0   0.0	0   0.0	0   0.0	0   0.0	59   0.0	79   0.0	64   0.0	38   0.0	76   0.0
Violent Act (number   rate)	0   0.0	0   0.0	0   0.0	0   0.0	0   0.0	798   0.1	922   0.1	812   0.1	549   0.1	515   0.1
Weapon (number   rate)	6   0.0	5   0.0	8   0.1	4   0.0	3   0.0	693   0.1	618   0.1	678   0.1	622   0.1	686   0.1
Other (number   rate)	17   0.1	44   0.3	23   0.1	41   0.3	48   0.3	7641   0.9	7468   0.8	6786   0.8	6223   0.7	7543   0.9
Type of Removal										
In-School Suspension (number   rate)	1   0.0	0   0.0	0   0.0	0   0.0	1   0.0	1340   0.2	1411   0.2	1392   0.2	1130   0.1	1123   0.1
Out of School Suspension (number   rate)	51   0.4	88   0.6	41   0.3	64   0.4	73   0.4	10783   1.2	10650   1.2	9962   1.1	9193   1.0	11023   1.2
Expulsion (number   rate)	0   0.0	0   0.0	3   0.0	1   0.0	0   0.0	54   0.0	52   0.0	39   0.0	48   0.0	39   0.0
Length of Removal										
10 Consecutive Days (number   rate)	37   0.3	62   0.4	32   0.2	31   0.2	36   0.2	9297   1.0	9713   1.1	8845   1.0	8137   0.9	9571   1.1
More than 10 Consecutive Days (number   rate)	15   0.1	26   0.2	12   0.1	34   0.2	38   0.2	2885   0.3	2407   0.3	2557   0.3	2336   0.3	2704   0.3

Incidents--Each incident is to be reported in w hich a student is removed from the traditional classroom setting for ten or more consecutive days.

NOTE: Multiple Short Sessions (cumulative removals adding up to 10 days) are not included.

Source: Missouri Department of Elementary and Secondary Education

Data as of: 5/4/2019

ANNU	AL D	ROF	POU	TRA	TE 2	2014-2	018					
	V	WENTZVILLE R-IV					MISSOURI					
	2014	2015	2016	2017	2018	2014	2015	2016	2017	2018		
Asian Dropout Rate 9-12 (%)	1.5	0.0	0.0	0.0	1.4	1.0	1.0	1.1	1.0	1.0		
Black Dropout Rate 9-12 (%)	2.9	1.3	0.9	2.8	1.2	6.3	4.5	4.8	5.1	4.1		
Hispanic Dropout Rate 9-12 (%)	0.0	2.6	2.1	1.1	0.9	3.9	2.8	2.7	2.8	2.5		
Indian Dropout Rate 9-12 (%)	0.0	0.0	9.1	0.0	0.0	2.7	2.0	2.2	3.1	2.3		
Multiracial Dropout Rate 9-12 (%)	3.6	2.1	2.0	1.8	0.8	2.8	2.2	2.4	1.9	2.2		
Pacific Islander Dropout Rate 9-12 (%)	0.0	0.0	0.0	0.0	0.0	2.5	0.8	2.9	2.8	3.1		
White Dropout Rate 9-12 (%)	0.6	0.7	0.6	0.7	0.8	1.4	1.4	1.4	1.3	1.4		
Total Dropouts 9-12	32	36	33	40	40	6,170	5,193	5,410	5,357	4,989		
Total Dropout Rate 9-12 (%)	0.8	0.9	0.8	0.9	0.8	2.3	2	2.0	2.0	1.9		

Source: Missouri Department of Elementary and Secondary Education



	W	ENTZVIL	LE R-l	V		MIS	SOURI	
	2015	2016	2017	2018	2015	2016	2017	2018
Total Number of Graduates	919	944	1,005	1,124	58,525	59,641	59,231	59,712
Number of Students	965	1,003	1,070	1,180	66,549	67,028	66,591	66,919
Graduation Rate (%)	95.2	94.1	93.9	95.3	87.9	89.0	89.0	89.2
Total Number of Asian Graduates	17	18	13	**	1,197	1,166	1,159	**
Number of Asian Students	17	18	13	**	1,285	1,217	1,228	**
Asian Graduation Rate (%)	100.0	100.0	100.0	**	93.2	95.8	94.4	**
Total Number of Black Graduates	67	69	61	77	8,484	8,867	8,683	8,613
Number of Black Students	77	79	67	84	11,136	11,229	10,910	10,773
Black Graduation Rate (%)	87.0	87.3	91.0	91.7	76.2	79.0	79.6	80.0
Total Number of American Indian Graduates	*	*	*	**	283	277	257	**
Number of American Indian Students	*	*	*	**	322	312	291	**
American Indian Graduation Rate (%)	75.0	*	100.0	**	87.9	88.8	88.3	**
Total Number of Hispanic Graduates	24	25	34	47	2,371	2,631	2,817	3,107
Number of Hispanic Students	24	28	40	48	2,827	3,165	3,317	3,667
Hispanic Graduation Rate (%)	100.0	89.3	85.0	97.9	83.9	83.1	84.9	84.7
Total Number of Multiracial Graduates	*	16.0	19	**	870	1057	1,256	**
Number of Multiracial Students	*	18.0	19	**	982	1178	1,381	**
Multiracial Graduation Rate (%)	85.7	88.9	100.0	**	88.6	89.7	90.9	**
Total Number of Pacific Islander Graduates	*	*	*	**	88	105	119	**
Number of Pacific Islander Students	*	*	*	**	98	118	136	**
Pacific Islander Graduation Rate (%)	*	100.0	100.0	**	89.8	88.9	87.5	**
Total Number of White Graduates	795	815	868	950	45,146	45,402	44,817	44,877
Number of White Students	827	859	916	995	49,761	49,592	49,122	49,012
White Graduation Rate (%)	96.1	94.9	94.8	95.5	90.7	91.6	91.2	91.6
Total Number of Male Graduates	487	436	466	**	30,202	30,051	30,662	**
Number of Male Students	511	457	498	**	34,304	33,950	34,344	**
Male Graduation Rate (%)	95.3	95.4	93.6	**	88.0	88.5	89.3	**
Total Number of Female Graduates	429	499	497	**	30,151	29,934	30,217	**
Number of Female Students	441	512	507	**	32,839	32,495	32,549	**
Female Graduation Rate (%)	97.3	97.5	98.0	**	91.8	92.1	92.8	**

<sup>\*</sup> Indicates the number/percent has been suppressed due to a potential small sample size.

Source: Missouri Department of Elementary and Secondary Education



<sup>\*\*</sup>No longer tracked by DESE.



GRADUA	ATE A	NAL	YSIS	201	4-20	18						
	/	WENTZVILLE R-IV					MISSOURI					
	2014 2015 2016 2017 2018 2014 2015 2016 2017							2017	2018			
Percent of Previous Years Graduates												
Entering a 4yr. College/University %	37.3	37.8	39.7	41.6	41.4	36.0	36.9	37.5	38.1	38.0		
Entering a 2yr. College %	30.6	32.0	31.7	27.5	29.7	29.6	28.7	27.1	26.7	26.6		
Entering a Postsecondary (Technical) Institution %	2.5	1.2	2.4	1.3	2.2	2.4	2.5	2.5	2.5	2.1		
Entering the Work Force %	16.9	13.4	16.5	18.1	17.2	19.4	20.7	22.4	22.8	23.3		
Entering the Military %	3.4	2.3	3.6	3.0	1.8	3.3	3.1	3.2	3.1	3.1		

Source: Missouri Department of Elementary and Secondary Education

Data as of: 5/28/2019

AMERICAN COLLEGE TEST (ACT) 2014-2018											
	WENTZVILLE R-IV					MISSOURI					
	2014	2015	2016	2017	2018	2014	2015	2016	2017	2018	
# of Graduates	940	933	971	1016	1,154	61,258	60,601	61,572	61,250	61,658	
# of Graduates at or above National Average	388	382	469	436	583	19,065	18,749	24,266	20,649	23,040	
% of Graduates at or above National Average	41.30	40.90	48.30	42.90	50.50	31.10	30.90	39.40	33.70	37.40	
% of Graduates Tested	67.80	66.60	92.60	94.40	93.40	66.10	67.60	91.60	91.90	91.70	
Composite ACT Score	22.7	23.2	21.1	21.4	21.3	21.4	21.4	20.0	20.2	19.9	

Source: Missouri Department of Elementary and Secondary Education





			FI	VANCE REI	PORT 2014	-2018				
		W	ENTZVILLE R-					MISSOURI		
	2014	2015	2016	2017	2018	2014	2015	2016	2017	2018
Total Enrollment	14,222	14,769	15,336	15,979	16,373	885,575	884,731	883,399	882,261	882,087
Average Daily Attendance (ADA)	13,454.23	13,923.07	14,508.40	15,063.18	15,453.87	846,950.22	846,683.92	848,989.04	847,303.48	843,674.15
Total Expenditures	\$184,850,946	\$170,765,546	\$211,803,274	\$196,148,152	\$213,924,290	\$11,523,871,014	\$11,806,919,422	\$12,249,673,783	\$12,263,889,445	\$12,509,954,991
Total Current Exp.	\$127,014,385	\$134,978,373	\$139,112,456	\$149,975,709	\$163,509,060	\$8,473,694,087	\$8,724,900,055	\$8,859,641,779	\$9,086,554,530	\$9,350,112,247
Current Exp per ADA	\$9,440.48	\$9,694.58	\$9,588.41	\$9,956.44	\$10,580.46	\$10,004.95	\$10,304.79	\$10,435.52	\$10,724.08	\$11,082.61
% of Revenue in the Operating Fu	nds: Local include	es Local, County,	and Prop. C Moni	es.						
Local (%)	58.62	56.19	57.39	55.88	58.34	56.28	56.20	58.60	59.07	57.14
State (%)	37.96	40.10	39.02	40.85	39.12	34.35	34.28	32.70	32.49	34.35
Federal (%)	3.42	3.71	3.59	3.27	2.54	9.36	9.52	8.70	8.44	8.51
Assessed Valuation	\$1,465,943,345	\$1,500,880,613	\$1,630,683,877	\$1,727,114,927	\$1,946,271,226	\$89,759,971,068	\$91,165,985,537	\$93,752,114,770	\$95,398,150,559	\$100,371,494,374
Tax Rates										
Tax Rate Ceiling										
Operating Funds	4.2328	4.2328	4.2917	4.2813	4.0497	3.6520	3.6894	3.6441	3.6780	3.6600
Adjusted Tax Rate										
Incidental	2.4491	2.4491	2.2836	2.2747	2.3022	3.3976	3.4151	3.3939	3.4105	3.4119
Teachers	1.3300	1.3300	1.3300	1.3300	1.1000	0.1454	0.1451	0.1401	0.1415	0.1312
Debt Service	0.7700	0.0770	0.0920	0.9304	0.9304	0.4416	0.4509	0.4653	0.4741	0.4858
Capital Projects	0.4400	0.0440	0.6781	0.6766	0.6475	0.0611	0.0639	0.7090	0.0746	0.0810

Source: Missouri Department of Elementary and Secondary Education





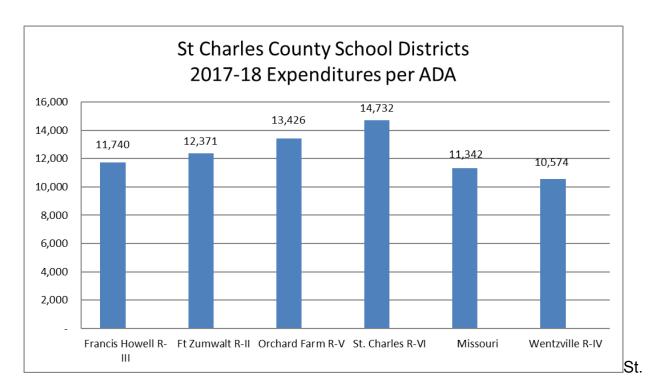
## ADDRESSING STUDENT NEEDS

The District is committed to providing the best opportunities to all of its students. The District is projecting that there will be six elementary schools (Heritage Primary, Heritage Intermediate, Green Tree, Stone Creek, Prairie View, and Peine Ridge) which will qualify for additional resources for reading intervention under Title I as part of the Elementary and Secondary Education Act. The District continues to provide resources for the 180 Reading Intervention Program to provide support for all struggling readers in the District. Credit recovery courses for students at our alternative school and all three high schools are offered through Fuel-Ed web-based coursework.

## **ACADEMIC EFFICIENCY**

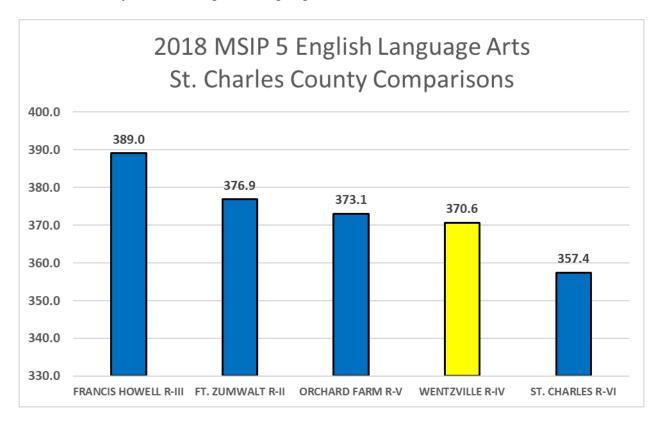
The District has demonstrated the ability to produce high student achievement at an economical price. Wentzville R-IV School District spends less than the state average per pupil and less than surrounding districts while students perform in the top 10% of school districts on state achievement tests.

## ST. CHARLES COUNTY EXPENDITURES PER ADA





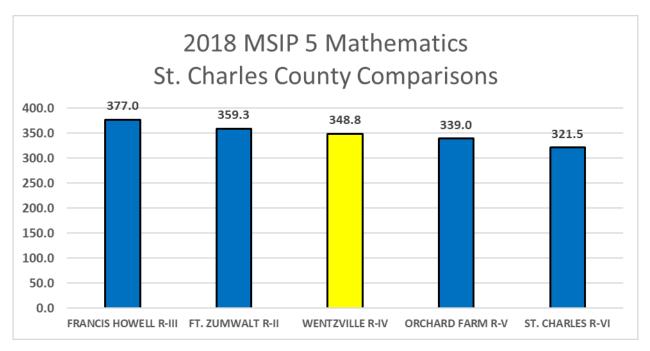
Charles County MSIP 5 English Language Arts







## ST. CHARLES COUNTY MSIP 5 MATHEMATICS



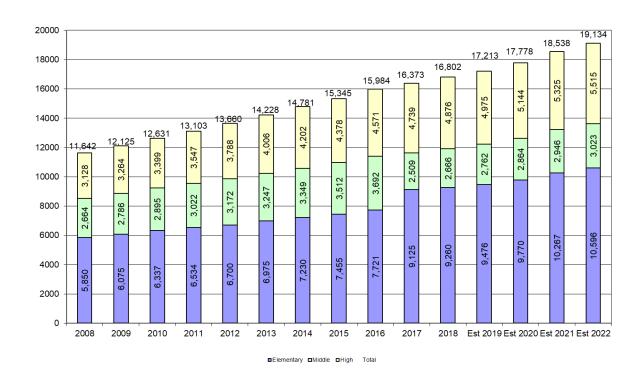




## ENROLLMENT PROJECTION METHODOLOGY AND ANALYSIS

Projecting enrollment is a key planning tool for any district, but takes on an even more critical role for Wentzville R-IV as the fastest growing school district in the state since 2000. The District uses a combination of data points to predict enrollment. Cohort survival is the underlying basis for enrollment assumptions, modified by a variety of other factors. The District analyzes birth rate data, permits for new housing construction, and historical growth trends by school location to establish enrollment projections. The District has grown by approximately 5,000 students in the past decade and continues to grow by an average of 400 students per year. The availability of undeveloped lots and unoccupied housing adds to the existing young family population creating an expectation of continued enrollment growth.

## SEPTEMBER ENROLLMENT HISTORY AND PROJECTIONS



School Level	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
Elementary	5,850	6,075	6,337	6,534	6,700	6,975	7,230	7,455	7,721	9,125	9,260	9,476	9,770	10,267	10,596
Middle	2,664	2,786	2,895	3,022	3,172	3,247	3,349	3,512	3,692	2,509	2,666	2,762	2,864	2,946	3,023
High	3,128	3,264	3,399	3,547	3,788	4,006	4,202	4,378	4,571	4,739	4,876	4,975	5,144	5,325	5,515
Total	11,642	12,125	12,631	13,103	13,660	14,228	14,781	15,345	15,984	16,373	16,802	17,213	17,778	18,538	19,134



## SEPTEMBER ENROLLMENT PROJECTIONS BY GRADE

By Grade Level	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23
K	1,152	1,292	1,204	1,283	1,320	1,355	1,366	1,409
1	1,249	1,206	1,338	1,235	1,244	1,224	1,341	1,349
2	1,273	1,292	1,248	1,369	1,394	1,492	1,493	1,486
3	1,251	1,319	1,330	1,276	1,315	1,312	1,425	1,419
4	1,299	1,274	1,341	1,359	1,365	1,450	1,536	1,619
5	1,232	1,338	1,324	1,384	1,431	1,470	1,574	1,622
6	1,208	1,272	1,340	1,354	1,407	1,467	1,532	1,692
7	1,178	1,221	1,266	1,368	1,411	1,479	1,514	1,538
8	1,126	1,199	1,243	1,298	1,351	1,385	1,432	1,485
9	1,129	1,180	1,247	1,312	1,359	1,425	1,467	1,508
10	1,187	1,151	1,189	1,240	1,281	1,325	1,371	1,371
11	1,078	1,202	1,129	1,183	1,203	1,239	1,232	1,318
12	984	1,038	1,174	1,141	1,132	1,155	1,255	1,318
GRAND TOTAL	15,346	15,984	16,373	16,802	17,213	17,778	18,538	19,134
By Building	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23
Heritage Primary	630	669	548	570	609	644	795	809
Heritage Intermediate	678	722	755	759	819	887	1,098	1,204
Boone Trail	953	970	897	864	892	914	1,002	1,032
Green Tree	645	614	734	733	747	761	772	759
Crossroads	738	681	794	743	712	686	685	659
Prairie View	617	612	664	812	870	935	904	909
Peine Ridge	720	731	677	665	660	658	662	678
Duello	795	841	762	789	924	1,059	1,334	1,431
Lakeview	762	811	728	765	755	753	680	703
Discovery Ridge	918	1,070	924	792	718	688	698	732
Wabash	-	-	801	870	881	898	833	861
Stone Creek			841	898	889	887	804	819
Total Elementary	7,456	7,721	9,125	9,260	9,476	9,770	10,267	10,596
WMS	1,236	1,322	898	1,014	1,081	1,148	1,181	1,192
SMS	1,280	1,322	867	879	888	905	921	958
FMS	996	1,076	744	773	793	811	844	873
Total MS	3, <b>512</b>	3,692	2,509	2,666	2,7 <b>62</b>	2,864	2,946	3,023
i otal Mio	3,512	3,092	2,509	2,000	2,702	2,004	2,340	3,023
Holt	1,662	1,693	1,740	1,757	1,802	1,861	1,943	2,047
Timberland	1,778	1,633	1,667	1,761	1,800	1,861	1,901	1,963
Liberty	938	1,245	1,332	1,358	1,373	1,422	1,481	1,505
Total HS	4,378	4,571	4,739	4,876	4,975	5,144	5,325	5,515
CRAND TOTAL	45 240	45.004	46 070	46 000	47.040	47 770	40 500	40 424
GRAND TOTAL	15,346	15,984	16,373	16,802	17,213	17,778	18,538	19,134



## SPECIAL EDUCATION DISTRICT PROFILE

Missouri Department of Elementary and Secondary Education Special Education District Profile

## WENTZVILLE R-IV (092-089)

As required by the Individuals with Disabilities Education Improvement Act of 2004, the Missouri State Performance Plan (SPP) is a plan that includes targets for student performance indicators and improvement activities designed to enable districts (regular districts, charter schools and state operated programs) and the state to meet those targets. Missouri is also required to publicly report on the performance of each local education agency (LEA) in relation to the targets established in the SPP. The State Performance Plan can be found online at: <a href="http://dese.mo.gov/special-education/state-performance-plan">http://dese.mo.gov/special-education/state-performance-plan</a>

The purpose of this profile is to:

- 1. Provide information to the public about the performance of districts on the SPP Indicators
- 2. Address other outcome measures for students receiving special education services.

Page 1 of this profile summarizes whether the district met or did not meet the target for each indicator. The remaining pages provide additional data for the SPP indicators (noted as "SPP #").

Students with disabilities are those students who qualify for special education services and who have an Individualized Education Program (IEP). Data sources are provided for each table included in this profile, however most of the data are reported by the district directly to the Department.

See the link below for the Special Education Profile Review Guide http://dese.mo.gov/sites/default/files/districtprofilereviewquide.pdf

Questions? Please contact Special Education - Data Coordination at 573-751-7848 speddata@dese.mo.gov

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<sup>\* -</sup> Indicates the number or percent has been suppressed due to cell size.



Missouri Department of Elementary and Secondary Education Special Education District Profile

WENTZVILLE R-IV (092-089)

Special Education District Profile	·		WENIZVIL	TE K-IA (r	19Z-L	109)
	SPP Targets an	d District Status				
SPP Indicator			District 2017			Target 17-18
	Early Childhood Special	<b>Education Data (Table</b>	<b>A</b> )			
ECSE children in regular EC prog	ram receiving majority of service	es in EC (SPP 6A)	20.2%	Not Met	≥	33.0%
ECSE children in special education	on separate class, school or resid	dential setting (SPP 6B)	48.6%	Not Met	≤	28.0%
Percent of children referred by Fir and who have an IEP developed a			NA	NA	=	100.0%
	Positive social-emotional skills:	Summary Statement 1	96.6%	Met	ΛΙ	92.7%
		Summary Statement 2	0.0%	Not Met	ΛΙ	45.0%
Percent of children in ECSE who	Acquisition and use of	Summary Statement 1	98.9%	Met	۸۱	93.8%
demonstrated improved: (SPP 7)	knowledge and skills:	Summary Statement 2	0.0%	Not Met	ΛΙ	37.0%
	Use of appropriate behaviors	Summary Statement 1	96.6%	Met	2	90.7%
	to meet needs:	Summary Statement 2	1.1%	Not Met	≥	53.0%
	Child Count and Educationa	•	ble B)			
Percent of children with IEPs insid	de regular class 80% or more of	the day (SPP 5A)	56.3%	Met	Λ	56.0%
Percent of children with IEPs insid	de regular class less than 40% o	f the day (SPP 5B)	9.6%	Met	≤	10.2%
Percent of children with IEPs serv	1 0 1	,	1.9%	Met	≤	3.7%
Does the LEA have disproportion education and related services, or inappropriate identification? (SPP	r in specific disability categories,		No	NA		NA
	Assessment	Data (Table C)				
Participation rate for children with (grades 3-8, HS) (SPP 3B)	IEPs on statewide assessment	for English Language Arts	99.7%	Met	2	95.0%
Participation rate for children with 8, HS) (SPP 3B)	IEPs on statewide assessment	for Mathematics (grades 3-	99.7%	Met	ΛΙ	95.0%
Proficiency rate for children with II (grades 3-8, HS) (SPP 3C)	EPs on statewide assessment fo	r English Language Arts	23.8%	Met	ΛΙ	18.5%
Proficiency rate for children with II 8, HS) (SPP 3C)	EPs on statewide assessment fo	r Mathematics (grades 3-	17.7%	Met	2	14.1%
	Evaluation D	Data (Table D)				
Percent of children with parental of determined within 60 days (SPP 1	consent to evaluate who were ev l1) *	aluated and had eligibility	NA	NA	=	100.0%
		Data (Table E)				
Percent of parents with a child refacilitated parent involvement as a disabilities (SPP 8)			NA	NA	ΛΙ	70.0%
	Suspension/Expu	lsion Data (Table F)				
Does the LEA have significant dis than 10 days for children with IEP		sion/expulsion of greater	No	NA		NA
Does the LEA have significant dis suspension/expulsion of greater tl inappropriate policies/procedures/	han 10 days for children with IÉF		No	NA		NA
	Secondary Transi	tion Data (Table G)				
Graduation rate for students with	disabilities (SPP 1)		87.2%	Met	2	74.0%
Dropout rate for students with disa	abilities (SPP 2)		1.2%	Met	¥	4.8%
Percent of youth age 16 and above annual IEP goals and transition see post-secondary goals (SPP 13) *	rcent of youth age 16 and above with an IEP that includes coordinated, measurable, nual IEP goals and transition services that will reasonably enable the student to meet the stransfer goals (SPP 13) *					
, , , , , , , , , , , , , , , , , , , ,			NA	NA	=_	100.0%

<sup>\* -</sup> Indicates the number or percent has been suppressed due to cell size.

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Missouri Department of Elementary and Secondary Education Special Education District Profile

WENTZVILLE R-IV (092-089)

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Percent of youth who had IEPs,	enrolled in higher education	30.7%	Met	2	24.4%
are no longer in secondary school and who have been:	enrolled in higher education or competitively employed	64.6%	Met	2	46.9%
	total employed / continuing education	70.9%	Met	Μ	51.3%

<sup>\*</sup> Data are collected from districts in conjunction with their Monitoring review, so data is not available for all districts every year.

<sup>\*-</sup> Indicates the number or percent has been suppressed due to cell size.

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Missouri Department of Elementary and Secondary Education Special Education District Profile

WENTZVILLE R-IV (092-089)

Early Childhood Special Education (ECSE) Data - (Table A)

#### Early Childhood Special Education Child Count (A1)

The following indicates the number of children who are eligible for and receiving early childhood special education services.

Total Early Childhood 3-PK5										
	2015-16	2016-17	2017-18	State 2017-18						
Child Count	257	248	292	13,175						

Source: District reported data via MOSIS Student Core (December cycle)

# Early Childhood Special Education Educational Environments (ages 3-PK5) (SPP 6) (A2) The following indicates the educational environment of children receiving early childhood special education services.

	2015	5-16	201	8-17	2017	7-18	State 2017-18
Educational Environments	#	%	#	%	#	%	96
In the regular early childhood program:	101	39.3%	99	39.9%	113	38.7%	55.3%
10+ hours with majority of SPED services in EC Program*	43	16.7%	48	19.4%	58	19.2%	22.0%
10+ hours with majority of SPED services in Other Location	28	10.9%	31	12.5%	39	13.4%	24.8%
less than 10 hours with majority of SPED services in EC Program*	13	5.1%	*	*	*	*	2.8%
less than 10 hours with majority of SPED services in Other Location	17	6.6%	17	6.9%	15	5.1%	5.8%
Separate Class	114	44.4%	110	44.4%	132	45.2%	33.4%
Separate School	20	7.8%	14	5.6%	•	*	1.2%
Residential Facility	•	*	*	*	•	*	*
Home	*	*	*	*	19	6.5%	1.1%
Service Provider Location	16	6.2%	25	10.1%	18	6.2%	9.0%
Total Early Childhood	257	100.0%	248	100.0%	292	100.0%	100.0%
Total attending and receiving majority of services in early childhood program* (SPP 6A)	56	21.8%	51	20.6%	59	20.2%	24.7%
Total concepts also associate (CDD 8D)							
Total separate placements** (SPP 6B)	134	52.1%	124	50.0%	142	48.6%	34.6%

#### Transition from First Steps (Part C) (SPP 12) (A3)

For children referred from the First Steps program, districts are required to develop and implement an IEP by the third birthday. The following data shows the percent of children referred by First Steps prior to age 3, who were found eligible for ECSE, and who had an IEP developed and implemented by their third birthdays.

Reporting Year	2013-14	2014-15	2015-16	2016-17	2017-18
Number referred and eligible	25	NA	NA	36	NA
IEPs developed with acceptable timelines	25	NA	NA	35	NA
Percent developed within acceptable timelines	100.0%	NA	NA	97.2%	NA
State % developed within acceptable timelines	98.8%	95.5%	97.5%	99.0%	98.9%

Source: Data are collected from districts in the year prior to monitoring review

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Source: District reported data via MOSIS Student Core (December cycle)
Percentage = Educational Environment / Total Early Childhood
\*Total attending includes children in an early childhood program and receiving the majority of their SPED services in the EC program
\*\*Total separate includes children reported in Separate Class, Separate School, and Residential Facility

<sup>\* -</sup> Indicates the number or percent has been suppressed due to cell size.



Missouri Department of Elementary and Secondary Education Special Education District Profile

WENTZVILLE R-IV (092-089)

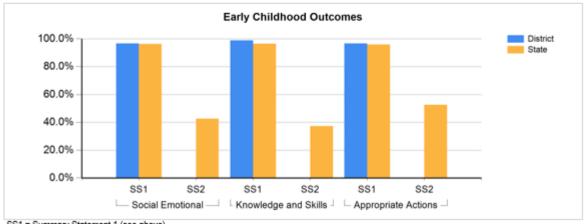
Early Childhood Special Education (ECSE) Data - (Table A)

#### Early Childhood Outcome Data (SPP 7) (A4)

Districts are required to assess children's abilities when they enter and exit ECSE. The following table indicates the progress, or outcome, made between entering and exiting ECSE for children who exited ECSE during the reporting year.

Outcomes: 2017-18 School Year	Social	Social Emotional Skills			Acquiring and Using Knowledge and Skills			Taking Appropriate Action to Meet Needs		
Outcomes: Percent of children who	#	%	State %	#	%	State %	#	%	State %	
a. did not improve functioning	*	•	1.3%	*	•	1.7%	*	•	1.5%	
b. improved functioning but not sufficient to move nearer to functioning comparable to same-age peers	•		2.0%	*	•	1.6%	*		1.9%	
c. improved functioning to a level nearer to same-aged peers but did not reach	85	96.6%	54.1%	87	98.9%	59.4%	84	95.5%	44.0%	
d. improved functioning to reach a level comparable to same-aged peers	*		28.7%	*		31.7%	*		36.1%	
e. maintained functioning at a level comparable to same-aged peers			14.0%	*		5.6%	*		16.5%	
Total:	88	100.0%	100.0%	88	100.0%	100.0%	88	100.0%	100.0%	
Summary Statements										
<ol> <li>Of those children who entered the program below age expectation, the percent that substantially increased their rate of growth by the time they exited.</li> </ol>		96.6%	96.2%		98.9%	96.5%		96.6%	95.9%	
Percent of children who were functioning within age expectations by the time they exited.			42.7%		*	37.3%		•	52.6%	

Summary Calculations: 1. ((c+d)/(a+b+c+d)):100 2. ((d+e)/(a+b+c+d+e))
Source: MOSIS Student Core (June cycle)
Note: Excludes children who transferred districts (district totals) and children in ECSE less than 6 months



SS1 = Summary Statement 1 (see above) SS2 = Summary Statement 2 (see above)

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<sup>\* -</sup> Indicates the number or percent has been suppressed due to cell size.



Missouri Department of Elementary and Secondary Education Special Education District Profile

WENTZVILLE R-IV (092-089)

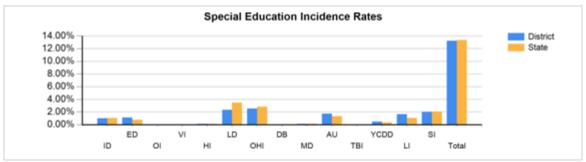
Child Count and Educational Environment Data - (Table B)

#### Child Count (5K-21) and Parentally-Placed Private School Students (PPPS) (B1)

The following table indicates the number and incidence rate of students with disabilities by disability category.

Disability Category	Total	PPPS	Incidence Rate 2017-18	State 2017-18
Intellectual Disability	162	•	0.99%	1.06%
Emotional Disturbance	183	•	1.12%	0.77%
Orthopedic Impairment	-	•	*	0.05%
Visual Impairment	-		•	0.05%
Hearing impairment	18	•	0.11%	0.12%
Specific Learning Disability	380	•	2.32%	3.49%
Other Health Impairment	418	•	2.55%	2.83%
Deaf/Blindness		•	*	0.00%
Multiple Disabilities	15	•	0.09%	0.16%
Autism	288		1.75%	1.34%
Traumatic Brain Injury	-	•	*	0.04%
Young Child w/ Developmental Delay	81	•	0.49%	0.35%
Language Impairment	273	•	1.67%	1.04%
Speech Impairment	330	48	2.02%	2.06%
Total	2,168	66	13.23%	13.36%

Source: District reported data via MOSIS Student Core (December cycle) Child Count data is as of December 1 Incidence rate = Total 5K-21 Child Count / K-12 district enrollment



#### Percent of Students by Race/Ethnicity (SPP 9/10) (B2)

The following table indicates the percentage of students by race for total district enrollment, special education child gount and disability categories.

School Year: 2017-18	Amer Indian %	Asian %	Black %	Hispanic %	Multi %	Eacific! %	White %	Total %
Total District Enrollment (K-12)	0.2%	1.9%	6.2%	4.7%	3.8%	0.1%	83.1%	100.0%
Total IEP Child Count (5K-21)	•	0.8%	8.7%	5.4%	4.4%	•	80.3%	100.0%
Intellectual Disability	*	•	21.0%	7.4%	*	•	69.8%	100.0%
Emotional Disturbance	•	•	14.8%	•	•	•	74.9%	100.0%
Specific Learning Disability	*	•	8.9%	4.5%	2.9%	•	83.4%	100.0%
Other Health Impairment	*	•	8.9%	5.0%	5.3%	•	80.6%	100.0%
Autism	•	•	4.9%	•	•	•	86.4%	100.0%
Speech/Language Impairment	•	•	5.5%	7.3%	5.3%	*	79.9%	100.0%

Source: District reported data via MOSIS Student Core (October and December cycle) Child Count data is as of December 1

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<sup>\* -</sup> Indicates the number or percent has been suppressed due to cell size.



Missouri Department of Elementary and Secondary Education Special Education District Profile

WENTZVILLE R-IV (092-089)

Child Count and Educational Environment Data - (Table B)

#### School-age Educational Environments (SPP 5) (B3)

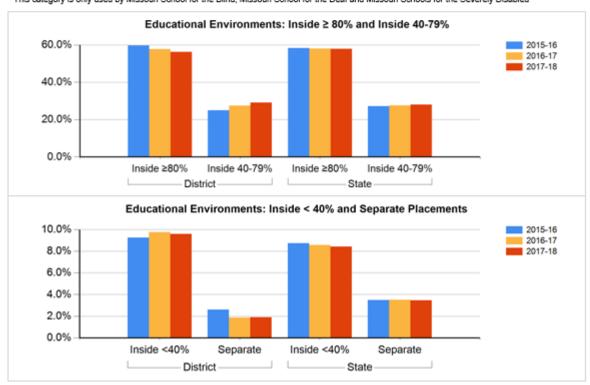
The following table indicates the amount of time students with disabilities are included in the general education classroom.

	2015-16		2016-17		2017-18		State 2017-18
Placement Categories	#	96	#	96	#	96	96
Inside Regular Class 80% or More (SPP 5A)	1097	59.7%	1143	57.8%	1220	56.3%	57.9%
Inside Regular Class 40-79%	459	25.0%	543	27.5%	631	29.1%	28.0%
Inside Regular Class < 40% (SPP 5B)	170	9.3%	193	9.8%	208	9.6%	8.4%
Private Separate (Day) School*	39	2.1%	22	1.1%	23	1.1%	0.8%
Public Separate (Day) School*	-	•	•	•	•	•	1.4%
Homebound/Hospital*	-	•	15	0.8%	18	0.8%	0.5%
Private Residential Facility*		•	•	•	•	•	•
Correctional Facility	-	•	•	•	•	•	0.2%
Parentally Placed Private School	63	3.4%	60	3.0%	66	3.0%	2.1%
State Operated Separate School <sup>a</sup>	•		•	•	•	•	0.8%
Total School Age	1,837	100.0%	1,976	100.0%	2,166	100.0%	100.0%
Total of Separate Placements* (SPP 5C)	48	2.6%	37	1.9%	41	1.9%	3.5%

Source: District reported data via MOSIS Student Core (December cycle)

"Total Separate" includes: Private/Public Separate Facilities; Homebound/Hospital; Private Residential Facilities and State Operated School

"This category is only used by Missouri School for the Blind, Missouri School for the Deaf and Missouri Schools for the Severely Disabled



<sup>\* -</sup> Indicates the number or percent has been suppressed due to cell size. PROD/20U-002-Special Education District Profile - Public Page 7 of 13



Missouri Department of Elementary and Secondary Education Special Education District Profile

WENTZVILLE R-IV (092-089)

Student Assessment Data - (Table C)

Missouri Assessment Program (IEP MAP and MAP-Alternate) (SPP 3B and 3C) (C1)

The following table indicates statewide assessment results for students with disabilities. Accessment results across years are not comparable due to changes in the accessments.

Missouri Assessment Program (IEP MAP and MAP-Alternate) (SPP 3B and 3C) (C1)

The following table indicates statewide assessment results for students with disabilities.

Accessment results across years are not comparable due to changes in the assessments.

Grade	Acct	Rept	Number Top Two	Part. Rate (SPP 3B)	Percent Top Two (SPP 3C)	State Percent Top Two	Acct	Rept.	Number Top Two	Part. Rate (SPP 3B)	Percent Top Two (SPP 3C)	State Percent Top Two		
					2017-18 -	IEP MAP	P and MAP-A							
		E	nglish Lar	iguage Ari	ts				Mathe	matics				
03	187	187	62	100.0%	33.2%	23.5%	186	186	44	100.0%	23.7%	21.1%		
04	199	199	53	100.0%	26.6%	22.8%	199	199	44	100.0%	22.1%	19.6%		
05	192	192	44	100.0%	22.9%	19.3%	193	193	35	100.0%	18.1%	14.2%		
08	174	174	50	100.0%	28.7%	17.5%	173	173	30	100.0%	17.3%	12.0%		
07	172	172	33	100.0%	19.2%	14.1%	168	168	23	100.0%	13.7%	9.7%		
08	171	171	24	100.0%	14.0%	14.3%	166	166	15	100.0%	9.0%	8.2%		
HS	153	149	30	97.4%	20.1%	16.9%	185	181	33	97.8%	18.2%	12.0%		
3-5	578	578	159	100.0%	27.5%	21.9%	578	578	123	100.0%	21.3%	18.3%		
6-8	517	517	107	100.0%	20.7%	15.3%	507	507	68	100.0%	13.4%	10.0%		
All	1,248	1,244	296	99.7%	23.8%	18.5%	1,270	1,266	224	99.7%	17.7%	14.1%		
					2016-17 -	IEP MAP	and MAP	-A						
		E	nglish Lar	iguage Ar	ts		Mathematics							
03	162	162	59	100.0%	38.4%	35.5%	162	162	46	100.0%	28.4%	26.9%		
04	176	176	71	100.0%	40.3%	34.6%	178	176	43	100.0%	24.4%	24.8%		
05	181	181	81	100.0%	44.8%	27.8%	181	181	46	100.0%	25.4%	19.2%		
08	165	163	49	98.8%	30.1%	25.8%	165	163	32	98.8%	19.6%	13.8%		
07	158	158	45	100.0%	28.5%	24.3%	158	158	24	100.0%	15.2%	13.1%		
08	164	164	37	100.0%	22.6%	21.9%	157	157	14	100.0%	8.9%	8.7%		
HS	*	^	*	*	*	35.1%	*	*	*	*	*	15.3%		
3-5	519	519	211	100.0%	40.7%	32.7%	519	519	135	100.0%	28.0%	23.6%		
6-8	487	485	131	99.6%	27.0%	24.0%	480	478	70	99.6%	14.6%	12.0%		
All	1,015	1,013	343	99.8%	33.9%	28.7%	1,008	1,006	206	99.8%	20.5%	18.1%		
					2015-16 -	IEP MAP	P and MAP-A							
		E	nglish Lar	iguage Ar	ts				Mathe	matics				
03	151	151	41	100.0%	27.2%	34.2%	150	150	24	100.0%	16.0%	26.1%		
04	176	176	66	100.0%	37.5%	33.5%	175	175	55	100.0%	31.4%	24.3%		
05	163	163	67	100.0%	41.1%	27.5%	163	163	48	100.0%	29.4%	19.2%		
08	165	165	43	100.0%	28.1%	26.3%	165	165	28	100.0%	17.0%	13.4%		
07	167	167	49	100.0%	29.3%	23.2%	165	165	30	100.0%	18.2%	12.9%		
08	125	125	46	100.0%	38.8%	21.6%	120	119	21	99.2%	17.6%	8.5%		
HS	109	109	60	100.0%	55.0%	38.3%	100	100	40	100.0%	40.0%	25.1%		
3-5	490	490	174	100.0%	35.5%	31.8%	488	488	127	100.0%	26.0%	23.2%		
6-8	457	457	138	100.0%	30.2%	23.8%	450	449	79	99.8%	17.6%	11.7%		
All	1,058	1,056	372	100.0%	35.2%	29.2%	1,038	1,037	246	99.9%	23.7%	18.6%		

Source: MAP Assessment - includes MAP and MAP-A results
Acct - Accountable; Gegt, - Reportable; Number Top Two - Proficient + Advanced; Participation Rate (Part Rate) = Reportable / Accountable
Proficient - Advanced Percent (Percent Top Two) = (Number of Proficient + Number of Advanced) / Reportable
HS: High school totals include required End of Course exams (English II and Algebra II) and alternate assessments

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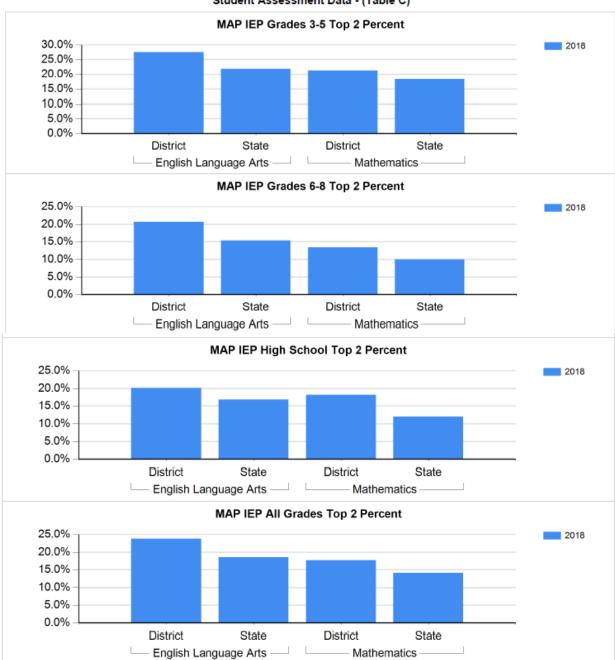
<sup>\* -</sup> Indicates the number or percent has been suppressed due to cell size.



Missouri Department of Elementary and Secondary Education Special Education District Profile

WENTZVILLE R-IV (092-089)

#### Student Assessment Data - (Table C)



HS: High school totals include required End of Course exams (English II and Algebra I) and alternate assessments

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<sup>\* -</sup> Indicates the number or percent has been suppressed due to cell size.



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WENTZVILLE R-IV (092-089)

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#### Evaluation and Parent Involvement Data - (Tables D and E)

#### Initial Evaluation Timelines (SPP 11) (Table D)

Districts are required to complete initial evaluations and determine eligibility within 60 days from referral to special education. The following table reflects the percent of children who, with parental consent, had eligibility for special education determined within 60 days.

Reporting Year	2013-14	2014-15	2015-16	2016-17	2017-18
Number evaluated	243	NA	NA	325	NA
Number within acceptable timelines	243	NA	NA	324	NA
Percent within acceptable timelines	100.0%	NA	NA	99.7%	NA
State % within acceptable timelines	99.0%	98.0%	98.8%	99.5%	99.1%

Note: Data collected from districts in year prior to monitoring review

#### Parent Survey Data (SPP 8) (Table E)

Parents are surveyed about their level of involvement with their children's education. The following table indicates the percent of parents with a child receiving special education services who reported that schools encouraged parent involvement as a means of improving services and results for children with disabilities.

Reporting Year	2013-14	2014-15	2015-16	2016-17	2017-18
Total Responses	NA.	NA.	NA.	243	NA
Number Agree/Strongly Agree	NA.	NA.	NA.	160	NA.
% Agree/Strongly Agree	NA.	NA.	NA.	65.8%	NA
State % Agree/Strongly Agree	74.5%	73.6%	75.7%	72.7%	74.4%

Source: MSIP Parent Advance Questionnaire (through 2010-11) and/or special education parent survey Note: Data collected from districts in conjunction with their monitoring review

<sup>\* -</sup> Indicates the number or percent has been suppressed due to cell size.

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WENTZVILLE R-IV (092-089)

#### Suspension/Expulsion Data - (Table F)

#### Suspension/Expulsion Data (SPP 4A/4B) (Table F)

	Stude	nts with Disa	bilities	Nonc	disabled Stud	lents	District	State
School Year	Dis	trict	State	Dist	trict	State	Ratio of	Ratio of
2017-2018	Number	Rate per 100 students	Rate per 100 students	Number	Rate per 100 students	Rate per 100 students	IEP : NonIEP rate	IEP : NonIEP rate
Student Counts								
OSS - All	134	5.45	10.04	171	1.19	4.61	4.57	2.18
OSS > 10 Days	18	0.73	1.83	34	0.24	0.75	3.09	2.44
ISS - All	264	10.74	13.68	718	5.01	8.47	2.14	1.62
ISS > 10 Days	22	0.90	1.24	39	0.27	0.60	3.29	2.06
Total OSS and ISS	323	13.14	18.50	798	5.57	10.78	2.36	1.72
Incident Counts								
OSS - All	196	7.97	21.29	216	1.51	8.25	5.29	2.58
OSS > 10 Days	18	0.73	1.97	36	0.25	0.82	2.91	2.42
American Indian	*	*	2.01				*	2.47
Asian	*	*	*				*	*
Black	*	*	5.60				*	6.87
Hispanic	*	*	1.47				*	1.81
Multi Racial	*	*	2.00				*	2.46
Pacific Islander	*	*	*				*	*
White	15	0.76	1.16				3.02	1.42
ISS - All	614	24.98	34.08	1,301	9.08	18.91	2.75	1.80
ISS > 10 Days	22	0.90	1.26	39	0.27	0.61	3.29	2.06
Total OSS and ISS	810	32.95	55.38	1,517	10.59	27.17	3.11	2.04

Source: District reported data via MOSIS Discipline and MOSIS Student Core.

# is the number of students or incidents reported; rate is the rate per 100 students based on total enrollment and 3-21 child count excluding PPPS

155

ISS All = Any incident resulting in an in-school suspension

ISS > 10 days = Any incident resulting in an in-school suspension for more than 10 consecutive or cumulative days

OSS All = Any incident resulting in an out-of-school suspension
OSS >10 days = Any incident resulting in an out-of-school suspension for more than 10 consecutive or cumulative days

OSS includes out-of-school suspensions, expulsions or unilateral removals

Note: The ratios for the racial/ethnic groups use the Nondisabled OSS>10 days for all races as the comparison group

<sup>\* -</sup> Indicates the number or percent has been suppressed due to cell size.



Missouri Department of Elementary and Secondary Education Special Education District Profile

WENTZVILLE R-IV (092-089)

Secondary Transition Data - (Table G)

#### Graduation / Dropout Data for Students with Disabilities (SPP 1, 2) (G1)

The following tables indicate the numbers and percents of students with disabilities who graduated or dropped out from school.

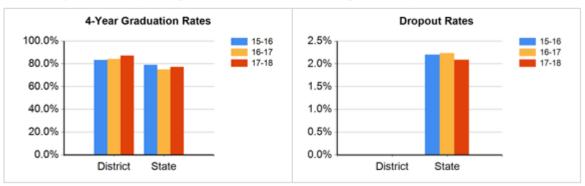
Graduation data	2015-16	2016-17	2017-18	State 2017-18
Total Number of IEP Students Graduated	98	118	142	6,617

Graduation Cohort	4-Yea	r Rate	5-Yea	r Rate	6-Yes	r Rate	7-Yes	r Rate
data / rates (SPP 1)	District	State	District	State	District	State	District	State
2018 Cohort	20	2018		19	20	20	2021	
Total Cohort Graduates	129	5,776						
Total Cohort	148	7,609						
Graduation Rate	87.2%	75.9%	NA	NA	NA	NA	NA	NA
2017 Cohort	20	17	20	18	20	19	20	20
Total Cohort Graduates	112	5,471	119	5,748				
Total Cohort	133	7,423	134	7,320				
Graduation Rate	84.2%	73.7%	88.8%	78.5%	NA	NA	NA	NA
2016 Cohort	20	16	2017		2018		2019	
Total Cohort Graduates	90	5,798	95	6,064	97	6,147		
Total Cohort	108	7,473	109	7,384	110	7,339		
Graduation Rate	83.3%	77.6%	87.2%	82.1%	88.2%	83.8%	NA	NA
2015 Cohort	20	15	20	16	2017		2018	
Total Cohort Graduates	103	5,794	108	6,161	110	6,235	110	6,276
Total Cohort	117	7,536	117	7,456	116	7,396	116	7,378
Graduation Rate	88.0%	76.9%	92.3%	82.6%	94.8%	84.3%	94.8%	85.1%

Graduation rate = Number of IEP Graduates in cohort / Total number of IEP students in cohort x 100

Dropout data (SPP 2) (grades 9-12)	2015-16	2016-17	2017-18	State 2017-18
Total students with disabilities grades 9-12	594	616	676	38,674
Number of students with disabilities who dropped out	*	*	•	808
Dropout rate for students with disabilities	-	•	•	2.1%

Source: District reported data via MOSIS Student Core (June cycle) and MOSIS Enrollment and Attendance Dropout rate = Number of IEP dropouts in grades 9-12 / Total number of IEP students in grades 9-12 NA - Elementary districts do not report their high school students, therefore will not have a graduation or dropout rate.



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WENTZVILLE R-IV (092-089)

Secondary Transition Data - (Table G)

#### Secondary Transition Plans (SPP 13) (G2)

IEPs must include coordinated, measurable, annual IEP goals and transition services that will reasonably enable the student to meet their post-secondary goals. The following data show the percent of youth age 16 and above with a transition plan that meets these requirements as determined by file review of a sample of IEPs.

Reporting Year	2013-14	2014-15	2015-16	2016-17	2017-18	
Total Reviewed	*	NA.	NA	•	NA	
Number Met	-	NA.	NA	•	NA	
Percent Met	*	NA	NA	•	NA	
State	88.6%	88.6%	88.3%	87.7%	94.4%	

Note: Data collected from districts in year prior to monitoring review

#### Follow-up on Previous Year's Graduates and Dropouts (IEP) (SPP 14) (G3)

Districts are required to follow-up for special education graduates and dropouts from the previous year. The following table indicates the district-reported data.

Follow-up reported during the	16-17 Graduates		16-17 Dropouts		Total		State
2017-2018 School Year		%	#	%	#	%	96
(1) 2 YR College (completed at least one term)	30	25.4%	•	•	30	23.6%	17.9%
(2) 4 YR College (completed at least one term)	•	•	•	•	•	•	7.7%
(3) Non College (completed at least one term)	•	•	•	•	•	•	3.0%
(4) Employed (Competitively) (at least 20 bgs, per week for 90 days)	39	33.1%		•	42	33.1%	31.2%
(5) Employed (Non Competitively) (at least 20 hgg per week for 90 days)	•	•	•	•	•	•	1.6%
(6) Military	•	•	•	•	•	-	1.5%
(7) Other	18	15.3%	•	•	20	15.7%	12.5%
(8) Continuing Education - did not complete one term	•	•	-	•	•	-	5.2%
(9) Employed - less than 20 hrs per week or 90 days	•	•	-	•	-	-	7.6%
(10) Unknown	•	•	•	•	•	-	11.7%
(11) Not Available	•		-		•		
Total (excludes Not Available)	118	100.0%	-	•	127	100.0%	100.0%
A. Enrolled in higher education*	39	33.1%			39	30.7%	25.6%
B. Enrolled in higher education or competitively employed*	79	66.9%	-	•	82	64.6%	58.3%
C. Total Employed / Continuing Education*	87	73.7%	•	•	90	70.9%	63.0%

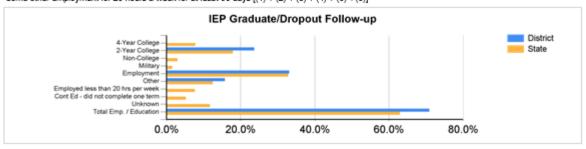
Source: District reported data via MOSIS February Follow-up

\*Summary Calculations

A. Enrolled in higher education for at least one complete term [(1) + (2)]

B. Enrolled in higher education at least 1 complete term or competitively employed 20 hrs a week for at least 90 days [(1) + (2) + (4) + (8)]

C. Enrolled in higher education or other postsecondary education or training program for at least one complete term or competitively employed or in some other employment for 20 hours a week for at least 90 days [(1) + (2) + (3) + (4) + (5) + (6)]



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## PERSONNEL INFORMATION

Teacher and administrator data for the District is presented in the table below and on the graphs on the following pages.

## PERSONNEL DATA

	Year	2014	2015	2016	2017	2018
Average Teacher Salary (Regular Term)	Wentzville	\$53,521	\$54,049	\$55,124	\$56,148	\$57,000
	Missouri	\$46,758	\$47,410	\$47,961	\$48,618	\$49,300
Average Teacher Salary (Total*)	Wentzville	\$54,661	\$55,204	\$56,378	\$57,372	\$58,000
	Missouri	\$47,849	\$48,493	\$49,113	\$49,762	\$50,483
Average Administrator Salary	Wentzville	\$103,935	\$105,132	\$104,169	\$105,000	\$108,000
	Missouri	\$87,206	\$88,786	\$90,078	\$91,513	\$92,744
Average Years of Experience	Wentzville	11.1	11.1	12.0	12.0	12.3
	Missouri	12.3	12.7	12.8	12.8	12.8
Teachers with a Master Degree or Higher (%)	Wentzville	77.9	79.0	79.1	78.7	78.1
	Missouri	58.9	61.7	61.5	61.4	61.2

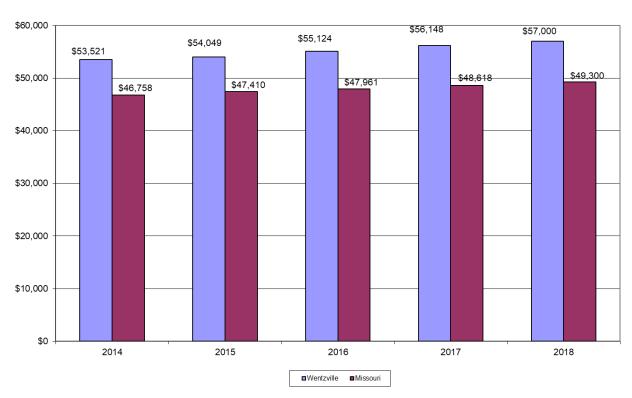
<sup>\*</sup> Includes extended contract salary, Career Ladder supplement and extra duty pay





## AVERAGE TEACHER SALARY (REGULAR TERM)

## **Average Teacher Salary (Regular Term)**

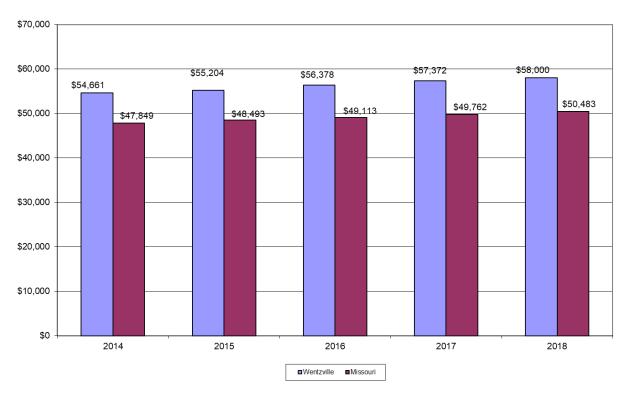






# AVERAGE TEACHER SALARY (TOTAL)

## **Average Teacher Salary (Total)**

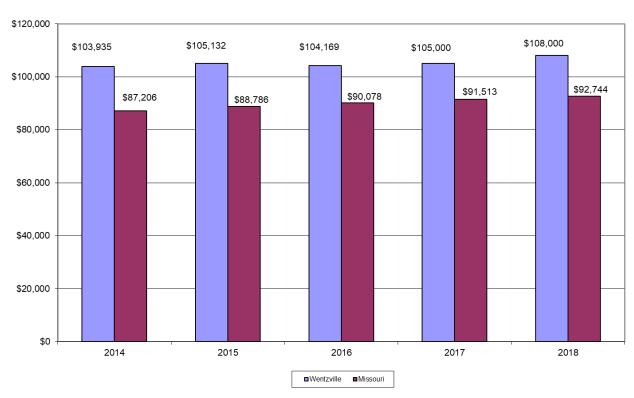






## **AVERAGE ADMINISTRATOR SALARY**

## **Average Administrator Salary**

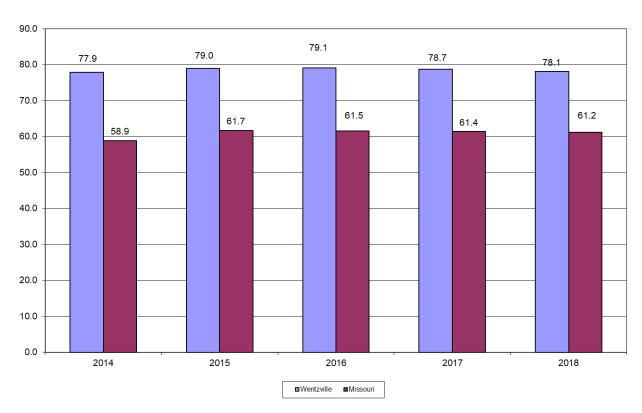






## TEACHERS WITH A MASTER DEGREE OR HIGHER (%)

Teachers with a Master Degree or Higher (%)

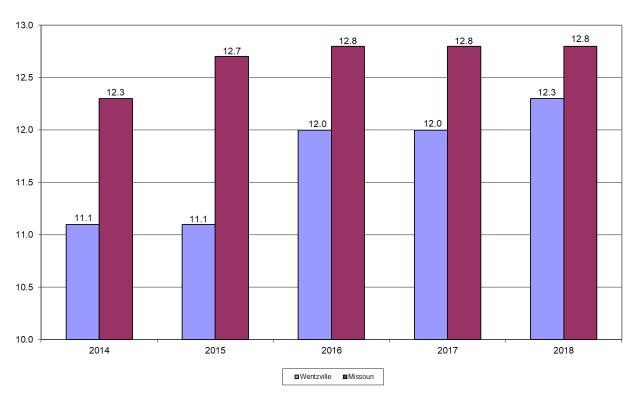






## AVERAGE YEARS OF EXPERIENCE - TEACHERS

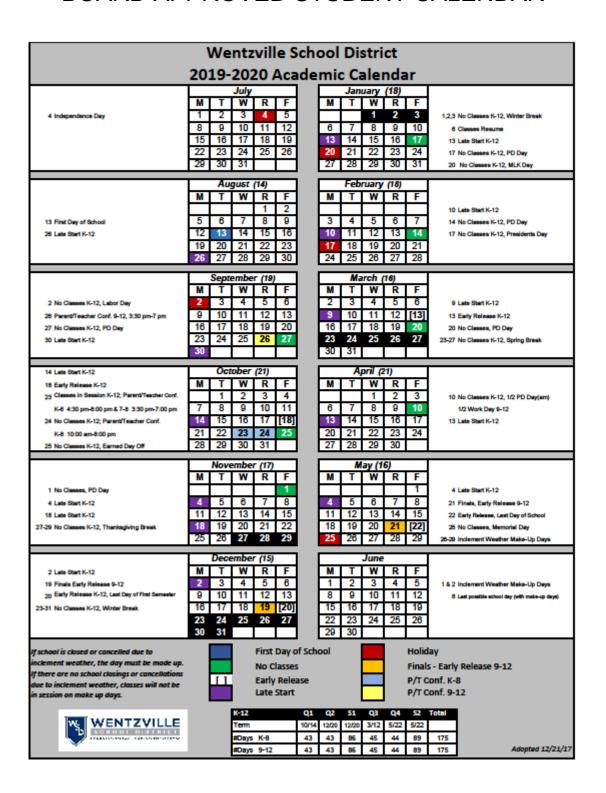
## **Average Years of Experience - Teachers**







## **BOARD APPROVED STUDENT CALENDAR**





# TEACHER SALARY SCHEDULE 2019-2020

STEP	B.S.	B.S. +16	M.A.	M.A. +15	M.A. +30	PhD
1	39,250	40,329	44,120	47,076	50,231	52,742
2	39,741	40,934	44,782	47,782	50,984	53,533
3	40,239	41,548	45,453	48,499	51,748	54,336
4	40,743	42,171	46,135	49,227	52,524	55,151
5	41,253	42,804	46,827	49,965	53,312	55,978
6	41,995	43,574	48,092	51,314	54,751	57,489
7	42,751	44,359	49,391	52,700	56,229	59,041
8	43,520	45,157	50,724	54,123	57,747	60,635
9	44,304	45,969	52,094	55,585	59,306	62,272
10	45,101	46,796	53,501	57,086	60,907	63,953
11		47,638	54,849	58,525	62,442	65,565
12		48,496	56,231	60,000	64,016	67,217
13			57,648	61,512	65,629	68,911
14			59,101	63,062	67,283	70,648
15			60,590	64,651	68,979	72,428
16			62,117	66,280	70,717	74,253
17			63,682	67,950	72,499	76,124
18			65,287	69,662	74,326	78,042
19			66,932	71,417	76,199	80,009
20			68,619	73,217	78,119	82,025
21			70,376	75,091	80,119	84,125
22			72,178	77,013	82,170	86,279
23			74,026	78,985	84,274	88,488





## **FUNDS AND DEFINITIONS**

The District separates its monies based on requirements from the Missouri State Statute and the Department of Elementary and Secondary Education (DESE). In addition, there are several significant expenses the District chooses to separate to make sure financial discipline is maintained and accounting standards are met. The District currently has four governmental funds as required by the DESE: General (Incidental), Teachers', Capital Projects, and Debt Service. Along with these required governmental funds, the District maintains the following sub-funds: Food Service, Student Activities, and Bond Project accounts. The following terms and descriptions will assist the reader in the understanding of the District's funds.

## GENERAL (INCIDENTAL) FUND

The fund used to account for all financial resources except those required to be accounted for in other funds. Transactions in this fund are general operating expenditures that are not grouped by another fund. Typical expenditures here include, but are not limited to, support staff salaries and benefits, and instructional materials and supplies.

<u>Food Service Sub Fund:</u> The sub-fund used to account for all revenues and expenditures related to the provision of school food services by the District to students and staff. This fund is merged with the General (Incidental) Fund for financial reporting.

<u>Student Activity Sub Fund:</u> The sub-fund used to account for money raised by the students for the students. The purpose of raising and expending activity money is to promote the general welfare, education, and morale of all the students and to finance approved extracurricular and co-curricular activities of student body organizations. This fund is merged with the General (Incidental) Fund for financial reporting.

#### TEACHERS' FUND

The fund used to account for revenue sources legally restricted to expenditures for the purpose of paying teachers' salaries and benefits, and tuition payments to other schools.

Together the General (Incidental) Fund and the Teachers' Fund are considered to be the Operating Funds of the District.



## CAPITAL PROJECTS FUND

The fund used to account for all facility acquisition, all construction, all lease purchase payments of principal and interest, and all other capital outlay expenditures. Included within this fund are sub-funds for specific bond issuances and related construction projects. This fund is classified as a "Non-Operating Fund" throughout the budget.

### DEBT SERVICE FUND

The fund used to account for the accumulation of resources for, and the payment of, general long-term debt principal, interest, and payment of agents' fees. This fund is classified as a "Non-Operating Fund" throughout the budget.

#### OTHER FUND DEFINITIONS

Governmental Funds: The funds focused on reporting the sources, uses, and balances of current financial resources. Expendable assets are assigned to the various governmental funds according to the purposes for which they are to be used. Current liabilities are assigned to the fund from which they will be paid. The difference between governmental fund assets and liabilities is reported as a fund balance. The District's governmental funds consist of the following: General (Incidental), Teachers', Capital Projects, and Debt Service Funds.

<u>Operating Funds:</u> The classification of funds which includes the General (Incidental) and Teachers' Funds.

<u>Transfer From Other Funds:</u> Money received unconditionally from another fund without expectations of repayment. Such monies are revenues of the receiving fund, but not of the District as a whole.

<u>Transfer To Other Funds:</u> Money paid unconditionally from a particular fund to another fund without expectation of repayment. Such monies are revenues to the receiving fund, but not of the District as a whole.





## CLASSIFICATION OF REVENUE AND EXPENDITURES

The DESE adopted a system of accounting for the classification of revenue and expenditures based on generally accepted accounting principles. The DESE requires revenues be classified by a combination of fund and object, and expenditures be classified by fund, object, and function. Definitions are as follows:

<u>Fund:</u> An independent accounting entity with its own assets, liabilities, and fund balance.

<u>Function:</u> An activity or purpose carried out by the school district such as teaching, counseling, media, transportation, etc.

<u>Object:</u> A brief description of the item being purchased such as supplies, books, equipment, repair, etc.

Operational Unit: The school or office that the expenditure serves.

<u>Project/Program:</u> This is used to designate federal project expenditures or the program the expenditure serves.

Source: The source code indicates if funds are local, county, state, or federal.

Additional Code: The additional code designates special tracking areas, such as overtime, summer school, and tires.

A typical budget code number reflecting the above would be:

100-1281-6411-7500-12810-3-21

- 100 Indicates the item is to be charged to the General Fund.
- 1281 A function code indicating Early Childhood Special Ed (ECSE) Instruction.
- 6411 An object code indicating Materials and Supplies.
- 7500 An operational unit code indicating Barfield ECSE Center.
- 12810 A project/program code indicating ECSE.
- 3 A source code indicating state funds.
- 21 An additional code indicating Summer School.

The specific codes used by the District in the FY17 budget are generally defined in the following section and utilized in the financial section of the document.



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# WENTZVILLE R-IV SCHOOL DISTRICT 2019-2020 ANNUAL BUDGET

## REVENUE BY OBJECT

The revenue object code identifies the specific source of revenue, such as taxes, student activities, or grants. It also identifies whether the revenue came from a federal, state, local, or other source. The following is a list of object code numbers and the associated descriptions of the source of revenue:

#### 5100-Local Revenue

- 5111 Current Taxes: Taxes on real and personal property within the District for the current year.
- 5112 Delinquent Taxes: Real and personal property tax revenue from prior year(s).
- 5113 School District Trust Fund: Revenue from Proposition C Sales Tax.
- 5114 Financial Institution Tax: Taxes levied on the intangible assets of financial institutions.
- 5115 M&M Surtax: Surcharge on commercial real estate to replace revenue lost with the elimination of the merchants and manufacturing businesses inventory tax.
- 5116 In Lieu of Tax: Revenue received for property removed from the tax rolls.
- 5140 Earnings on Investments: Interest revenue received from investments.
- 5150 Food Service Program: Sales of meals to pupils for breakfast and lunch.
- 5165 Food Service Non-Program: Sales of meals to adults and miscellaneous other food sales.
- 5170 Student Activities: All revenue received from student activities within the District.
- 5180 Community Services: All revenue received from self-funding early childhood education and before and after school care programs.
- 5190 Other Local Revenue: All other revenue received not covered in the above mentioned revenue codes.

## 5200-County Revenue

- 5211 Fines, Escheats, Etc.: Revenue received from St. Charles County for fines, foreclosures, or unclaimed taxes.
- 5221 State Assessed Utilities: Levy revenue on the assessed valuation of railroad and utility properties as assessed by the state.

### 5300-State Revenue

- 5311 Basic Formula-State Monies: Revenue from the state SB287 funding formula.
- 5312 Transportation: Revenue received for transporting children.
- 5314 Early Childhood Special Education (ECSE): Revenue received for the state portion of program funding.

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- 5319 Basic Formula-Classroom Trust Fund: Revenue received from Riverboat gaming.
- 5324 Educational Screening Program/ PAT: Revenue received for the early childhood screening and Parents as Teachers (PAT) programs.
- 5332 Career Education: Reimbursement from state for career and technical education.
- 5333 Food Service: Revenue from state for school lunch program.
- 5359 Career Education Enhancement Grant: Revenue received from the Outstanding Schools Act.
- 5369 Residential Placement/Excess Cost: Amounts received for children in residential placements through the MO Department of Mental Health, MO Department of Social Services, Division of Family Services, or a court of competent jurisdiction pursuant to Section 167.126, RSMo.
- 5381 High Need Fund-Special Education: Reimbursement for expenditures made on behalf of students with disabilities when the current expenditure per pupil exceeds three times the District's average per pupil cost.
- 5397 Other State Revenue: All other revenue from the state not covered by the above revenue codes.

#### 5400-Federal Revenue

- 5412 Medicaid: Reimbursement for Medicaid services.
- 5437 IDEA Grants: Amounts received through special competitive grants or state initiatives from the Individuals with Disabilities Act (IDEA) set-aside funds.
- 5441 IDEA Entitlement Funds, Part B IDEA: Entitlement amounts received through the Individuals with Disabilities Act (IDEA) grant for providing special education and related services to students with disabilities.
- 5442 Early Childhood Special Education (ECSE): Revenue received for ECSE programs.
- 5445 School Lunch Program: Revenue received directly through the DESE for the National School Lunch Program.
- 5446 School Breakfast Program: Revenue received directly through the DESE for the National School Breakfast Program.
- 5448 After School Snack Program: Revenue received directly through the DESE for the After School Snack Program.
- 5451 Title I ESEA: Revenue received to help educationally disadvantaged students meet high academic standards.
- 5452 Title I, Part C-Migrant Education: Amounts for supplementary services to children of migrant workers.
- 5461 Title IV.A Student Support and Academic Enrichment
- 5462 Title III, ESEA-English Language Acquisition and Academic Achievement: Amounts received for teaching limited English proficient children.



- 5465 Title II, Part A & B, ESEA-Teacher and Principal Training and Recruitment Fund/Mathematics and Science Partnerships: Amounts received for improving teacher and principal quality.
- 5497 Other Federal Revenue: All other federal revenue not covered by the above revenue codes.

## Other Revenue

- 5611 Sale of Bonds: Proceeds from selling bonds from a general obligation bond issue.
- 5641 Sale of School Buses: Revenue from the sale of surplus school buses.
- 5641 Sale of Other Property: Revenue from the sale of equipment, buildings, or land.
- 5651 Refunding Bonds: Proceeds from a refunding of general obligation bonds.
- 5810 Tuition from Other Districts: Revenue received from other districts for services provided by the District.

### EXPENDITURES BY FUNCTION

The expenditure function code describes the action, purpose, or program for which activities are performed. The DESE requires the District to report by functions based on five main categories: Instruction, Support Services, Community Services, Facilities Acquisition and Construction, and Debt. These functions are further classified into subfunctions based on schools, programs, services, and areas of responsibilities.

<u>1000-1999 Instruction:</u> Activities dealing directly with the teaching of pupils, or the interaction between teachers and pupils. Teaching may be provided for pupils in a school classroom, in another location such as a home or hospital, or in another learning situation. Activities of aides or assistants are included in this function when they assist in the instructional process.

<u>2000-2999 Support Services:</u> Services which provide administrative, guidance, health and logistical support to facilitate and enhance instruction. Supporting services exist as adjuncts for the fulfillment of the objectives of instruction.

<u>3000-3999 Community Services:</u> Activities that do not directly relate to providing education of pupils in the District. These include services provided by the District for the whole or segments of the community.

<u>4000-4999 Facilities Acquisition and Construction Services:</u> Activities concerned with the acquisition of land and buildings, remodeling buildings, the construction of buildings, additions to buildings, initial installation of service systems, extension of service systems, and any other project meant to improve a site.

5000-5999 Short and Long Term Debt: Activities servicing the debt of the District.



## **EXPENDITURES BY OBJECT**

The expenditure object code identifies the service or commodity obtained. Listed below are the major expenditure object categories.

<u>6100-6199 Salaries:</u> Amounts paid to employees of the District who are considered to be in a position of permanent or temporary employment, including personnel substituting for those in permanent positions. This includes gross salary for services rendered while on the payroll of the District.

<u>6200-6299 Benefits:</u> Amounts paid by the District for benefits on behalf of the employees. These amounts are not included in the gross salary. Such expenditures include fringe benefits. While these payments are not made directly to the employee, they are considered part of the cost of employment.

<u>6300-6399 Purchased Services:</u> Amounts paid for services rendered by personnel who are not on the payroll of the District and for other services which the District may purchase. While a product may or may not result from the transaction, the primary reason for the purchase is the service provided.

<u>6400-6499 Supplies:</u> Amounts paid for material items of an expendable nature that are consumed, deteriorate in use, or lose separate identity through fabrication or incorporation into different or more complex units or substances.

<u>6500-6599 Capital Outlay:</u> Expenditures for the acquisition of fixed assets or additions to fixed assets. Examples include expenditures for land or existing buildings, improvements of grounds, construction of buildings, additions to buildings, remodeling of buildings, and equipment.

<u>6600-6699 Short and Long Term Debt:</u> Expenditures for the retirement of debt, the payment of interest on debt, and the payment of fees.





## **GLOSSARY OF TERMS**

The Glossary contains definition of terms used throughout the budget document. These definitions are aimed at assisting the reader in understanding the details of this document. Definitions were obtained from the Missouri Financial Accounting Manual.

**Accounting:** The procedure of maintaining systematic records of events relating to persons, objects, or money and summarizing, analyzing, and interpreting the results of such records.

**Annual School Budget:** A legal document presenting the Board's plan for allocating available financial resources into an explicit expenditure plan to sustain and improve the educational function of the school district for the fiscal year.

**Assessed Valuation:** The valuation of personal, residential, commercial, and agricultural property used for the purposes of levying taxes.

**Bond:** A written promise, generally under seal, to pay a specified sum of money, called the face value, at a fixed time in the future, called the date of maturity, and carrying interest at a fixed rate, usually payable periodically.

**Bond Amortization:** Gradually paying amounts owed from a bond obligation according to a specified schedule of times and amounts.

**Budget:** The detailed outline of the probable expenditures and the anticipated revenues during a specified period of time.

**Capital Outlay:** An expenditure which results in the acquisition of fixed assets or additions to fixed assets which are presumed to have benefits for more than one year. It is an expenditure for land or existing buildings, improvements of grounds, construction of buildings, additions to buildings, remodeling of buildings, or initial, additional, and replacement of equipment.

**Capital Projects Fund:** The governmental fund that accounts for all facility acquisition, all construction, all lease purchase payments of principal and interest, and all other capital outlay expenditures with the exception of certain expenditures for classroom instructional capital outlay.

**Cash Basis Accounting:** A basis of accounting where revenues are recognized when the cash is received and expenses are recognized when the expenses are paid.

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## WENTZVILLE R-IV SCHOOL DISTRICT 2019-2020 ANNUAL BUDGET

**Debt Service Fund:** The fund used to account for the accumulation of resources for, and the payment of, general long-term debt principal, interest, and payment of agents' fees.

**DESE:** The State of Missouri Department of Elementary and Secondary Education.

**Delinquent Property Taxes:** Taxes remaining unpaid on and after the date on which they become delinquent by statute.

**Expenditure:** Charges incurred, whether paid or unpaid which are presumed to benefit the current fiscal year.

**Food Service Fund:** The proprietary fund used to account for all revenues and expenditures related to the provision of cafeteria services by the District to students and staff.

**FTE:** Full Time Equivalent. An FTE of 1.0 means that the person is equivalent to a full-time worker.

**Function:** The code used to describe the action, purpose, or program for which activities are performed. The functions of a district in the State of Missouri are categorized into five broad areas: Instruction, Support Services, Community Services, Facilities Acquisition & Construction, and Debt.

**Fund:** An independent accounting entity with its own assets, liabilities, and fund balances. Generally, funds are established to account for financing of specific activities of an agency's operations.

**Fund Balance:** The difference between a fund's assets and its liabilities creates a balance. A positive fund balance happens when the fund's assets exceeds its liabilities. A negative fund balance happens when the fund's liabilities exceeds its assets.

**General (Incidental) Fund:** The fund used to account for all financial resources except those required to be accounted for in other funds.

**Governmental Funds:** The funds focused on reporting the sources, uses, and balances of current financial resources. Expendable assets are assigned to the various governmental funds according to the purposes for which they are to be used. Current liabilities are assigned to the fund from which they will be paid. The difference between governmental fund assets and liabilities is reported as a fund balance. The District's governmental funds consist of the following: General (Incidental), Teachers', Debt Service, and Capital Projects Funds.

**Interest Paid:** A borrower pays a fee to a lender for using the lender's money. **Interest Earned:** The fee received for allowing borrowers to use the lender's money.



**Object Code:** Revenue object codes identify the source of the revenue, such as local, county, state, or federal. The expenditure object codes identify the service or commodity obtained, such as salaries, benefits, supplies, or travel.

**Operating Funds:** The classification of funds which includes the General (Incidental) and Teachers' Funds.

**Revenue:** Inflows or other enhancements of assets of an entity or settlement of its liabilities (or a combination of both) during a period from delivering or producing goods, rendering services, or other activities that constitute the entity's ongoing major or central operations.

**Student Activity Fund:** The fund used to account for money raised by the students for the students. The purpose of raising and expending activity money is to promote the general welfare, education, and morale of all the students and to finance approved extracurricular and co-curricular activities of student body organizations.

**Tax Levy:** Taxes imposed by a school district based on the property tax assessment.

**Teachers' Fund:** The fund used to account for revenue sources legally restricted to expenditures for the purpose of paying teachers' salaries and benefits, and tuition payments to other school districts.

